

IN THE COURT OF CHANCERY OF THE STATE OF DELAWARE

IN AND FOR NEW CASTLE COUNTY

PARAMOUNT COMMUNICATIONS :
INC. and KDS ACQUISITION
INC., :

Plaintiffs, :

vs. : Civil Action
No. 10866

TIME INCORPORATED, et al., :

Defendants. :

- - -
Second Floor
Federal Courthouse
Wilmington, Delaware
Friday, June 9, 1989
11:06 a.m.

- - -
BEFORE: HON. WILLIAM T. ALLEN, Chancellor.

- - -
ARGUMENT ON PLAINTIFFS' MOTION FOR
TEMPORARY RESTRAINING ORDER

- - -

CHANCERY COURT REPORTERS
135 Public Building
Wilmington, Delaware 19801
(302) 571-2447

1 APPEARANCES:

2 BRUCE M. STARGATT, ESQ.,
3 EDWARD B. MAXWELL, II, ESQ.,
4 JOSY W. INGERSOLL, ESQ.,
5 DAVID C. McBRIDE, ESQ.,
6 MELANIE K. SHARP, ESQ. and
7 BRUCE L. SILVERSTEIN, ESQ.
8 Young, Conaway, Stargatt & Taylor

-and-

9 MELVYN L. CANTOR, ESQ.,
10 MICHAEL J. CHEPIGA, ESQ. and
11 JOSEPH F. WAYLAND, ESQ., of the
12 New York Bar
13 Simpson Thacher & Bartlett
14 for Paramount Plaintiffs

15 HENRY A. HEIMAN, ESQ.
16 Heiman, Aber & Goldlust

-and-

17 ROBERT D. GOLDBERG, ESQ.
18 Biggs & Battaglia

-and-

19 STUART H. SAVETT, ESQ., of the
20 Pennsylvania Bar
21 Kohn, Savett, Marion & Graf

-and-

22 SHERRI RAIKEN SAVETT, ESQ., of the
23 Pennsylvania Bar
24 Berger & Montague

-and-

LAWRENCE A. SUCHAROW, ESQ., of the
New York Bar
Goodkind, Labaton & Rudoff

-and-

JILL S. ABRAMS, ESQ., of the
New York Bar
Abbey & Ellis
for Shareholder Plaintiffs

1 APPEARANCES, Cont'd:

2 MARTIN P. TULLY, ESQ.,
3 LAWRENCE A. HAMERMESH, ESQ. and
4 THOMAS REED HUNT, JR., ESQ.
Morris, Nichols, Arsht & Tunnell

-and-

5 ROBERT D. JOFFE, ESQ. and
6 VERONICA SMITH LEWIS, ESQ., of the
New York Bar
Cravath, Swaine & Moore
for Defendant Time

7 CHARLES F. RICHARDS, JR., ESQ.,
8 WILLIAM J. WADE, ESQ.,
9 GREGORY V. VARALLO, ESQ.,
10 DANIEL A. DREISBACH, ESQ.,
MICHAEL FEINSTEIN, ESQ. and
MARK J. GENTILE, ESQ.
Richards, Layton & Finger

-and-

11 HERBERT M. WACHTELL, ESQ. and
12 BARBARA ROBBINS, ESQ., of the
New York Bar
13 Wachtell, Lipton, Rosen & Katz
14 for Defendant Warner

- - -

1 THE COURT: Good morning, ladies and
2 gentlemen.

3 MR. HAMERMESH: Good morning, Your
4 Honor. I rise, Your Honor, solely for the purpose of
5 introducing and moving the admission of Robert D.
6 Joffe, of Cravath, Swaine & Moore, for purposes of
7 this proceeding. A motion has been presented, and I
8 respectfully ask that it be granted.

9 THE COURT: All right, Mr. Hamermesh.
10 I am happy to grant your motion. Welcome, Mr. Joffe.

11 MR. JOFFE: Thank you, Your Honor.

12 MR. HAMERMESH: Thank you.

13 MR. RICHARDS: Your Honor, I would
14 like to move the admission pro hac vice of Herbert M.
15 Wachtell and Barbara Robbins, of the New York firm of
16 Wachtell, Lipton, Rosen & Katz. And here are the
17 original and a copy of the motions. I have served
18 them on my opponents.

19 THE COURT: Good morning, counsel. I
20 am happy to grant your motion, Mr. Richards.

21 MR. RICHARDS: Thank you, Your Honor.

22 MR. HEIMAN: Good morning, Your
23 Honor. I would like to move the admission of Stuart
24 Savett, Sherrie Savett and Larry Sucharow for

1 purposes of this matter.

2 THE COURT: Yes. Well, this raises
3 the question of the intervention or consolidation. I
4 don't know what to call it. I would ask the counsel
5 for the various parties to consult and see if that
6 can't be agreed upon, as it typically is. If it
7 requires judicial action, I will address it at some
8 other time.

9 I will listen to you very briefly
10 this morning with respect to whatever matters we have
11 to address this morning.

12 I am happy to grant your motion,
13 Mr. Heiman.

14 MR. HEIMAN: Thank you, Your Honor.

15 THE COURT: Just give me a moment to
16 sign these things.

17 Mr. Cantor.

18 MR. CANTOR: Good morning, Your
19 Honor. Your Honor, let me begin where we left off on
20 Wednesday at the conclusion of Your Honor's remarks,
21 where you expressed a hope that the parties could try
22 to work something out to try to maintain the status
23 quo to avoid Your Honor having to rule on a temporary
24 restraining order and to avoid whatever market effect

1 or perception that ruling might have, whichever way
2 it went.

3 THE COURT: Right.

4 MR. CANTOR: We made a proposal
5 yesterday to the defendants, which we thought was a
6 very simple one and which would have resolved the
7 matter this morning. And it was simply this --

8 THE COURT: I am not sure I have to
9 go into what your proposal was and what their
10 response was. If you were unable to resolve it and
11 you have to press your motion this morning, that is
12 enough for me to know.

13 MR. CANTOR: Well, Your Honor, it
14 does go to what relief we would seek on the motion.
15 We would make the same proposal to Your Honor.

16 THE COURT: Well, go right ahead and
17 make the proposal to me in the course of your
18 argument. I am just disinclined to hear about
19 discussions between counsel unless it is essential.

20 MR. CANTOR: Okay, fine. Let me make
21 the proposal, then, Your Honor, to frame the
22 argument. And the proposal is simply this: That if
23 we get notice, the five business-day notice that the
24 amended share exchange agreement provides for, or to

1 state it differently, if that provision of the
2 amended share exchange agreement is not amended and
3 we get notice of a triggering, we would be satisfied,
4 because, in fact, there may never be a triggering.
5 And if there isn't, this is all moot. If there is,
6 we can be back before Your Honor at a time where Your
7 Honor must rule.

8 Our problem, and the reason we are
9 here today and the reason we were here on Wednesday,
10 is by its terms the share exchange agreement may be
11 amended, and we would not get notice of that, and
12 everything would happen, and the injury that we claim
13 would flow from that would occur before we could get
14 before Your Honor. So that is our proposed
15 resolution of the problem which we make to Your
16 Honor.

17 Now, what is the irreparable injury,
18 Your Honor? The irreparable injury is multi-fold and
19 it is imminent. Under the share exchange agreement
20 the parties have the right to amend any term of the
21 agreement. That means the voting restrictions, it
22 means the restrictions on alienation, it means the
23 restrictions with respect to forming a group.
24 Anything that is in this agreement, including the

1 trigger, by the way, can be amended without giving
2 notice to us or to the Court.

3 If that happens, Your Honor, the
4 notion of unscrambling the egg, the notion that at a
5 trial on the merits this can all be undone, which I
6 don't understand in any event, but even at a
7 preliminary injunction that this can all be undone,
8 is absolutely moot. The shares could be anyplace,
9 Your Honor, and certainly beyond the jurisdiction of
10 this Court, and all of the restrictions that are
11 currently in effect on them could be lifted. That's
12 Point No. 1 with respect to the imminence of
13 irreparable injury, Your Honor.

