		VOLUME IV
	1	IN THE COURT OF CHANCERY OF THE STATE OF DE LAWARE
	2	IN AND FOR NEW CASTLE COUNTY
	3	WILLIAM B. WEINBERGER,)
	4	Plaintiff,
	5	v.) Civil Action No. 5642
	6	UOP, INC., THE SIGNAL) COMPANIES, INC.,
	7)
	8	Defendants.)
O N	9	
HENRY D. SKOGMO - LORRAINE B. MARINO Official Reporters, Chancery Court 135 Public Bldg., Wilmington, Del. 19801	10	Chancery Courtroom No. 2 Public Building
). SKOGMO - LORRAINE B. N Official Reporters, Chancery Court Public Bldg., Wilmington, Del. 15	11	Wilmington, Delaware Thursday, June 21, 1984 9:30 a.m.
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DGMO Il Repor Bldg.,	13	
D. SKO Official Public	14	BEFORE: HONORABLE GROVER C. BROWN, Chancellor
4RY D (15	- - - .
Ë	16	APPEARANCES:
	17	WILLIAM PRICKETT, ESQ. MICHAEL J. HANRAHAN, ESQ. and
		MICHAEL F. BONKOWSKI, ESQ.
	18	Prickett, Jones, Elliott, Kristol & Schnee for Plaintiff
	19	ROBERT K. PAYSON, ESQ.
м _и .	20	Potter, Anderson & Corroon -and-
1	21	ALAN-N. HALKETT, ESQ., of the California Bar Lathan & Watkins
	22	for Defendant The Signal Companies
	23	
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	1	APPEARANCES	(Continued):		
	2		A. GILCHRIST SPARKS, ES(Morris, Nichols, Arsht & for Defendant UOP, Inc	& Tunnell	
	4	ALSO PRESENT		•	
	5		BREWSTER L. ARMS.		
	6		JOHN G. WOODS		
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1	<u>P R O C E E D I N G S</u>
2	MR. PRICKETT: Good morning, Your Honor.
3	THE COURT: Good morning.
4	MR. PRICKETT: The defendants having
5	rested, the plaintiff now puts on his case in chief,
6	and I will call Kenneth Bodenstein as a witness for
7	the plaintiff.
8	THE COURT: All right. Mr. Bodenstein.
·9	KENNETH A. BODENSTEIN, having been
10	first duly sworn, was examined, and testified as
11	follows:
· 12	DIRECT EXAMINATION
13	BY MR. PRICKETT:
14	Q. What is your full name, sir?
15	A. Kenneth Alan Bodenstein.
16	Q. And where do you live, Mr. Bodenstein?
17	A. 340 Diversey Parkway, Chicago.
18	Q. By whom are you employed?
19	A. Duff & Phelps, Inc.
20	Q. Now I would like to start with your
21	formal education. Where did you do your college or
22	university work?
23	A. At Columbia University, City of New York.
24	Q. And in what year did you graduate?

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4 K. Bodenstein - Direct I received a A.B. degree in 1957, and A. 1 then I have a B.S. in chemical engineering in 1958. 2 And are they both from Columbia 0. 3 University, New York? 4 Well, one is from the college, and one A. 5 is from the School of Engineering, Columbia University. 6 Following your completion of your 7 0. studies at Columbia College and University, by whom 8 were you first employed? 9 You missed something. I also have a 10 A. graduate degree from Columbia, a master's in 11 business administration, 1960. But then I was employed 12 by Air Products and Chemical Company. 13 Let me cover that. 14 0. So that you got an A.B. as an under-15 graduate degree, and then a degree in chemical 16 17 engineering? 18 That is correct. A. And then you got a master's in business? 19 Q. 20 Administration. A. 21 Is that an M.B.A.? Q. 22 That's an M.B.A. A. 23 Also from Columbia? Q. From Columbia in 1960. 24 A.

	K. Bodenstein - Direct 5
1	Q. Following the completion of your studies
2	at Columbia University and college, by whom were you
3	first employed?
4	A. Air Products and Chemicals.
5	Q. And what sort of a company is that?
6	A. Air Products and Chemicals is
7	presently a large chemical company whose major area
8	is in industrial gases and chemicals, catalysts.
9	Q. Is it comparable to UOP in any way?
10	A. Well, I would say in one of the areas
11	it is a direct competitor with UOP's Process Division.
12	Q. And when you went with Air Products
13	were you employed in your capacity as a chemical
14	engineer, or in your capacity that you learned in
15	getting your M.B.A. from Columbia?
16	A. I would like to think both had a
17	relationship to my employment.
18	ϱ . Well, during the time that you were
19	with Air Products did you function as a chemical
20	engineer or as a financial analyst, or both?
21	AWell, originally I was in the economic
22	evaluation section and market planning group for
23	around a year, and then I moved into the treasury
24	function.

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Bodenstein - Direct

And what was your function with Air Q. 1 Products after you moved into the treasury department? 2 I was in charge and I did the capital A. 3 expenditure review and analyses, handled some of the 4 foreign financing requirements and also was involved 5 in acquisition and merger analysis. 6 And was Air Products in merger and 7 0. acquisition work? Were they doing mergers and 8 acquisitions? 9 Well, they were buying companies, yes. 10 A. And how long were you with Air Products, 11 0. 12 roughly? A little over four years. 13 A. And when you left Air Products, by whom 14 Q. 15 were you employed? Armour & Company in Chicago. 16 Α. 17 And when you went with Armour & Company, Q. 18 what was your position with Armour? 19 I think my title was Senior Planning and A. 20 Investment Analyst. 21 And with whom did you work at Armour? Q. 22 Originally with the vice president, A. 23 corporate development. 24 And then did that change? Q.