14 Point No. 2 with respect to
15 irreparable injury is simply the market perception --
16 and it has been in the press already -- that Warner
17 holds a block on this deal. This deal, this share
18 exchange, is a deterrent. It is expressly admitted
19 to be a deterrent in the merger proxy statement. It
20 is referred to as a deterrent in Mr. Payson's
21 affidavit submitted in support of the motion, the
22 Warner general counsel. And the deterrent effect,
23 Your Honor, will exist from today until such time as
24 it is removed.

1 And again, Your Honor, I would go
2 back to our proposed solution. If they don't intend
3 to trigger, this is all moot. If they do intend to
4 trigger and give us notice, we can get relief at that
5 point in time. But to have this overhang and to come
6 into court, Your Honor, and say, as they said
7 Wednesday and as I think they will say again today,
8 "Please don't issue a TRO, because the market may
9 misperceive that as you are saying that there is
10 something illegal here," when, in fact, there is a
11 way out of that dilemma I suggest does not serve the
12 defendants' arguments very well.

13 THE COURT: Well, haven't you just
14 said that the deterrent effect that you perceive will
15 exist until final judgment in the case?

16 MR. CANTOR: The deterrent effect --
17 the deterrent effect will exist if the market
18 perceives that they have an unfettered right to
19 trigger the stock anytime they want. What I am
20 saying, Your Honor, is that if we get notice of that
21 fact and have the opportunity to be heard if, in
22 fact, they intend to do it -- if they don't intend to
23 do it, that is fine. We never have to come back on
24 this issue. But if we get notice of the fact that

1 they do intend to do it, that to me minimizes
2 substantially the deterrents and the market
3 perception problem, and we can argue this out if and
4 when we have to argue it out.

5 I would also point out, Your Honor,
6 that simply talking about numbers for a minute -- and
7 I recognize that numbers are something that in some
8 situations can be dealt with down the road, but here,
9 if the share exchange is triggered and if it is -- of
10 course, it causes the pooling of interests problems,
11 it causes the other problems that both sides, the
12 defendants' affidavits as well as ours, seem to agree
13 on. It raises the purchase price of the deal by
14 \$1,250,000,000. The amount of money that Paramount
15 would have to raise, the financing commitments that
16 it would have to get, the financing fees that it
17 would have to get would all go up.

18 Yes, there is a quid pro quo at the
19 end of the day. Yes, we are getting, if we are
20 successful in acquiring time, Warner shares that will
21 have some value, and I don't think anyone knows what
22 that value will be. I mean, we know what it is
23 today. We don't know what it will be a month from
24 now or six months from now or whenever. But, Your

1 Honor, the fact of the matter is that today we have
2 to raise an additional \$1-1/4 billion.

3 It was the express intent, Your
4 Honor, of the parties when they passed or at least
5 when they passed the amended version of the share
6 exchange agreement to cause this precise impediment
7 to a deal. Those are Mr. Payson's words. Those are
8 the words in the merger proxy statement. And I
9 submit that under Revlon and under the Unocal
10 standards they are improper.

11 Now, what is there, Your Honor, on
12 the other side of the equation? Why shouldn't we at
13 least get notice so that we can argue this out
14 presumably after discovery, because I would hope
15 discovery would start imminently, on a more complete
16 record? What do the defendants say to that? The
17 only thing that I saw in their papers -- and
18 admittedly, I read them very hurriedly, Your Honor --
19 is that there is a June 23 shareholder vote. And if
20 they are not allowed to trigger before then, A, and
21 B, if the vote is held, and C, if the merger is
22 turned down, they would then lose the right to
23 trigger under the terms of the share exchange
24 agreement. That's their injury, Your Honor.

1 First of all, I think the likelihood
2 of a vote occurring on June 23 in this climate is
3 unlikely. But that's -- I mean, obviously people can
4 differ on that. Perhaps the defendants will differ
5 on that.

6 Number two, if the shares are, in
7 fact, exchanged, I am not an expert on filings with
8 the SEC, Your Honor, but it is inconceivable to me
9 that there would not have to be filed revised
10 financial statements with the SEC showing the impact
11 on the transaction of the loss of pooling of
12 interests. Those would then have to clear the SEC
13 and they would have to be circulated. So I can't see
14 realistically how there could be a vote even if the
15 parties intended to go ahead with the vote on June
16 23, in any event.

17 And finally, Your Honor, I come back
18 in a sense full circle to where I started. All of
19 this may be moot. They want to go ahead on June 23.
20 We want notice. If they don't intend to trigger the
21 share exchange, they can go ahead on June 23. If
22 they intend to trigger the share exchange, all they
23 have to do is give us notice, and we come in then in
24 a different situation a week from now or whenever it

1 is. We will be that much closer to June 23, and we
2 will find out whether, in fact, the standards for a
3 preliminary injunction have been met.

4 THE COURT: You say that you are not
5 an expert in SEC law, so it may be an imposition to
6 answer this inquiry, but what would be the effect
7 under the SEC regulations, if you know, triggering --
8 of exercising rights under the share exchange
9 agreement, of exchanging shares, if it does have a
10 significant effect on the pro forma financials of the
11 merged entity? What would be the effect under SEC
12 rules of the utilization by management of proxies
13 that had been granted prior to that event?

14 MR. CANTOR: I say with some
15 trepidation, Your Honor, that they would have to send
16 out an amended statement that would show the new
17 financials and at least give people -- I don't know
18 whether they would have to resolicit. I cannot
19 answer that question. I would think at the least
20 that they would have to give people the opportunity
21 to change their vote. I mean, if you have people who
22 voted for a deal that had a certain pro forma effect
23 and then the shares are triggered and pooling of
24 interests is lost and the good will is incurred and

1 the hit on earnings, which everybody agrees would
2 occur in that situation, occurs, I can't believe that
3 proxies sent in prior to that time would be valid. I
4 cannot tell Your Honor the mechanics of how that
5 would work.

6 THE COURT: But the basic point that
7 you make is that while Warner and Time say that they
8 may lose the benefit of this contract if it is not
9 exercised by the time a vote occurs and the vote
10 disapproves the proposed merger, that that's not
11 something that I have to be very concerned about,
12 because it is a fairly likely prospect that there
13 will be both a triggering and a June 23 meeting.

14 MR. CANTOR: Very unlikely prospect.

15 THE COURT: I thought that's what I
16 said. That's what I meant to say.

17 MR. CANTOR: Yes.

18 THE COURT: So that's the point. And
19 you balance that, you say, against what you regard as
20 a very slight incursion into the freedom of movement
21 of the other side, and in that balance equity lies in
22 granting the relief that you -- modified relief that
23 you seek this morning.

24 MR. CANTOR: And I would put one

1 further point in that, Your Honor, and that is that
2 the modified relief itself solves any dilemma that
3 the defendants have, because if I am wrong that the
4 vote, in fact, could -- you know, if the vote, in
5 fact, could occur on June 23 and if, in fact --

6 THE COURT: Even if there is a
7 triggering or an exchange.

8 MR. CANTOR: Yes, if there is a
9 triggering and exchange and if the vote could occur
10 on June 23, all we are saying is give us notice of
11 that fact, and we will be back in Court at that time.
12 So that even if what I view as the extremely unlikely
13 scenario of this parlay that the defendants are
14 putting together could turn into a winner, we don't
15 have to worry about that now. We can worry about it
16 if it becomes a reality.

17 THE COURT: All right.

18 MR. CANTOR: That's all I have, Your
19 Honor.

20 THE COURT: Thank you.

21 Now, I said that the shareholders --
22 I see they are sitting over at this side of the
23 table. They are not formally a party, but I will
24 hear the shareholders' representative for a minute or

1 two.

2 Mr. Savett -- it is Mr. Savett, isn't
3 it?

4 MR. SAVETT: Yes.

5 THE COURT: Do you represent the
6 plaintiffs in these other actions that have earlier
7 been filed?

8 MR. SAVETT: Yes, Your Honor, under
9 Your Honor's order of consolidation order. Also, as
10 Your Honor knows, we filed our own motion for a
11 temporary restraining order on Wednesday and filed an
12 amended one this morning, Your Honor.

13 I will try to make this as brief as
14 possible, Your Honor.

15 We are really concerned with
16 irreparable harm here, Your Honor. We firmly believe
17 that allowing the stock lockup swap to remain will
18 not only have a potential of losing Paramount but, of
19 paramount importance, deterring other third parties.

20 Your Honor, a quick calculation --
21 and we spell this out in our brief we filed this
22 morning, Your Honor -- anyone coming in at at least
23 \$175, which is Paramount's present bid, must pay
24 immediately to Warner, if the stock swap occurs, \$1.2

1 billion just right out of cash flow. It goes right
2 out.

3 Your Honor, we are also concerned
4 with disclosure. And we believe we are the people to
5 raise that issue. There is a proxy sitting out
6 there. The proxy does not tell you several items.

7 The proxy refers to projections and
8 forecasts. Your Honor, I don't know if Your Honor
9 has before you the appendix we filed --

10 THE COURT: No. The appendices were
11 too heavy to bring over here.

12 MR. SAVETT: We had a very small one,
13 Your Honor, very, very small. The opinions -- Your
14 Honor, here is an extra copy, if I may.

15 MR. RICHARDS: Your Honor, may I rise
16 on a point of order. We have no objection to an
17 argument that is based on the motion which they filed
18 on Thursday, which was on the same grounds as the
19 Paramount plaintiffs. This morning they filed an
20 argument, a new motion seeking temporary restraining
21 relief based on alleged proxy statement disclosures,
22 of which we first got notice an hour ago.

23 As Your Honor knows, the Paramount
24 development may have been unknown to the class

1 plaintiffs, but the proxy statement has been known to
2 the class plaintiffs since May 22. With all due
3 respect, we don't think that those contentions added
4 an hour before the hearing should be the subject of
5 argument this morning.

6 THE COURT: Well, as I think is made
7 plain by a number of opinions in the court,
8 applications of this kind are not made to turn upon,
9 and very importantly, evaluations of the merits but
10 about irreparable injury, Mr. Savett. So you ought
11 to really -- if you want to press some of these
12 arguments, you ought to talk about the irreparable
13 injury and not about the merits very much, because it
14 is not going to have a large impact upon me.

15 MR. SAVETT: I realize that, Your
16 Honor. What we are talking about is irreparable
17 harm, Your Honor. We believe that a nondisclosure of
18 a material item in the proxy is irreparable harm.
19 That proxy is out there. The shareholders have three
20 choices right now: They can vote, they can tender or
21 they can sell.

22 What do they not have? They do not
23 have the financial projections and forecasts referred
24 to by the financial advisers in their opinions relied

1 upon by the board of directors in recommending a yes
2 vote to the merger. Yet they do not have those
3 documents. They are very important.

4 THE COURT: Why didn't you bring this
5 on earlier, as Mr. Richards says?

6 MR. SAVETT: I will be glad to
7 respond to that, Your Honor. As Your Honor may or
8 may not know, production of documents commenced last
9 Saturday in this case. We had a schedule. Paramount
10 came out of -- I wouldn't say the blue. Came earlier
11 than we had anticipated. We already had an amended
12 complaint in draft form ready to be filed. We were
13 going to take depositions, and then this speeded up
14 the process. I don't think there is any question
15 about that.

16 THE COURT: What was your plan?

17 MR. SAVETT: Our plan was after we
18 reviewed the documents, Your Honor, get a date from
19 Your Honor for a preliminary injunction hearing. At
20 that point in time there was, way back there, there
21 was no other bidder out there, Your Honor. Now there
22 is a serious, reputable bidder named Paramount.

23 THE COURT: All right. I think that
24 if you want to bring on a preliminary injunction

1 about the quality of the disclosure, you ought to
2 discuss with the other side a schedule for that if
3 you think the meeting date is a critical date and so
4 forth. I am really not going to get into this issue
5 on this TRO record. I think that the defendants'
6 point is well taken. To bring it on in this setting
7 I don't think is the right way to do it.

8 If your idea was to pursue discovery
9 towards a preliminary injunction, I don't see why the
10 Paramount transaction really affects that end of the
11 case.

12 MR. SAVETT: Well, Your Honor, I will
13 focus my remarks then on Paramount. But, Your Honor,
14 if there is a problem about scheduling another TRO
15 hearing, we would be willing to meet with Your Honor
16 as early as Your Honor's convenience allows and allow
17 the defendants time to prepare for it. That is no
18 problem, Your Honor. We will do it this afternoon.
19 We will do it anytime Your Honor suggests.

20 What we have out there, Your Honor,
21 is that stock swap. As I said before, this must
22 deter potential acquirors. How can one go into a
23 deal knowing what they must pay out, not only the
24 \$1.2 billion but the point of pooling of interests

1 problem, Your Honor? It is like shooting yourself in
2 the foot.

3 What Time and Warner are saying is,
4 if we trigger this, we are going to lose pooling of
5 interests. In that regard, Your Honor, we will be
6 forced to amortize good will --

7 THE COURT: I understand, Mr. Savett.

8 MR. SAVETT: May I have one moment,
9 Your Honor?

10 THE COURT: Well, you can finish the
11 point. But I understand about what pooling of
12 interests means for the deal.

13 MR. SAVETT: Okay. Your Honor, the
14 pooling of interests is massive. I refer Your Honor
15 to Exhibit H, one of Time's own documents, which
16 shows what this will do just on the 1989 pro forma,
17 Your Honor. The shareholders have no idea of what
18 this is. The proxy material just states that this is
19 the pooling of interests pro forma. They do not say,
20 one, we will lose the pooling of interests, which
21 they will do if the stock swap is triggered, nor do
22 they say what is the impact.

23 Your Honor, the impact is just
24 devastating. I refer Your Honor to Exhibit H.

1 Could I just have one moment to
2 consult with someone?

3 THE COURT: Sure..

4 MR. SAVETT: Your Honor, in addition
5 to the stock swap, irreparable harm, Your Honor, if
6 the stock swap goes through, Warner becomes at least
7 an 11.1 percent shareholder. They will have
8 virtually veto power over any merger. Therefore, any
9 third party would not be interested in acquiring
10 Time.

11 Two, the shareholders' interest would
12 be substantially diluted, Your Honor. And it just
13 would be totally, totally unfair to the shareholders.
14 They lose 11 percent of their company.

15 Does Your Honor have any questions?

16 THE COURT: Well, you know, the word
17 "dilution" is used a lot, and let me ask you what you
18 mean by it. In Case A you have 10 shares outstanding
19 in a company, let us say, with a net value of 100,
20 and each share -- let's join the efficient market
21 theorists for a moment. Say each share is worth 10
22 on the market, and that company then decides to issue
23 another share. It issues one share and gets 12 for
24 it. Have those shareholders been diluted in the way

1 that you have used the word?

2 MR. SAVETT: No. They have been
3 diluted in voting power, Your Honor.

4 THE COURT: And when you say that the
5 Time shareholders are diluted by the implementation
6 of this exchange agreement, then, you are assuming
7 that the Warner stock is worth less than the Time
8 stock.

9 MR. SAVETT: Yes, Your Honor, the
10 Warner stock is. If you calculate --

11 THE COURT: Based on the market,
12 current market.

13 MR. SAVETT: Based on the market, not
14 as of yesterday but as of two days ago, it was worth
15 approximately \$930 million. You would subtract that
16 out from the \$1.2 billion, using the Paramount offer.
17 And I understand Paramount is willing to negotiate a
18 higher. You will have at least a \$300 million
19 dilution.

20 And again, Your Honor, what third
21 party wants to come into this as a \$300 million
22 dilution on one hand and on a cash flow basis must
23 pay out \$1.2 billion at least, if not higher?

24 THE COURT: Well, the answer to that

1 is, I have no idea whether there is such a person or
2 whether such a person would be deterred. I mean, it
3 is an empirical inquiry that I just don't --

4 MR. SAVETT: Your Honor, you can say
5 you have no idea. Generally I would agree with Your
6 Honor. We are not talking about \$67 million, as in
7 Fort Howard. We are talking about a cash outlay of
8 \$1.2 billion. And I think in the real world that is
9 a substantial barrier, Your Honor.

10 THE COURT: All right. Thank you.

11 MR. SAVETT: Thank you.

12 MR. JOFFE: May it please the Court,
13 when Paramount made its application for emergency
14 relief two days ago, it asked to have the share
15 exchange agreement enjoined. It made no showing of
16 irreparable injury in the last two days, and it has
17 backed off that request. Now what it seeks is five
18 days' notice before the share exchange agreement is
19 exercised.