	Bodenstein - Direct 7	
1	A. The last few years I was reporting to	
2	the vice chairman of the board.	
3	Q. And how long were you with Armour,	
4	roughly?	
5	A. Again, four and a quarter years.	
6	Q. And what were your duties at Armour &	
7	Company?	
8	A. Well, they varied during the period.	
9	But essentially I was part of the corporate development	
10	staff that was in charge of the overall planning of the	
11	company, looking at doing both operation planning	
12	and strategic planning, doing acquisition analysis.	
13	Q. During the last part of your tenure was	
14	Armour itself the subject of attempted acquisition?	
15	A. Yes, it was.	
16	Q. And how long a period did that continue	
17	over? I mean, how long was it	
18	A. Well, it started in December of '67, and	
19	it really proceeded over the next several years. I	
20	left, though, in the fall of '68, during the process	
21	of it being taken over.	
22	Q. And was Armour eventually acquired?	
23	A. Yes, it was.	
24	Q. By whom?	
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	Bodenstein - Direct 8
	A. Greyhound Corporation.
1	Q. After you left Armour by whom were you
2	employed?
4	A. Goodbody & Company.
5	Q. What is Goodbody & Company?
6	A. Well, Goodbody & Company was an investment
7	banking and national brokerage house.
8	Q. And was it New York-based or Chicago-based
9	or both?
10	A. Well, the headquarters was in New York,
11	but Goodbody was a nationwide firm, and they had a
12	regional office in Chicago.
13	Q. And in what capacity were you employed
14	by this investment banking house?
15	A. As manager of corporate finance.
16	Q. And was that for the regional office or
17	for the entire operation?
18	A. No. That was just for the Chicago region,
19	which stretched from, say, St. Louis on the south side
20	to Minneapolis on the west and Detroit on the east.
21	- Q. What did you do in connection with those
22	duties? I mean, what
23	A. General investment banking functions
24	and financing for corporations, new public offerings,

	Bodenstein - Direct 9
1	acquisition-merger work, financial consulting work.
2	Q. How long did you stay with Goodbody?
3	A. A little over two years.
4	Q. And what happened to Goodbody?
5	A. Well, at that point Goodbody was merged
6	into Merrill Lynch.
7	Q. And did you stay through the acquisition
8	by Merrill Lynch?
9	A. No, I didn't.
10	Q. After you left Goodbody by whom were
11	you employed?
12	A. CNA, the initials CNA Financial
13	Corporation.
14	Q. What is CNA Financial Corporation
15	or what was it at the time?
16	A. Well, it is and was a large financial
17	service base company to lynchpin corporations, were
18	two very large insurance companies, one a property and
19	casualty company. The other was a life company. And
ľ2 0	at that time in 1970, when I joined, they had just
21	finished a major acquisition program, acquiring a
22	major the second-largest homebuilder in the country
23	in Los Angeles. They owned a large conglomerate
24	loan company and other various and a mutual fund

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2-5	Bodenstein - Direct 10
1	company in New York, Jerry Tsai Manhattan.
2	It was kind of a financial services conglomerate at
3	the time.
4	Q. And what was your position with CNA
5	Financial?
6	A. I was a member of the corporate
7	development staff, and I think, if I remember correctly.
8	I had the title of Director of Business Research.
9	Q. And what did you do during your tenure
10	at CNA Financial?
11	A. Similar to the work I had done at
12	Armour and at Air Products. One, the strategic planning,
13	which involved both the future planning of the company,
14	both on a financial basis and on a strategic business
15	basis; also reviewed performance of the various
16	divisions; and, number three, the area of acquisition
17	work, doing acquisition negotiations, acquisition
18	analysis work.
19	Q. And was CNA Financial in mergers and
2014	acquisitions? Were they acquiring companies?
21	A. Yes.
22	Q. And how long were you with them, roughly?
23	A. Again, four years. I guess I have a
24	four-year itch.

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	2-6		Bodenstein - Direct	1
	1	Q.	And at that time by whom were you	
	· 2	employed?		
C	3	А.	Well, I left CNA, and I joined Duff a	ind
	4	Phelps.		
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	K. Bodenstein - Direct 12	
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2	a chartered financial analyst?	
3	A. Not until after I joined Duff & Phelps.	
4	Q. Had you started any part of that	
5	process?	
6	A. Before?	
7	Q. Yes.	
8	A. I attempted to. I attempted to become	
9	a C.F.A. when I was at Armour & Company, and that's	
10	when the program started in the early '60's. But	
11	because my work wasn't directly involved in security	
12	and investment analysis as prescribed by the C.F.A.	
13	code, but application to take the exams was turned	
14	down.	
15	Q. Now, you said that you were employed by	
16	Duff & Phelps. Tell me what Duff & Phelps is, or	
17	what it's not.	
18	A. Well, Duff & Phelps is an independent	
19	firm of investment and financial analysts. I have	
20	to preface that now because we are soon to lose our	
21	independence.	
22	As of April this year the board of	
23	directors and stockholders of Duff & Phelps signed	
24	a definitive agreement to be bought by Security	

3-2		K. Bodenstein - Direct 13
	1	Pacific Corporation, which is a large bank holding
	2	company out of Los Angeles which in itself owns the
	3	tenth largest bank in the country, Security Pacific
	4	National Bank. But we are, and hopefully will still
	5	remain and independent firm working in four major
	6	areas. The first area is investment and security
	7	research where we write and produce research and
2 ⁻¹	8	sell it to our clients across the country. Our
and the second	9	clients are mainly large money management, large
	. 10	banks, and small banks, trust companies. The
	11	investment banking community are our clients. As
	12	Mr. Purcell said yesterday, Dillon Read is one of
	13	our clients. In fact Dillon Read takes our complete
	14	research package, as others do. Salomon Brothers
	15	and Goldman Sachs are our clients.
**************************************	16	The second area is
	17	Q. Well, let me pause on that.
	· 18	What do you do for a client such as an
	19	investment bank like Dillon Read or Goldman Sachs?
곜	20	What do you provide them with?
*	21	A. We produce for them our analysts.
~	22	Our firm is 160 people strong, 90 to a hundred of
	23	which are professionals, and in the investment
-	24	research end we have somewhere between 40 to 50

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1	analysts.
2	By the way, that's the second largest
3	firm in the country, second only to Merrill Lynch in
4	number of security analysts under one organization.
5	These analysts write research. They
6	are professionals and specialists in certain areas.
7	We will have people that follow just the chemical
8	industry, people that follow the automobile
9	industry, et cetera, and they write security research.
10	They write research on, oh, around 350 utilities and
11	another 450 industrial companies, and we monitor those
12	companies, visit these companies, and write research
13	on a regular basis.
14	What we supply our clients are several
15	things. We supply them with written material. Every
16	Friday whatever was written during the week goes out
17	to our analysts.
18	Number two, we are now on an electronic
19	data disbursement system, so our clients it's
20	possible that Dillon Read has a cathode ray tube
21	in its office, and they can pick up our research
22	direct from our computer. And third, they can make
23	calls to us, and inquire about various companies.
24	Q. So you are selling the research that your

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K. Bodenstein - Direct analyst do to people like Dillon Read and Golden Sachs 1 and things like that? 2 A. Yes. 3 And organizations like that? Q. Δ That's exactly right. A, 5 And is this type of research financial 0. 6 analysis on various companies? 7 Yes. We call it security analysis. A. 8 Right. Now, that is the one area, 0. 9 and I think you said there were four. Let's go 10 briefly over the other three. 11 The second is as of 1980 we became a Α. 12 public rating agency, and we publicly rate bonds in 13 the industrial and utility area of the country, and 14 that puts us competing directly with Standard & 15 Poor's and Moody's as a public rating facility. 16 Historically was this the original 17 0. function of Duff & Phelps? 18 We always rated bonds privately for our 19 A. 20private clientele. For example, Dillon Read and Salomon Brothers and Goldman Sachs took our rating 21 service on a private basis. We would rate bonds, but 22 the company was not allowed to distribute on a 23 public basis our ratings, and because of the interest 24

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	K. Bodenstein - Direct 16
I	in the investment banking community we went public
2	with those ratings in 1980.
3	Q. All right. Now, that's the second area.
4	What is the third area of Duff & Phelps'
5	work?
6	A. The third area is that we are a
7	money manager. We manage on a discretionary basis
8	over a billion dollars of money that's mostly pension
9	fund, profit sharing fund money, and we also are
10	folio consultants and advisors to over \$4,000,000,000
11	of money located in various estate, pension sharing
12	and profit sharing funds.
13	Q. That's three. What is the fourth area?
14	A. The fourth area is the area I'm
15	involved, and that's called financial consulting,
16	and here we do all sorts of financial consulting work.
17	Mainly we call it financial problem solving, but the
18	base of our I would say at this point 70 percent
19	of our practice is strictly valuation oriented, and
" 20	we will do oh, in 1983 we did approximately
21	160 assignments a year.
22	Q. Of valuations?
23	A. No. That's total. If you apply the
24	70 percent number to that, I would say it would be

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3-6		K. Bodenstein - Direct 17
	1	strictly valuation.
	2	Q. For whom do you do the valuations?
	3	A. Whoever wants an evaluation done.
	4	It's a broad spectrum of assignments.
	5	We do work in the estate planning area
	6	where there is a tax orientation, estate tax problems;
	7	back in the '70's when there was gift tax evaluation
	8	required. We work for the IRS in some cases.
- Company	9	Q. You do what?
	10	A. Yes, we will work for the government.
	11	Q. And do you do it in the corporate field?
	12	A. Well, most of that work is done on
	13	the corporate side. We will do valuations in
	14	acquisitions and mergers, either representing, oworking
	15	for the seller or working for the buyer advising
1. The page 200	16	them what we think the fair price of the transaction
	17	should be.
	18	Q. And do you at times other than in this
	19	case work representing minority shareholders in a
1	, <i>S</i> 20	buy-out or cash-out merger situation?
	- 21	A. Oh yes.
len stati	22	Q. Now, what is the difference between
	23	Dillon Read and Duff & Phelps? Well, let me make it
	24	broader.

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investment banker?

A. That's a leading question, but -Q. No, it's not.

Two things. Maybe there are more, Α. 5 but two major things. One is that we do not trade 6 securities as an agent. We are strictly -- We are 7 not registered -- plus we are not registered with the 8 SEC as an investment banker to raise money for anybody. 9 We are strictly advisors, We are registered with 10 the SEC as a security advisor, and we registered with 11 the SEC as a money manager, but we do not trade 12 securities, and we do not raise capital for funds. 13

14 Q. Now, I think you indicated that when 15 you joined Duff & Phelps you reapplied for permission 16 to sit for the chartered financial analysts exam. 17 Is that right?

·18

A.

That's correct.

19 Q And could you describe first of all 20 who administers the chartered financial analysts 21 program, and then we'll go into what you have to do 22 to be certified?

A. The Institute of Charted Financial
Analysts in Virgina supervises the program,

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Bodenstein - Direct

1	Q. And what is it designed to do?	
2	A. Well, it is designed to do mainly two	
3	functions: To maintain competence and quality of work	
4	in the financial and investment community; and two is	
5	to provide a code of ethics to be attained.	
6	Q. To become entitled to the designation of	
7	chartered financial analyst do you have to have as a	
8	prerequisite a certain amount of work in the securities	
	field?	
9	A. Yes.	
10	Q. And I won't spend any time on this, but	
11	generally how much time do you have to spend there	
12	before you are qualified to apply for the exam?	
13		
14	A. It is a two-part it is a two-part	
15	process. One is, as you describe it, it is an experien	ce
16	factor. At the time I took it, it was five years	
17	directly working in security analysis and investment	
18	analysis work, and it is a three-level program given	
19	once a year, and you have to pass Level 1 before you	
20	move on to Level 2 and go on to Level 3. And you must	
21	complete the exam, the successful exams, the three	-
22	exams, within a seven-year period from starting on	
23	Level l.	
24	Q. And when did you become a chartered	