20 THE COURT: Well, not exactly. As I
21 understood Mr. Cantor, it was five days' notice of
22 any amendment to the agreement, which has larger
23 implications than simply exercising the agreement,
24 because he says that the parties could through

1 innovation remove the restriction on the stock, for
2 example, so that it is no longer restricted stock,
3 and otherwise create possibilities for future action
4 that we can't foresee now.

5 MR. JOFFE: Well, the parties are
6 prepared to represent to the Court and do represent
7 to the Court that they will not amend the alienation
8 provisions prior to a ruling on the preliminary
9 injunction on the application to bar the share
10 exchange agreement without giving five days' notice.
11 So that is just a red herring. The parties have no
12 intention of disposing of the stock if they exercise
13 the share exchange agreement, and are prepared to
14 represent to the Court they won't do so before the
15 Court rules on a preliminary injunction hearing after
16 evidence is taken.

17 The merger agreement and the share
18 exchange agreement between Time and Warner were
19 announced on March 3, after more than a year of
20 discussions between Time and Warner and an extensive
21 review by Time of its acquisition options. The
22 shareholder vote for the merger was set for June 23.

23 Two days ago Paramount, a competitor
24 of both Time and Warner, launched a hostile tender

1 offer for Time and commenced this lawsuit.

2 Paramount's tender offer is set to expire on July 5,
3 but there is no hope whatsoever that their approvals
4 can be obtained in less than three months, and any
5 realistic schedule is more like six months or a year.

6 Plaintiffs by their last-minute
7 effort seek to prevent a long-considered merger from
8 taking place. To that end plaintiffs seek a TRO, or
9 maybe it is a preliminary injunction, against the
10 share exchange agreement because, they say, one, it
11 will chill if not preclude offers for Time; two, it
12 has no legitimate purpose; and three, they and others
13 will be irreparably injured.

14 The short answer is, there is no
15 irreparable injury. The share exchange agreement can
16 be undone at a preliminary injunction or final
17 hearing.

18 A slightly longer answer, but I think
19 an equally dispositive answer, is that the share
20 exchange agreement will not preclude or even
21 seriously discourage a well financed, bona fide offer
22 for time, and plaintiff has submitted neither expert
23 testimony nor its own company's testimony to that
24 effect.

1 There is no affidavit from Paramount
2 saying the share exchange agreement discouraged it
3 from making a tender offer. There is no investment
4 banker who has submitted an affidavit saying such a
5 preclusion might, let alone would, take place. I
6 went through Mr. Waters' affidavit very carefully.
7 He doesn't say that it would have that effect.

8 Their counsel has submitted an
9 affidavit with an ipse dixit in it saying that that
10 was the purpose of the agreement, but there is no
11 evidence for that. Even he does not say it will have
12 that effect. There is no sworn statement by
13 Paramount, by their investment banker or even an
14 unsworn statement by a lawyer saying they will go
15 away if the share agreement is not invalidated. How
16 can it be a lockup?

17 I think that is the answer to an
18 application for emergency relief. The record is
19 insufficient. All there is are assertions in a
20 memorandum submitted by counsel and a lawyer's
21 unsupported assertions saying that was the purpose.
22 They are patently insufficient.

23 Now let me turn to a somewhat longer
24 answer that addresses not only the legal

1 insufficiency of their application but the legitimacy
2 of the share exchange agreement. I do that not
3 because that can be the issue today on this record
4 but because it must be the context in which
5 plaintiffs' application must be weighed.

6 THE COURT: Mr. Joffe, I was thinking
7 of something, relating to your argument, but I didn't
8 catch when you switched gears. I am sorry.

9 MR. JOFFE: I apologize.

10 THE COURT: What I was thinking about
11 was Mr. Savett's argument, which is essentially a
12 billion-two is such a large number that you just have
13 to assume that it is going to be a very substantial
14 impediment to anyone coming forward with another
15 proposal. I suppose he is thinking about somebody in
16 addition to Paramount.

17 MR. JOFFE: Well, Your Honor, I guess
18 all I can say, with all deference to Mr. Savett, is
19 that that is utter and complete speculation. He had
20 an opportunity to go find an investment banker. He
21 had an opportunity to go find a prospective bidder.

22 The last few days the papers have
23 been filled with names of prospective bidders. There
24 is no one -- there is no affidavit. There is no

1 evidence in this courtroom that anyone has been
2 deterred by this. There is no evidence that
3 Paramount has been deterred by it. They have no
4 affidavit saying this caused them one minute's lost
5 sleep or that they would go away if the Court doesn't
6 grant the relief they seek.

7 Over the last two years Time has
8 considered a wide range of acquisition options to
9 achieve its long-range strategic objectives, which
10 are to be an internationally competitive, worldwide
11 media company. The facts that I am reciting are from
12 Mr. Munro's affidavit, the chief executive officer of
13 Time Incorporated. They are not made up by a lawyer.

14 Time sought to expand its
15 participation in motion pictures, in TV series, in
16 manufacture and distribution of video cassettes, in
17 music, in cable TV and book publishing. Time
18 considered acquiring a wide range of companies,
19 including Gulf & Western, now with a changed name,
20 Paramount. The talks with Warner took place in 1987,
21 in 1988 and finally earlier this year. Time decided
22 that Warner was its best choice for a combination,
23 that it was in first place. All the others were, at
24 best, second best.

1 The merger agreement and the share
2 exchange agreement were not entered into in the
3 context of a battle for ownership or control of Time
4 Incorporated. At the time Time and Warner entered
5 into the merger agreement there was no offer for
6 Time. There were no known efforts or intentions of
7 any party to acquire or make a bid for Time.
8 Mr. Munro has sworn to that.

9 In considering the duties of the
10 directors, on whose shoulders rests the burden of
11 proving the appropriateness or lack thereof of any
12 action, this lack of an outstanding offer or
13 contemplated offer, known contemplated offer, is key.
14 Eleven of the 15 directors who voted for the merger
15 agreement and the share exchange agreement were
16 independent outside directors. Only four were inside
17 directors. The share exchange agreement was entered
18 into at the same time as the merger agreement.

19 Let's turn for a moment to the merger
20 agreement. The plaintiff argues that it was a sale
21 of Time to Warner; and therefore, an auction should
22 have been held and that the share exchange agreement
23 precludes offers for Time. Each argument, each
24 argument is wrong.

1 First, there was no sale. Warner and
2 the subsidiary --

3 THE COURT: Mr. Joffe, I don't need
4 to hear all the detail on these arguments. I mean, I
5 have read the papers. I read Mr. Munro's affidavit.
6 I am familiar with the arguments about the sale and
7 so forth and so on.

8 MR. JOFFE: Let me turn for a moment,
9 then, to irreparable injury and just run through the
10 points.

11 The swap can be undone. The
12 alienation problem has been solved. Paramount's
13 offer is conditioned on an entry of a final judgment
14 against the share exchange agreement. A TRO issued
15 by this Court will not allow the offer to proceed.
16 Final relief will grant Paramount what it requires,
17 not a TRO.

18 A final hearing can be held way
19 before the second step in this merger is consummated,
20 if it ever is. By the time that second step takes
21 place, either the share exchange agreement will be
22 approved by this Court or it will be set aside.

23 It is particularly ironic that
24 Paramount is claiming in this litigation that the

1 share exchange agreement will stop or in some way
2 impede the second step of their proposed acquisition,
3 since they are claiming in this very lawsuit that
4 under 203(b)(6) they are not required to get 85
5 percent. How can they have it both ways? They seem
6 to be seeking an advisory opinion from the Court.

7 Furthermore, assuming they get the
8 first 50 percent or more of Time --

9 THE COURT: Well, isn't there a
10 charter provision that also bears on that?

11 MR. JOFFE: There is, Your Honor.
12 There is no reason to assume that if they get the
13 first 50 -- but they are attacking that charter
14 provision.

15 THE COURT: I understand.

16 MR. JOFFE: There is no reason to
17 assume that if they get the first 50 percent, Warner
18 would not sell the shares to them. They have to
19 offer them to Time first, but if Time were to acquire
20 them, they would become treasury shares and wouldn't
21 count towards the 85 percent in any event. But
22 assuming they get 51 percent, why shouldn't Warner
23 tender its shares to them? They haven't suggested a
24 reason why it wouldn't. They have put in no evidence

1 on this issue.