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	Bodenstein - Direct 20	
1	financial analyst, roughly?	
2	A. 1978.	
3	Q. Just in time. And are there others in	
4	your firm besides yourself who have earned the right	
5	to the designation of chartered financial analyst?	
6	A. Yes. Out of our professional staff I	
- 7	would say we have in excess of 40 chartered financial	
8	analysts.	
9	Q. Now, I would like to turn to the	
10	Arledge-Chitiea report, Exhibit No. 74. I don't think	
11	you need to get it.	
12	Do you recall that at a preliminary	
13	hearing before this Court in the spring of this year	
14	the Arledge-Chitiea report was the subject of the	
15	hearing or at least the principal subject of the	
16	hearing? Do you remember that?	
17	A. Yes, I do.	
18	Q. On the other hand, do you remember that	
19	there was a trial in 1980 at which you were a witness	
20	and at which you made no comment on the Arledge-Chitiea	
21	report? Do you recall that?	
22	A. I recall that.	
23	Q. Now, you were familiar with the existence	
24	of the Arledge-Chitiea report at the time of the 1980	

	Bodenstein - Direct 21	
1	trial, were you not?	
2	A. I was.	
3	Q. Is there any reason why you made no	
4	comment on it in your testimony before this Court	
5	at that time?	
6	A. Well, if I remember, I wasn't asked	
7	about it in my testimony, so I didn't make any comment.	
8	I think you have to go back then and you have to	
9	in my same context of the assignment now, I am putting	
10	myself in the position of being essentially retained	
11	by the UOP board, and I am looking at the value of	
12	UOP to the shareholders of UOP. And that was the thrust	*
13	of my effort.	
14	As I answered, I had knowledge of the	
15	report. It essentially said to me that Signal was	
16	willing to pay up to \$24 per share. My conclusions	
17	back in '78 was that a price of no less than 26 was	
18.	fair. You know, the two kind of my work was 26,	
19	and they were saying they were willing to pay up to	
20	24. The two really don't match, but there was no need	
21	for me to bring it up.	
22	Q. Were you attempting to establish the	
23	value of the shares from the point of view of the	
24	minority shareholder?	

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Bodenstein - Direct

1	A. That's exactly what I was doing.
2	Q. Was the price that Signal's management
3	characterized as a good investment directly related
4	to the task that you were performing? Was it directly
5	related?
6	A. Well, not directly, but there was some
7	relationship. And having read it, I knew that they
8	were going to pay up to 24 and it would have been a
9	good investment for them based on my analysis that the
10	price of UOP was fair at at least \$26.
11	Q. If the only thing you had known at the
12	time of the 1980 hearing was what is contained in the
13	Arledge-Chitiea report, could you have given an opinion
14	on the fair value of the minority stock of UOP? That is
15	the only thing you know. They hand you this and say,
16	"We have this. Can you tell us what the fair value
17	is?" Could you say that alone would determine what
18	the fair value is?
19	A. Would I be able to opine to the UOP
20	board? No.
21	Q What would you have to say to the UOP
22	board having been handed only this document? What
23	would that tell you?
24	A. Well, obviously, that there is a willing

	. Bodenstein - Direct 23	
]	buyer out there that would pay at least \$24.	
2	Q. At the preliminary hearing held in the	
3	spring of this year were you asked and at my request	
4	did you focus on the Arledge-Chitiea report, that	1
5	being the principal subject of that hearing?	
6	A. I was.	ł
7	Q. And at that point did you review the	1
8	methodology found in the Arledge-Chitiea report?	
.9	A. I did.	
10	Q. And did the methodology as such play any	
11	part or had it played any part in your original	
12	valuation as to the worth of the shares in the 1980	
13	trial?	
14	A. Did the methodology in the Chitiea report	
15	have any	ĺ
16	Q. Did you use that methodology?	
17	A. No, no. In my work, no, no, I did not.	l
18	Q. That is, you were working the other side,	
19	the buyer's side, not the seller's?	
20	A. Right. I didn't use that.	
21	Q. Now, at the preliminary hearing were you	
22	asked to employ the methodology that Arledge and Chitie	ì
23	had chosen to present the transaction from Signal's	
24	point of view to its executive committee?	
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Bodenstein - Direct

1	A. Yes.
2 [.]	Q. And using their methodology, did you
3	then determine whether, in fact, using their methodology
4	and their numbers, it was a good investment from
5	Signal's point of view at any price up to 24?
6	A. Well, they did it, and that is what the
7	report said, that it was worth it was a good
8	investment up to \$24.
9	Q And did you check their methodology and
10	numbers? If you assume their methodology and their
11	numbers, did that check out?
12	A. Nothing there did not it checked out
13	to me.
14	Q. Then did you employ the methodology and
15	extend it beyond the \$24, where their work ended, and
16	carry it up to I think \$30?
17	. A. Well, what I did was to take their
18	methodology after understanding what they did, and I
19	just extended their methodology through various prices
20	up to 30, and then I think I had \$35 there, too.
21	Q. In using their methodology and plugging
22	in Signal's numbers, did you find that the investment
23	was a good one beyond \$24?
24	A. Yes, I did.

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Bodenstein - Direct

And is that in your work that was done Q. 1 in connection with the preliminary hearing before this 2 Court? 3 It is. A. 4 Now, I turn to the subject of premium. 0. 5 Let me start with something pretty basic. 6 In 1978 there was a cash-out merger in 7 which the majority stockholder acquired the stock of 8 the minority stockholders of UOP; is that not correct? 9 That's correct. Ά. 10 Now, in your experience in such a 11 Q. transaction is there a price paid to the minority that 12 is above the then-market price for minority shares? 13 A. Yes. 14 And what is that called in the financial 0. 15 community, the difference between the market price and 16 the cash-out price? 17 The premium. 18 Α. And have you done any research and 19 0. 20 published anything on premium? One of my associates and I wrote an -21 A. article in I think it is 1981, and it was published 22 in the National Law Journal, and the title had to do 23 24 with premiums, the value behind premiums.

Bodenstein - Direct

1	Q. Now, can you tell us somewhat briefly
2	why it is that in a cash-out merger the minority gets
3	a price that is different from the price that they can
4	get if they sold their shares on a national exchange,
5	for example?
6	A. Well, it is a complex subject but easy,
7	I think, to understand. The minority shareholder is
8	giving up certain rights. If he wants to sell, he
9	goes to the New York Stock Exchange any day of the week
10	and he could get what the best offer is at that point.
11	He has the option to keep it.
12	In a merger that shareholder is being
13	asked to give up his future rights to that company.
14	He doesn't have the choice to hold it or sell, but
15	through the system he is required to turn in his share
16	and turn in his future rights to future earnings, to
17	future growth, to future dividends.
18	Q. And is that all shareholders or just
19	one? It is not just one?
30×1	A. Well, it depends how many shareholders
21	there are in the corporation. All shareholders are
22	being asked to not asked to but are required to
23	give up their ownership. And in giving up these
24	rights, there is value. There is value received by the

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buyer. And what does the buyer receive that the · 0. seller, the forced seller in this case, is giving up? Well, obviously, in each situation there A. is different rights, but in general the rights to have full control of the corporation, a hundred-percent control. With a hundred-percent control comes the right to do anything you want. You could take out --Well, let me ask you, supposing I have 0. 95-percent of the stock of a company. I just haven't been able to get five. What is the difference in my situation and my neighbor's situation, who has gotten a hundred percent? I can vote down anything I want. What is the difference? Well, there are several different things A. there. Mainly it is that if you wanted to take out as a dividend \$10 million, you are going to have to give five percent of that to this other group. Two is that, in a five-percent ownership-type basis, there is a nuisance value. If it is a publicly-held company, there is the SEC filings, the legal costs, which could be material. And so there is all sorts of rights in

there and there is all sorts of reasons to value to

that seller to get rid of that five-percent minority.

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Bodenstein - Direct

1	I have come across some situations where
2	it is a financially strapped company, and it is the
3	95-percent owner that is taking on the financial
4	obligations, the guarantees of maybe a lot of debt,
5	and the minority is going along on a free ride in that
6	case. And so at that point the majority is looking to
7	get another right. If I take all the risk, I want
8	all the reward. And there is a value to that.
9	Q. Is there, then, a difference between
10	the individual price or value of minority shares as
11	contrasted with the value of a hundred percent of the
12	control of a company?
13	A. When you are talking about a control
14	transaction, I am on the record not only in this court
15	but in that article and Duff and Phelps is and other
16	people are, that the true value is that that minority
17	block or minority shareholder should get his fair share
18	to the present value of that company on a hundred-
19	percent basis.
20	Q. Okay. Now, in your view, is there any
21	difference between these two situations: A company
22	is a hundred-percent owner owned by A, A sells to B;
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24 80-percent owned by A and 20-percent owned by the

and a situation where there is a company that is

4-11	Bodenstein - Direct 29
1	minority and there is a cash-out merger? Is there a
2	difference there in terms of the value of the trans-
3	action? Do you follow what I am saying?
4	MR. HALKETT: Excuse me. May I have it
5	re-read, please.
6	MR. PRICKETT: I think it is a lousy
7	question. I will withdraw it.
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	K. Bodenstein - Direct 30	
J	BY MR. PRICKETT:	
2	Q. Let me ask you if there is a difference	
3	between a sale of a hundred percent to a third party	
4	and a transaction, a cash-out transaction whereby	
5	the acquiror acquires a hundred percent of the company.	
6	A. In terms of valuation?	
7	Q. Yes.	
8	A. No.	
9	Q. And if in the case of a sale to a third	
10	party the seller gets a million dollars, and in the	
11	case of a cash-out merger the price what should	
12	the price be paid to the 20-percent owners assuming	
13	that it's the same million-dollar company?	
14	A. It should be 20 percent of the million	
15	dollars. Now, it's from valuation technique By	
16	definition, when we are brought in to ask to opine	
17	on fair value, what's the fair value for giving up	
18	this ownership on a control basis, obviously your	
19	example of A selling to B is what we attempt to do	
20	by definition. It's what a willing buyer and a	
21	willing seller, you know, would do in a transaction.	
22	It doesn't necessarily mean for a valuation expert	
23	like myself to have to know that there is a willing	
24	buyer out there or a willing seller.	

5-2		K. Bodenstein - Direct 31
	7	I'm brought into a situation, and I say
	2	I need the fair value of this stock, and we attempt
	3	to translate what that fair value is by assuming
	4	what would happen if there was a willing buyer and a
	5	willing seller knowing all information. This is
	6	what the value would be.
	7	Q. Selling a hundred percent of the company?
	8	A. By definition that's what the fair
- Contraction of the second se	9	value is.
	10	Q. And is that what you were doing here?
	11	A. Yes.
	12	Q. To determine what the value of UOP was,
	13	say, the day after the merger when Signal had it all?
	14	What was it the very day afterwards?
	15	A. Exactly.
and the second sec	16	Q. So what you are saying is if Signal had
	17	sold to Litton UOP the day after, what was the price
	18	that they should get?
	19	A. Right.
	2 0 .a	Q. And then if you determine that, you say
Marine and a second	21	well, 49.5 percent of that belongs to the minority?
	22	A. That's correct.
	23	Q. And you measure that against what was
	24	paid to determine what, if anything, is owed to the

	V Dedenstein Dineet 22	
	K. Bodenstein - Direct 32	
1	minority shareholders?	
- 2	A. Exactly. You know, this is done daily.	
3	When a controlling shareholder of a	
4	corporation, of a public corporation You read in	
5	the paper and I don't have examples here. If I	
6	think of one, maybe I'll come up with one. I know	
7	I wrote one in this article I wrote.	
8	But if a 60-percent Using Signal, if	
9	in February of '78 the decision was to sell UOP,	
10	I'm sure the Signal directors would negotiate in good	
11	faith as potential buyer, and that potential buyer	
12	would then offer the 49-percent block at the same	
13	price that Signal was getting for its 50 percent.	
14	I mean, this happens every day. Maybe not every day,	
15	but it's general practice.	
16	Q. Now, we had started this discussion	
17	focusing a little on premium. Let me get back to it.	
18	We had agreed the premium was the	
19	difference between the market price and the cash-out	
20	price; is that correct?	
21	A. That's correct.	
22	Q. And that is the amount that is paid in a	
23	particular transaction for what the sellers collectively	
24	are giving up in the minority stock situation and the	