2 Finally, I turn to the point that
3 Paramount itself raised. A TRO would send a signal
4 to the marketplace not only that Paramount's rights
5 were in some way irreparably threatened but that Time
6 and Warner had done something wrong. Even a
7 requirement of notice would send that signal to the
8 marketplace. On this record, Your Honor, I submit on
9 any record, but certainly on this record, such a
10 signal would be unfounded and unjust.

11 As to the items that the plaintiff
12 raised in the papers, the class action plaintiffs
13 raised in the papers they submitted an hour before
14 court, they have made no showing of irreparable
15 injury. Again, at most what you have is argument.
16 Frankly, I have not read their papers, not because I
17 didn't want to, but I just only got them about 50
18 minutes before the argument.

19 They have known about these matters
20 for some time and they have yet some time in which
21 they can cure them if there is a problem. They can
22 make a proper motion for preliminary injunction and
23 on a proper record we can all argue about it.

24 Thank you, Your Honor.

1 THE COURT: All right. Thank you,
2 Mr. Joffe.

3 MR. RICHARDS: Your Honor, before I
4 begin, I think perhaps I should explain that I would
5 like to go over some of the background and
6 circumstances from the point of view of my client. I
7 readily appreciate and will focus in my argument that
8 the focus of today's proceedings is whether or not
9 there is irreparable harm. And inevitably, I am
10 afraid, but I will try to keep it to a minimum, there
11 may be some duplication with what my predecessor has
12 said or even what is said in our brief. But we feel
13 on behalf of Warner Communications that it has
14 important interests at stake on this application in
15 and of itself, separate and apart from Time, and I
16 think a brief explanation of our position requires
17 some recitation of the background as we see it.

18 So with that apology, I think it is
19 adequately set forth in the papers, and Mr. Joffe has
20 dealt with it, the extensive background of this
21 particular merger transaction and the share exchange
22 agreement. In terms of the kinds of transactions
23 that management may be adopting defensively in some
24 of the other quite different transactions that we

1 have seen, where a hostile takeover initiates the
2 transaction and then there is a reactive transaction,
3 this case presents an extraordinarily different
4 situation: The two years of negotiations, the
5 exploration of joint ventures, the managements
6 getting to know each other and the businesses, the
7 unique combination that both managements saw in the
8 other, the synergies, the good that they saw both for
9 the companies and their shareholders and, indeed, for
10 the United States' economic position vis-a-vis the
11 world, something, of course, that Mr. Davis tries to
12 piggyback on. He says, "Well, we would be just as
13 good."

14 They don't challenge any of these
15 factors. Indeed, this merger in many respects was
16 hailed by the press and governmental leaders because
17 of certain of its favorable public policy
18 considerations.

19 Therefore, there is no reason to look
20 at this merger in a cynical or skeptical manner, or
21 the share exchange agreement, as sometimes I think
22 the Court is constrained to do where there is a
23 reactive restructuring, highly leveraged, in reaction
24 to a series of offers.

1 And the plaintiffs cannot turn
2 history on its head. Their brief is written as if
3 Paramount's offer occurred in February and the
4 exchange agreement was reactive to that. Their brief
5 is written as if the exchange agreement was entered
6 into in three days instead of their offer.

7 I think it is indisputable on this
8 record, and, indeed, there is no challenge from the
9 plaintiffs, and both the Warner affidavit from
10 Mr. Payson and the Munro affidavit from Mr. Munro,
11 which were prepared completely independently under
12 the circumstances and without any opportunity to
13 confer or to see them -- I think it is a striking
14 proof of the veracity of those two affidavits in
15 terms of the legitimate business purposes which are
16 set forth in those affidavits.

17 And I won't go through in great
18 detail in terms of the mutual investment, the upside
19 if anything happened to the merger, the compensation
20 for the tremendous effort, expense and risks, and
21 particularly from Warner's point of view what I will
22 refer to in a shorthand way as the Herb Siegel risk,
23 which I think is set forth in our papers and Your
24 Honor will be familiar with from the previous

1 litigation.

2 I am told, although I haven't seen
3 it, that the Wall Street Journal is speculating
4 today, or perhaps it is The New York Times, that
5 Mr. Siegel will now mount a tender offer for Warner.
6 And I think all that illustrates is that no one knows
7 to whose greatest advantage the share exchange
8 agreement if upheld will turn out to be. No one
9 knows what is going to happen, just like no one knew
10 when it was entered into. It was a completely
11 neutral and reciprocal arrangement. Indeed,
12 Mr. Hill's affidavit submitted on behalf of Time
13 shows that, in fact, at the time, based on the
14 relative market prices, Time was getting a slight
15 advantage because the Warner stock based on the
16 five-day average was worth \$20 million more than the
17 Time stock.

18 Now because of Paramount's offer they
19 say it is disadvantageous. That is not a reason to
20 set aside an arm's-length agreement reached for good
21 business purposes prior to their coming on the scene.

22 A bidder -- the cases are replete
23 with saying a bidder must take his argument as he
24 finds it; specifically, with all of its assets and

1 subject to all of its contractual liabilities.

2 I think that despite plaintiffs'
3 claims, we have seen that this transaction is not a
4 show-stopper. Indeed, as Mr. Joffe went on at some
5 length -- and I will try not to repeat it --
6 plaintiffs don't even claim that it is. They claim
7 at most that it is a disadvantage. And as Mr. Hill's
8 affidavit suggests, perhaps the disadvantage at the
9 moment, based on yesterday's market prices, is in the
10 neighborhood of 200 to \$250 million.

11 Contrast that, if you will -- that's
12 a lot of money. I mean, if somebody said to you or
13 me that you had to come up with \$250 million before,
14 you know, you could go down and buy something that
15 you and I might like to buy, a car or something, I
16 mean, that would be a substantial impediment, to be
17 sure. But contrast that with the plaintiffs' own
18 disclosures. They disclose in their tender offer
19 that they have already committed to pay \$350 million
20 in something called agency and some other kind of
21 fees, agency and facility fees. And then they
22 explain that they will have to pay a commitment fee
23 of another half percent on all the money they raise,
24 so that is a half percent times 10 billion-plus,

1 which is again a much bigger number than I am
2 accustomed to thinking with. But this is a big
3 transaction.

4 It doesn't do any good to come in and
5 say, well, we want to bust up an \$18 billion merger
6 and, even if they want to look at this as a break-up
7 fee, to say we might have to pay a 200 or \$220
8 million break-up fee. Depending upon how you
9 calculate it, even if you thought it was solely a
10 break-up fee and you disregarded the only sworn
11 testimony in this case, you would find that that fee
12 was about 1.5 to 1.6 percent of the total amount
13 involved here or, as Your Honor will recall,
14 substantially more than the percentage of a break-up
15 fee which Your Honor approved in the Fort Howard
16 case.

17 And that was a case where the company
18 was for sale, and that was a case that instead of an
19 auction the company decided to start the thing out
20 with a management-led LBO. And this Court found, and
21 there are other cases cited in our brief, that such a
22 fee, even if looked at strictly as that, was, A, I
23 suppose, no substantial impediment, and B, adequate
24 compensation for the tremendous amount of effort that

1 had gone into that. And the effort that went into
2 the Fort Howard, the time, the duration, and the
3 difficulties in Fort Howard is minuscule compared to
4 what has happened here.

5 I think just a moment on the question
6 of no sale of Time. It is entirely fanciful, I
7 think, when there is some sort of reorganization
8 among the public shareholders of a company to say
9 because the mix of shareholders changes -- and that's
10 all that would happen in this merger -- that somehow
11 there has been a sale of the company. I mean, the
12 existing Time shareholders will remain shareholders
13 of Time Warner, and the existing Warner shareholders
14 will be shareholders of Time Warner, and they will
15 then also have an interest in each other's assets.

16 It is as if, I believe, as Time
17 submitted in their papers, Time had gone out and
18 raised some additional capital for good
19 consideration. You wouldn't say that that was a
20 change in control because you had admitted new
21 shareholders. Indeed, I think Your Honor fixed on
22 the point in the Interco case, where you said that a
23 test of whether or not a sale of a company has been
24 incurred is whether or not the shareholders are being

1 cashed out or whether or not there is continuing
2 participation. And, indeed, that is set forth in our
3 papers.

4 Now, I think it is worth noting --
5 and I won't go through it at length in view of the
6 pressures the Court is under -- but if anything, I
7 think the Paramount offer must be regarded with at
8 least skepticism by the Court as somewhat of a
9 phantom offer, if you look at the extraordinary
10 number of conditions that they have in their offer,
11 including, of course -- and there hasn't been too
12 much comment about this one -- the condition that all
13 FCC and other approvals be obtained.

14 What I don't think they disclose but
15 what the Court will know and recognize is, Paramount
16 is not even in a position to obtain some of those
17 approvals as an outsider, that in order to obtain
18 approvals for the transfer of cable licenses and
19 other local television licenses and other licenses,
20 of course, the license holder would have to go in and
21 do it. So the difficulties to Paramount of
22 accomplishing that purpose -- I mean, it is just not
23 possible for them. They can't even file the
24 applications. So that is a condition which cannot

1 happen before they control the company, yet it is a
2 condition to their offer. It is a real Catch-22 in
3 their offer.

4 The July 15 date, as my friend said,
5 I think is almost laughable when you consider it in
6 the light of the fact that I just alluded to and that
7 Warner and Time have been working cooperatively
8 together for three months. And I can report because
9 of the favorable public reaction there has been no
10 impediments or substantial hurdles raised, and it is
11 going forward much more rapidly than we might have
12 expected, yet it has been more than three months
13 since we started on this, and all such approvals are
14 not obtained as yet. So I think any thought that
15 this could possibly occur before the fall I think is
16 completely wrong.

17 Now, the point is, is there any
18 irreparable harm if Your Honor doesn't grant a
19 temporary restraining order. And for the reasons
20 that we have advanced before -- I don't think there
21 is any way to dress it up or mystify it or explain it
22 differently -- the basic answer is that if a
23 temporary restraining order is not entered and if the
24 exchange agreement is executed and the exchange takes

1 place, this Court will be able to undo it.

2 It is reversible. It is two Delaware
3 corporations before the Court. It is subject to the
4 provisions of a registration statement and the other
5 alienation restrictions set forth in the right of
6 first refusal and so forth. But so that the Court
7 will not be concerned and so that the Court won't
8 have to read through all that stuff, and to answer my
9 friend Mr. Cantor's objection, well, we might amend
10 out all of that stuff -- I don't know how we could
11 amend out the requirements of the Securities Exchange
12 Act and some of these other things, but even if that
13 were possible, as Mr. Joffe said -- and I want to
14 make sure you hear it from me as well -- we will
15 agree that if the exchange occurs, that we will not
16 transfer the Time shares we receive before the Court
17 holds a hearing, whether it is a preliminary
18 injunction hearing or a final hearing, whatever is
19 determined, and a decision by this Court without
20 giving five days' notice of an intention to do so.

21 Now, clearly this is not irreparable
22 damage if it can be undone. And the News
23 International case cited in our brief at Pages 19 and
24 20 is squarely on point for this situation exactly.

1 I think I have covered the point that
2 there is no imminent harm because -- imminency to the
3 injury because the closing as contemplated even under
4 plaintiffs' account wouldn't occur until July 5 and I
5 think, under any realistic looking at it, far beyond
6 that.

7 I will pass over the point about the
8 self-inflicted nature of it and anticipatory nature
9 of their so-called irreparable injury, because I
10 think that is covered adequately in our papers.

11 THE COURT: But in your view of a
12 realistic schedule for all of this, including your
13 perception, your present perception of the schedule
14 of the proposed merger, you would have the Court
15 decline to issue a restraining order today and
16 schedule a preliminary -- not that you would have me
17 schedule a preliminary injunction, but that's one of
18 the things that I will do. But not to restrict the
19 ability of the parties to implement this agreement
20 that has now been triggered, and if that were to be
21 done, the status quo would be changed.

22 And what would be important to the
23 plaintiff, Paramount, would be to reach a final
24 judgment given the conditions in their offer,

1 although it can be a waivable condition.

2 What kind of schedule do you think
3 that this issue of the validity of this contract
4 could reach a trial on? Have you thought about that?

5 MR. RICHARDS: I have thought about
6 it. You are talking about a trial on -- a final
7 hearing?

8 THE COURT: Yes.

9 MR. RICHARDS: Well, I think it
10 depends, of course, on how much discovery the
11 plaintiffs think they need to prove their case. And
12 I think you can approach it from when is the earliest
13 it could be done under the most draconian of
14 circumstances, and then you can also say but we don't
15 need to hold the trial until before there is a
16 realistic chance that they need that final answer.
17 And since I think that there is --

18 THE COURT: Which means completion of
19 all the conditions for the Warner-Time merger?

20 MR. RICHARDS: Well, under the
21 circumstances I suggest that nobody knows exactly
22 what is going to happen here, with all of these other
23 players.

24 THE COURT: Certainly so.

1 MR. RICHARDS: So, you know, whether
2 the conditions precedent to the Warner-Time merger,
3 you know, will even still be -- if that's what you
4 are talking about, will even still be at issue at
5 that time --

6 THE COURT: I know. But I have to
7 work on some assumptions, and my assumptions are
8 going to be that I don't know what the future may
9 hold and that there is going to be a meeting on the
10 23rd and the shareholders will or will not approve
11 it. And I am going to work on the assumption that
12 they will approve it, because if I work on the other
13 assumption, I don't have too much to worry about.
14 And if they do approve it, then there is going to be
15 a merger, and that is going to be sometime early in
16 the fall possibly, and so there is a whole lot of
17 things that may happen between now and then, and any
18 of those events may change them. But I am working on
19 the assumption that that is going to happen and that
20 this offer is going to be out there and it can be
21 closed no earlier than the 5th if everything happened
22 just the way that Paramount imagines it might but
23 that that is probably unrealistic to think that it
24 will.

1 And what I am trying to get is a
2 sense as to whether or not it is feasible to try this
3 issue or maybe other issues at a time prior to a
4 realistic time when the merger would be otherwise
5 consummated.

6 MR. RICHARDS: Well, Your Honor, in
7 referring to the discussions, we did have discussions
8 with the other side with respect to discovery and
9 hearings and so forth. And we weren't able to reach
10 agreement because of the two different hypothetical
11 positions will you grant the TRO or will you deny the
12 TRO. But the plaintiffs said that if you denied the
13 TRO, that they would be prepared to go forward with a
14 preliminary injunction hearing, which is what they
15 would want, prior to July 5. And certainly we would
16 be willing to do that.

17 I could give a lot of complicated
18 answers based on scenarios, but basically our
19 position is, if it is a preliminary injunction they
20 want, that can be held before July 5 if, indeed, they
21 really want it and can justify to Your Honor that
22 they are entitled to it. And if it is a final
23 hearing that they want, which they haven't said to us
24 in any of these discussions, then they can have that,

1 as far as we are concerned, before the 5th of July,
2 again, if they satisfy the Court that it is
3 warranted.

4 I think that's an impossible burden
5 for them to do. I can see no reason to hold a final
6 hearing in this case until August or September, as
7 far as that goes. I mean, they are just not going to
8 be in a position to close their offer.

9 And I think, you know, we have
10 recognized the difficulties -- and Mr. Cantor has
11 alluded to them -- of going forward. I mean, no one
12 knows what is going to happen on June 23 or what
13 action the two parties will take. And, indeed, while
14 Time and Warner have contractual arrangements and are
15 trying to get this merger done, they also have
16 diverse interests. But I suggest that it is going to
17 be difficult at least from Warner's point of view to
18 get a favorable vote on this at the Time meeting
19 while there is a \$175 so-called offer out there.

20 So I think, you know, without -- I am
21 not in a position to speak for Time, and I don't know
22 what they will do, but I am not so sure -- I join in
23 Mr. Cantor's skepticism. He was addressing a
24 different point. But I don't really know whether

1 that meeting is going to take place on the 23rd. But
2 nobody knows what is going to happen anywhere.

3 There is speculation in the paper
4 that there will be a takeover attempt made for
5 Paramount, that there will be a takeover attempt made
6 for Warner, you know, names of people that are
7 interested. Investment bankers are busy lining up
8 clients and money, and the banks are all scurrying
9 around.