	K. Bodenstein - Direct 33
l	buyer is getting?
2	A. That's correct. Again, it's
3	retrospective. The price is established, and the
4	difference is the premium, and that premium
5	represents the value for all these tangible and
6	intangible rights that the seller is giving up and
7	the buyer is buying.
8	Q. Now, is premium sort of like what I
9	have sometimes called a prize in the Cracker Jack box?
10	Just something that the buyer happens to get? Or is
11	it a determined figure that is bought and sold
12	regularly in the marketplace?
13	A. Well, when you say a determined figure,
14	I don't know what you mean by a determined figure,
15	but as I said, it's a value. It's a value for this
16	intangible and tangible right that the buyer is
17	purchasing.
18	Q. And is one way of determining whether a
19	fair amount of premium, or a fair amount of money is
20	being paid in a transaction, in a particular

21 transaction for these rights, to take a look at the 22 amount or the percentage of premium paid in as 23 comparable a group of transactions as you can determine, 24 as you can get?

MR. HALKETT: Objection. I think up to 1 now it's been fine in laying a foundation. But this 2 is a leading question, and I think particularly an 3 expert witness should be asked to testify without 4 being led. 5 THE COURT: Well, I guess it was leading, 6 but heretofore no objection has been made. Now that 7 there has been one made, I'll have to sustain it, 8 and we'll see if you can go at it a different way. 9 BY MR. PRICKETT: 10 What is the function of assembling Q. 11 comparables in an analysis of premium? 12 It's a function of all comparable A. 13 analysis to get an understanding of what is happening 14 in a comparable situation, and again, it's a tool. 15 After calculating a price, a fair value through other 16 methods, you are testing it against what's happening 17 in the marketplace. And in tracking one tracks the 18 range of premiums over periods of time. In certain 19 20 market situations when the overall market is relatively 21 depressed, people are willing to pay control prices 22 based on economic value, not based on intangible values, 23 but they are willing to pay prices that result in 24 bigger premiums as the general market increases and maybe

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1 becomes overvalued relatively.

On any given day the market is what the 2 market is, but in terms of financial analysis you 3 hear people talking that the overall is either 4 undervalued or overvalued. But as the market becomes 5 more overvalued this value of economic earnings 6 7 doesn't really vary that much, and therefore, the R spread between the market price and what a hundred 9 percent buyer will pay decreases, and therefore the 10 premium decreases, and it's like a seapout there. 11 As the environment changes, so do premiums paid change. 12 And it's a test against -- When you do your work, 13 and if you come up and see that there is -- for all 14 the basis of your work you see that your premium is 15 falling, doesn't make sense, you better do some 16 rechecking. At least try to explain it. 17 Okay. Now, what are the mechanics of 0. 18 making a comparison between the premium in a 19 particular transaction and comparable ones? 20 Well, the process is that -- obviously, A. 21 as I said, the time element. The time frame is of

key importance. You are not going to compare a transaction that happened today that was happening 20 years ago. You get a timely group of statistics to

	K. Bodenstein - Direct 36	
1	measure that premium.	
2	Q. And then what about size?	
3	A. Again, it's like any other comparable	
4	analysis. You can look at sizes, you can look at	
5	businesses. Obviously if you are selling a newspaper,	
6	if you could get recent newspapers that were bought	
7	and sold, and the information that's very directly	
8	comparable you would look for that industry	
9	grouping, not depending on size. Size wouldn't	
10	matter. CA newspaper is a newspaper, and people	
]]	are willing to pay certain dollars for certain	
12	economic earnings.	
13	Q. Now, having assembled your timely	
14	comparables and your related comparables, then you	
15	know the percentage in the price of the company that	
16	you are measuring, right?	
17	A. Right.	
18	Q. And then what do you do in connection	
19	with each of the comparables?	
.20	A. Well, we don't really do anything at	
21	Duff & Phelps. Usually this is on an ongoing basis.	
22	We researched this premium on a daily basis. When	
23	we have identified the time reference point, we	
24	identify those transactions that took place in that	

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	K. Bodenstein - Direct 37	_
1	time span, and we call on the data that's been	
2	developed at a previous time to represent the premium.	
3	Q. Tell me daily what the data is that you	
4	assemble at that time? What is the research, or the	
5	analysis that's done as the transactions unfold?	
6	A. When a complete transaction is announced	
7	in the press we research that transaction as to	
8	what was the price/earnings ratio of that transaction,	
9	what was the price to book, and what was the	
10	premium paid.	
11	Q Let's concentrate on the premium paid.	
12	The transaction is announced, price/	
13	earnings and other things are also put into your data	
14	file, but so far as the premium is concerned, how do	
15	you analyze that, and what are you trying to get?	
16	A. We are trying to get what we feel is	
17	the unaffected premium, and when I say unaffected,	
18	it's that we try to eliminate certain noise that	
19	occurs in the marketplace prior to a certain merger	
	announcement.	
- 21-	Q. Are you trying to get a percentage,	
22	or a number? Percentage of the price?	
23	A. Well, that's the premium is the	
24	ultimate is representing a percentage increase	
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	K. Bodenstein - Direct 38
1	between the unaffected price and the actual transaction
2	price.
3	Q. Now we'll go on. But why do you do this
4	on a daily basis, or on a transaction basis?
5	A. Well, because we this is our business
6	of research, and we do this because we are building
7	up a data bank.
8	Q. And is that so the comparisons will be
9	available when you need them in any given situation?
10	A. I often like to say we try to save money
11	for our clients because if we had to research each
12	group at the time we have an assignment, it takes a
13	long time. We want to keep this on a rolling basis.
14	Q. Now, I think you said that you measure
15	the transaction by comparing the merger price against
16	some other price. What is the other price?
17	A. We call it the unaffected price, the
18	minority price.
19	Q. Now, what do you mean by the unaffected
<u> </u>	price, or the minority price?
21	- A. First, we call the minority price that
22	price that's represented in the marketplace, and if
23	we are talking about a New Stock Exchange firm, it's
24	that price that is traded every day; a hundred shares,