10 And in addition, there is the freedom
11 to act that Warner and Time have to modify or change
12 their arrangements. I mean, you know, they don't
13 need to go forward necessarily with the plans that
14 exist today. There is other modifications. So --

15 THE COURT: Well, this allusion to
16 the reality of things doesn't help clarify, however.

17 MR. RICHARDS: No. But your duty, I
18 think, with all due respect, if I can argue to the
19 Court, is --

20 THE COURT: Few lawyers use the
21 phrase "with all due respect" as frequently as you
22 do. A few probably more than you need to.

23 MR. RICHARDS: Maybe -- it reminds me
24

1 of the line from Shakespeare. Maybe I am protesting
2 too much. Actually I -- well, I won't protest again.

3 Your Honor has succeeded in
4 disconcerting me with that thought. All I can
5 remember is that --

6 THE COURT: All right. Well, I
7 recognize that the disposition of this motion affects
8 the scheduling, and that is why I prefer to have the
9 scheduling sort of resolved at a time when the
10 parties are under some uncertainty with respect to
11 this motion. I see utility in that, although from
12 the parties' view I suppose I see utility in knowing
13 what the resolution of this is.

14 But once I decide this motion, one
15 side will then take a more concrete position with
16 respect to scheduling, and so it seems to me that
17 there is some benefit to trying to think through how
18 these things can be handled or litigated to a
19 relatively prompt yet responsible point that is fully
20 adjudicated.

21 MR. RICHARDS: But I think the issue
22 in terms of the scheduling, I think the issue today
23 is, I think Your Honor should not be motivated to
24 grant a temporary restraining order out of some

1 notion that it would be nice to stop everything from
2 moving, because Your Honor can't do that. You can
3 stop us from exercising under the exchange agreement,
4 but all these other elements are going to be moving.
5 And Your Honor should not restrain us from exercising
6 rights under an exchange agreement unless they can
7 show irreparable harm.

8 You know, we don't -- he is
9 criticizing us because our Section 3 argument doesn't
10 show irreparable harm or whatever. We don't have to
11 show irreparable harm. They have to show irreparable
12 harm. They have to show imminence. And we submit
13 they have to show a probability of success.

14 Now, I am well aware that in Your
15 Honor's cases on a TRO you said it is a lesser
16 showing. But other judges of this court since Your
17 Honor's ruling have said that it is a probability of
18 success, and so has the Supreme Court. I don't mean
19 to argue that with you. But they certainly do have
20 to make some showing --

21 THE COURT: No. Well, let's pause on
22 it. What probability do you think they all mean?

23 MR. RICHARDS: Well, I think that the
24 Court has to feel that there is a realistic chance,

1 can see the factual basis, the application of legal
2 theories, so that based on the very limited record
3 before the Court the Court can say, "Well, I can see
4 if this proves out and that proves out and these
5 things, I can see that they could win."

6 And I submit on this record that Your
7 Honor ought to be able to see, based on the record
8 before Your Honor today -- you know, maybe they will
9 be able to flesh it out on the preliminary
10 injunction -- that Your Honor ought to be able to see
11 they can't win because the predicates for their
12 arguments are standing the only known facts directly
13 on their heads.

14 THE COURT: So you say the Court
15 should ask itself -- if I say they can't win, then
16 that's the test.

17 MR. RICHARDS: No. I don't think it
18 is a motion to dismiss test.

19 THE COURT: Well, I am asking you to
20 tell me what it is when you say there is a
21 requirement for a probability. And do you mean when
22 you say a probability more than 50 percent? And I
23 don't think the cases would support that.

24 MR. RICHARDS: No, I don't think more

1 than 50 percent.

2 THE COURT: So it is some
3 probability. So now you say, well, it is a
4 reasonable probability. Well, what does a reasonable
5 probability mean? Well, you have to balance a lot of
6 things, and given the early stage of the litigation
7 is an important one. And so I am trying to probe you
8 what it means. If I got it wrong in those cases,
9 what does it mean to say that there is a requirement
10 of a probability of success.

11 MR. RICHARDS: I was afraid we would
12 get into this dialogue.

13 THE COURT: And so then you say if I
14 am in a position to say that they are not going to
15 win, well, that doesn't seem to me to be very
16 different from saying that they have a litigatable
17 claim or a colorable claim.

18 MR. RICHARDS: Yes, but I don't think
19 that is -- when I went through the explanation, that
20 may have been a shorthand summary, but I will try to
21 say what I said before, because I think it is the
22 best that I can do it. And that is, I think you have
23 to look to see whether or not they have made some
24 sort of prima facie showing of the basic factual

1 elements on which their legal theory is based. And
2 if their legal theory is wrong, of course, they
3 haven't shown it. If they have a legal theory that
4 simply doesn't apply to the only facts that are
5 before Your Honor, then even though in discovery they
6 might be able to find facts that would fit their
7 legal theory, I think Your Honor would have to reject
8 it.

9 And here their legal theories -- and
10 that's why we have talked about it. But their legal
11 theories are that this is a sale. Well, I think Your
12 Honor can look at this and say, "On a TRO basis, you
13 know, I just don't think they have shown this is a
14 sale." You know, I think Your Honor can look at
15 this -- and, sure, it is not binding or the law of
16 the case or what you are going to do at the trial. I
17 think you can look at this and say, "Well, was Time's
18 board entitled to the business judgment rule when
19 they entered into this exchange agreement on March
20 3?" And then Your Honor applies the law.

21 As Your Honor said, now, and
22 especially in the light of Unocal, judges are coming
23 back and saying, "Boy, if the business judgment rule
24 gets applied, you know, it is going to be damn

1 difficult to overturn that." Well, I think Your
2 Honor can see that now, because their Unocal theory
3 is entirely dependent on this absolutely stand the
4 world on its head, saying that this exchange offer is
5 somehow a defensive reaction to their tender offer.
6 Well, that is just contrary to the facts. I mean, we
7 know the sequence of events. And it is also contrary
8 to the intention of the parties, the purposes.

9 And I think the Dorskocil case --

10 THE COURT: I am sure the parties
11 didn't intend to invoke Revlon duties, whatever those
12 Revlon duties are, when they entered into this merger
13 agreement. But anyway, look, I understand these
14 issues. As soon as -- I understand the issues. I
15 see where they fit in the development of the law and
16 so forth. My problem is, I can write something
17 reasonably quick on this, but I can't -- they are
18 important issues, and they require some reflection.
19 But I thank you for reminding me what this case is
20 about.

21 MR. RICHARDS: Well, I want to
22 just -- you know, I knew Your Honor when I got over
23 here, but everybody was so solemn about the motion to
24 admit pro hac vice, I wanted to get up and say fliply

1 that I wanted to move to remand to the Court of
2 Chancery. I think I should have made that motion.

3 I think I just want to quote one more
4 tidbit to Your Honor. And, of course, I suppose one
5 of the difficulties of being a judge is that you
6 always have your own words quoted back to you, and I
7 appreciate the difficulties of trying to do that.
8 But I think you summed it up from our point of view
9 in the McCann Surveyors case pretty well, and that
10 is, "The office of the writ of a temporary
11 restraining order is a very narrow one. Such an
12 order will issue only to prevent irreparable injury
13 that is occurring -- that is now -- or is threatened
14 to occur before the Court may hear an application for
15 a preliminary injunction. On an application for a
16 temporary restraining order the imminence of
17 threatened irreparable injury constitutes the
18 predominating concern."

19 And as we have said, since it is
20 undoable, it is not irreparable. And since it is
21 only a barrier to an offer that is going to occur,
22 according to their ipse dixit, on July 5, it is not
23 imminent. Thank you.

24 THE COURT: All right. Thank you.

1 MR. JOFFE: Your Honor, with your
2 consent, Mr. Cantor said I could address the
3 scheduling questions you raised before he responds.

4 THE COURT: All right. Fine.

5 MR. JOFFE: We will, of course -- all
6 the parties will, of course, meet any schedule Your
7 Honor sets. But speaking at least for Time, I think
8 we would rather not have seriatim hearings, seriatim
9 discovery and then seriatim hearings on each issue in
10 the plaintiffs' complaint if we can avoid that. If
11 there was a realistic chance that their offer was
12 going to go ahead on July 5 and that they could
13 consummate that transaction, we would suggest that
14 all issues be tried prior to that date.

15 Since there is no realistic chance --
16 and I don't think they will argue the point -- that
17 it can be done in less than three months, we don't
18 think that it is necessary to have such a hearing
19 unless we could have it within the three-month period
20 or even two months, if necessary.

21 My own preference would be not to try
22 and decide that before Your Honor rules for this
23 reason: I think nothing concentrates the mind like
24 an imminent hanging, and I think we will all be able

1 to better decide what needs to be done after Your
2 Honor has ruled. We can do that quickly. We can
3 consult with each other. We can try and reach
4 agreement. It is also possible that events will have
5 occurred which will make tons of discovery and a
6 trial unnecessary.

7 In any event, I would suggest we get
8 together, quickly try and reach agreement after Your
9 Honor has ruled and, if we can't, come back to you
10 for a quick scheduling order.

11 THE COURT: All right. Thank you,
12 Mr. Joffe.

13 Mr. Cantor, you were brief in your
14 opening remarks, having briefed and argued your
15 motion the other day. The other counsel have taken
16 longer, so I don't want you to feel as though you
17 haven't had a fair chance.

18 MR. CANTOR: I don't feel that, Your
19 Honor, and I have a few brief remarks by way of
20 reply. I will be happy to answer any questions Your
21 Honor has after that.

22 First, on the question of nothing in
23 the record to support the deterrent effect that the
24 share exchange will have, which I believe is a point

1 that Mr. Joffe made in his opening remarks, I would
2 start first with the affidavit submitted by Stephen
3 Waters, who is Paramount's investment banker. In
4 Paragraph 11 it says, "In light of this amendment" --
5 to the share exchange agreement -- "and the fact that
6 either party may terminate the merger if the share
7 exchange occurs, the only conceivable purpose for the
8 Lock-Up Stock Swap is to discourage competing bids.
9 There simply is no legitimate corporate purpose
10 served by a share exchange agreement that will have
11 such substantial negative effects on Time Warner and
12 its stockholders in the event that an exchange of
13 shares actually occurs."

14 Second, Your Honor, I would refer to
15 Mr. Payson's affidavit, submitted this morning, which
16 is a little bit more temperate but which makes much
17 the same point in Paragraph 12. "A further reason
18 for the Share Exchange Agreement was that, while in
19 view of the low percentages of stock involved and the
20 way the Share Exchange Agreement was structured it
21 was recognized that it could not serve as a
22 'show-stopper' to block a hostile bid for one party
23 or the other, it was hoped that the share exchange
24 could have some deterrent effect -- albeit largely

1 symbolic -- by evidencing the parties' commitment to
2 effectuating the merger" -- and I refer you to Steve
3 Ross having a blocking vote, what the press is
4 saying -- "and thereby conceivably serve to dissuade
5 third-parties from seeking to disrupt the merger."

6 And finally, Your Honor, I would
7 refer you -- and I have alluded a couple of times to
8 this -- to Page 69 of the merger proxy statement,
9 Exhibit C to our appendix, and it says, "The Share
10 Exchange Agreement could have the effect of making an
11 acquisition of either Time or WCI by a third party
12 more costly" -- and in this case a billion and a
13 quarter more costly -- "because of the need to
14 acquire the shares issued under the Share Exchange
15 Agreement in any such transaction."

16 So I would submit to Your Honor that
17 certainly on a TRO application there is more than
18 ample evidence of the deterrent effect of this
19 transaction.

20 Now, with respect to the concession
21 made by Mr. Joffe and Mr. Richards that they would
22 agree not to alienate the shares without giving five
23 days' notice, I would point out to Your Honor that is
24 only one, as Your Honor indeed pointed out, of the

1 many concerns that we have. The agreement could be
2 amended with respect to voting. It could be amended
3 with respect to forming a 13D group. It could be
4 amended with respect to anything that I frankly can't
5 anticipate at the moment. And simply to say we will
6 give you this one concession on that and as a result
7 of that don't give notice, all we are asking, Your
8 Honor -- because if it doesn't happen, this is all
9 academic -- is give us notice and give us the five
10 business days that the agreement currently
11 contemplates. All we are saying is, don't amend the
12 agreement, and if either party triggers it, give us
13 notice so we can get before you. There will have
14 been discovery at that point. There will have been
15 some discovery certainly, and Your Honor will have a
16 more complete record.

17 The question of no seriatim hearings
18 is an interesting one. You know, on the one hand I
19 guess we hear Mr. Richards saying we could have a
20 hearing right away if Your Honor denies a TRO, so
21 what could the irreparable injury be. I think I have
22 addressed what it could be even if there were a
23 hearing two or three weeks from now.

24 On the other hand, Mr. Joffe says

1 this won't happen for three months or six months or a
2 year or never, so let's not have a hearing. What is
3 the big rush?

4 Your Honor, it just defies reality to
5 say that you can have a block of stock with a loaded
6 trigger out there for months and that that wouldn't
7 have an effect not only on Paramount but on any other
8 bidder and that Mr. Savett's clients as well as my
9 client would not be irreparably injured by that. And
10 when the cure is so easy, when the cure is simply
11 notice, they want, Your Honor, the in terrorem effect
12 of this overhang. That's what they want. And I know
13 of no case that says that they are entitled to have
14 that, absolutely none.

15 They haven't said why the notice
16 doesn't work, Your Honor. I did not hear a single
17 remark addressed to the concept of why giving us
18 notice, which -- I have been in a lot of TRO
19 hearings, and it is very often a way that you work
20 out a TRO. I haven't heard a single person say what
21 the problem with that is.

22 I guess the argument is, somehow the
23 market will misperceive that as a TRO. But we
24 offered it on a voluntary basis. They said no to

1 that. So now we have got to present it to Your
2 Honor. It can be done consensually. You know, they
3 can issue a press release saying, "Court defers
4 ruling on TRO because parties agree to save Judge
5 Allen a headache." I mean, we could do a lot of
6 things, Your Honor, if we wanted to. They are the
7 ones who are pressing Your Honor for a ruling when it
8 is unnecessary that they have one.

9 I have nothing else, Your Honor.

10 THE COURT: Thank you, Mr. Cantor.

11 Mr. Savett.

12 MR. SAVETT: Your Honor, may I have
13 less than one minute?

14 THE COURT: Surely. Take more than
15 one minute. Not substantially more.

16 MR. SAVETT: Your Honor, two very
17 quick points. One, we respectfully, and not with due
18 respect, but we respectfully suggest that before Your
19 Honor renders a decision on the TRO request in this,
20 the Paramount case, that Your Honor may find our
21 papers filed today helpful.

22 Secondly, Your Honor, on behalf of
23 the shareholders in the shareholders litigation,
24 there is no question we need a preliminary injunction

1 hearing before June 23, 1989, unless Time is willing
2 to adjourn the meeting of June 23, 1989.

3 As I had mentioned before in my
4 opening statement, Your Honor, there is a proxy out
5 there that we claim is false and misleading and,
6 therefore, violative of the duty of candor. And we
7 believe that, Your Honor, this preliminary injunction
8 hearing should be held almost -- as soon as possible.

9 We have already had document
10 production of the first wave. We have already filed
11 notices of depositions. I am sure we can work out a
12 schedule, and we could be prepared to have this
13 hearing maybe eight or nine days from today, as long
14 as it meets Your Honor's schedule.

15 THE COURT: Well, why don't you set
16 up a telephone conference with me sometime early next
17 week to discuss that.

18 All right, counsel. Thank you for
19 the presentation. It was helpful. I will reserve
20 this decision, and I will try and reach a decision by
21 the end of the day, and I will do that by a letter to
22 counsel.

23 And I hope all the people in the back
24 of the room don't start telephoning the office

1 immediately as to when it is coming out. It will
2 hold things up.

3 Court will stand in recess.

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5 (Court adjourned at 12:25 p.m.)

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CERTIFICATE

I, LORRAINE B. MARINO, Official
Reporter for the Court of Chancery of the State of
Delaware and Notary Public, do hereby certify that
the foregoing pages numbered 4 through 65 contain a
true and correct transcription of the proceedings as
stenographically reported by me at the hearing in the
above cause before the Vice Chancellor of the State
of Delaware, on the date therein indicated.

IN WITNESS WHEREOF I have hereunto
set my hand at Wilmington, this 21st day of February,
1988.

Official Reporter for the
Court of Chancery of the
State of Delaware