	K. Bodenstein - Direct 39
]	a thousand shares, 20,000 shares. That's what we
2	call the minority price, or the unaffected price.
3	Q. Then in making the review, what are you
4	looking for? I mean, what is the person doing it on
5	a daily basis looking for?
6	A. We are looking for unusual activity and
7	unusual market price during the period just prior
8	to the merger announcement.
9	Q. Now, why are you examining the profile
10	of the stock to determine unusual activity prior to
11	the day of the announcement?
12	A. Well, because several things can happen.
13	As you discussed earlier in the trial, there could
14	be rumors, leaks
15	Q. Take them one at a time.
16	A. Well, a rumor
17	Q. A leak.
18	A. • Well, a leak is to me a rumor, or it's
19	an announced not announced, but it's an effort
20	by somebody who knows some information that's not
21	publicly known to capitalize on that, and he goes
22	into the marketplace, and he buys up some shares.
23	Q And what is the effect of that, if it's
24	significant, on the market?
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5-11		K. Bodenstein Direct
	1	A. If it's significant volume, obviously
-	2	the price is going to go up.
	3	Q. Now let's take rumors. Is a rumor
	4	different from a leak?
	5	A. Indeed in The word rumor could be
	6	For instance, yesterday in The Wall Street Journal,
	7	the great column, "Heard on the Street," people were
	8	talking about with the event of Esmark being purchased
	9	by Beatrice, now food stocks would be interesting
	10	acquisition candidates, and they you know, these
	11	are the likely candidates people have been talking
	12	about, and they list, you know, five or six
	13	companies.
	14	Well, obviously the investment public
	15	goes into the market on speculation that there is
	16	going to be an acquisition announcement on these
	17	companies. That's what I would consider a rumor.
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Bodenstein - Direct

Q. Yes. That is not a leak about any 1 particular company? 2 A. No. 3 It is a rumor about the industry, and Q. 4 it affects the volume in those stocks; is that right? 5 That's exactly right. A. 6 7 0. Now, there are other things that can drive the stock up prior to the day before a formal 8 announcement of a merger? 9 10 A. Two other things. Probably others, but two that come to my mind that we look for carefully. 11 One is in the last, oh, I would say --12 13 at least in my professional career it happened at Armour -- is that the potential buyer goes into the 14 market, and under SEC rules now he is allowed to buy 15 up to five percent, just under five percent, before 16 17 he discloses any ownership. And so what happens, 18 potential buyers go into the marketplace to get that 19 initial block. Some people don't do it, but other 20 people do. It is kind of a negotiating tool. It is 21 an investment tool. If I am going to buy this company, 22 I might as well try to buy up as much as I can up to 23 that five percent to get a hold on the company. 24 if it is done in a concerted period That

	Bodenstein - Direct 42
]	of time and that might be a month, it might be a
2	week, it might be two months. But again, we analyze
3	the price action to volume. You can almost spot when
4	this is done. And if it does affect the price and
5	does affect that minority price, we try to eliminate
6	that from the there was one other.
7	Q. In getting at the unaffected market
8	price to measure the percentage of premium; is that
9	right?
10	A. Right.
11	Q. Now, there is one other, and then we
12	will move on.
13	A. The other is when there is a step
14	transaction. And the best that I could use as an
15	example, which is a recent I am sure everybody knows
16	about it is the Gulf transaction. Mesa Petroleum
17	and a group headed by Mesa made there was rumors
18	in the marketplace that they were accumulating Gulf.
19	There was an announcement that they do have a position,
20	and they actually came out and made an offer on a
21	particular date. Well, within a three-week period
22	SoCal made a higher offer.
23	Well, what we find is that sometimes when
24	people use that day before the announcement, they look

	Bodenstein - Direct 43
1	at a transaction it says SoCal buying Gulf. They
2	look and they see, well, SoCal made their announcement
3	on X date, and so that becomes that is the price
4	that they use as the market price in calculating their
5	premium. And that is not proper, because Mesa had
6	four weeks previously driven the price in Gulf's
7	situation from 40 to 60. And the price, the ultimate
8	price of the acquisition, was 80. And the unaffected
9	premium on the Gulf transaction, one must go from the
10	\$80 figure back to the \$40, eliminating all this
11	acquisition noise.
12	Q. And on a daily basis do you all do this
13	sort of analysis routinely in order to filter out the
14	noise so that you get a correct percentage of premium?
15	A. We don't on a daily, in a general
16	sense, using the daily basis, yes, we do We have
17	people assigned professionals to look at it.
18	Q. Now, when it came time for you to make
19	an analysis of the UOP cash-out merger, did you
20	etermine based upon the services as to whether there
21	was any leak or noise in connection with the UOP-Signal
22	transaction or whether it was clean, so to speak?
23	MR. HALKETT: Point of clarity. Are we
24	talking about 1978 or are we talking about some other

	Bodenstein - Direct 44	
]	point in time?	
2	MR. PRICKETT: In 1978 there was a	
3	merger, and that is what I am referring to.	
4	THE WITNESS: Yes, I did.	
5	BY MR. PRICKETT:	
6	Q. And was it clean or was there noise?	
7	A. It was a very clean transaction.	
8	Q. And is this pejorative or non-pejorative	
9	or simply a reflection that there was no pre-advance	
10	in the volume of the stock of UOP that indicated that	
11	anyone had gone into the market?	
12	A. First, let me say in relation to my	
13	past discussion here is that not every transaction has	
14	noise. There are in the normal course and I don't	
15	have any percentage how much there is noise and how	
16	much unfortunately, in the period up to today it is	
17	getting more and more noise with the activity and the	
18	way the acquisition and merger market is proceeding.	
19	But there are very clean transactions, and UOP, if you	
20	whook at the chart, was a very, very clean transaction.	
21	Up to that date of the first announcement	
22	the stock was in a natural pattern. The volume was in	
23	a natural, long-term pattern, and there was no problem	
24	with the unaffected price being the price the day	

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	Bodenstein - Direct 45
]	before the announcement.
2	Q. And then in connection with your
3	presentation in 1980 did you select a series of
4	comparable merger transactions for the purpose of a
5	premium comparison?
6	A. Can I just I have a problem. What we
7	did is, we selected a group of transactions that
8	happened during that period of time, and I think our
9	criteria was \$100-million transaction or better.
10	Q. And then did you assemble the information
11	on the percentage of premium in those transactions?
12	MR. HALKETT: Objection; leading.
13	THE COURT: I will overrule the objection.
14	BY MR. PRICKETT:
15	Q. Did you assemble the information
16	previously gather on percentage of premium?
17	A. Yes, we did.
18	Q. Had the process filtered noise out to go
19	to an unaffected market price in that situation?
340), ₍	A. Hopeful
- 21	MR. HALKETT: May I have the question
22	re-read, please.
23	MR. PRICKETT: I think it is a terrible
24	question.

6-6	Bodenstein - Direct 46	
1	BY MR. PRICKETT:	
2	Q. Had noise been filtered out or had it not	
3	been filtered out in the comparison on premium that	
4	you made in connection with the 1980 report?	
5	A. I am sure in some of the examples here	
6	there was noise and it was filtered out, and others	
7	had no noise; therefore, used the actual price before	
8	the announcement.	
9	Q. And what did you indicate that the	
10	percentage of premium was in comparable transactions	
11	in that period?	
12	A. We say in our 1980 report that the	
13	average for the group was 78 percent, with the median	
14	at 74 percent.	
15	Q. And what was the percentage of premium	
16	in the Signal-UOP transaction of 1978, the one that	
17	we are talking about?	
18	A. I think approximately 44 percent.	
19	Q. And didyou also do the calculations as to	
20	if the premium in the Signal-UOP transaction of 1978	
21	had been within the range of premium in comparable	
22	transactions, what the price would be measured by that	
23	standard?	
24	A. By the 74 percent? I don't have that	

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	Bodenstein - Direct 47
J	calculation in front of me, but it is a simple
2	calculation.
3	Q. Well, if it is that simple, what is it?
4	A. Well, if you use the average or the
5	median the median was 74 percent. It would have
6	been \$25.23 as an exact calculation.
7	THE COURT: Excuse me, if I might. What
8	did you multiply that by; 14.50?
9	THE WITNESS: Right.
10	THE COURT: Thank you.
11	BY MR. PRICKETT:
12	Q. And is that a precise number?
13	A. No. Again, Mr. Prickett, this is a test.
14	After we do our work we are testing it against this
15	premium. And obviously, one has to look use your
16	vast knowledge that you created in doing the analysis.
17	Now, in context of the fact that UOP was getting
18	10 times earnings versus the same comparable group
19	were getting 15 times earnings on an acquisition basis,
20	and knowing what we did about UOP, you know, you could
21	say that that 44 percent versus the average was not
22	fair.
23	Q. Okay. It is just one test?
24	A. It is a test.

6 - 8	Bodenstein - Direct 48
]	Q. And it is just a range? It is not a
2	precise number?
3	A. It is not a precise number.
4	Q. I think you were present yesterday when
5	Mr. Purcell indicated the method by which he had the
6	associates at that firm determine premium, were you
7	not?
8	A. I was.
9	Q. So I won't go all back through it. But
10	let's focus on the day selected for measurement. And
11	it was the last day before the formal announcement.
12	Do you recall that?
13	A. Right.
14	Q. Now, can you tell the Court whether, in
15	your view, that is the appropriate day or the
16	inappropriate day and, if it is the inappropriate day,
17	why it is inappropriate.
18	A. Well, it is a reflection of the discussion
19	of this noise problem. Again, it is inappropriate,
20	picking any day on a calendar basis, one day a week
21	before
22	Q. Let's concentrate just on the day before
23	the announcement, and then we will get to other days.
24	A. Well, the single date is an arbitrary

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6 - 9	Bodenstein - Direct 49
1	date. And if all these other factors were happening
2	in the marketplace, you are not getting the realistic
3	premium that that transaction had behind it.
4	Q. Now, if you pick a list of, say,
5	30 comparables and there are some with noise, doesn't
6	the fact that you add them up and average it take care
7	of the problem?
8	A. No, indeed not.
9	Q. Why not?
10	A. Because that is just luck. If you are
11	going to do a job, averages on when you have apples
12	and oranges, it doesn't come out to be the right
13	number.
14	Q. Now, that is the day before the formal
15	announcement of the transaction. Now, how about
16	saying, well, you know, there may be noise, so let's
17	pick a day 30 days before. Is that right or wrong in
18	terms of making an accurate measurement for comparative
19	purposes of the percentage of premium?
29	A. For the same reason that picking the
21	day before, 30 days provides the same problems, and it
22	is wrong.
23	Q. And if you say 30 days before, haven't
24	you taken care of the noise problem?
_ ,	you canch out of the norse problem.
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-10	Bodenstein - Direct 50	
1	A. You may have and you may have not.	
2	Q. And why do you say you may not have?	
3	A. Well, if the noise started again,	
4	let's take the stepped transaction. If there were one	
5	competing bid that happened three months before and it	
6	moved if Mesa made the offer three months prior, the	
7	stock of Gulf was selling at 40. Mesa makes a bid for	
8	\$53. The price moves up to close to \$53. Well, all	
9	of a sudden it moves across this 30-day line, and then	
10	SoCal makes the offer for 80. Well, if you did the	
11	30-day period, the price that they were using as their	
12	base number was 53 and not the 40, and that does not	
13	give the accurate premium paid.	
14	Q. Well, okay. Now, is there any particular	
15	day when you could say, I am going to use that day and	
16	hope to get an accurate comparative percentage figure?	
17	A. We don't feel that we don't think	
18	there is integrity to that.	
19	Q. Do you have to go through each transaction	
20	and make an analysis of the transaction in order to	
21	find that price?	-
22	A. Exactly.	
23	Q. Now, did you take the list of transactions	
24	that had been drawn up by Mr. Purcell's associates,	

6-11	Bodenstein - Direct 51
	Mr. Reid and somebody else, in 1980 and do the analysis
2	to determine what that list would show if, in fact,
3	there was an analysis to filter out what I am going to
4	call generically noise?
5	A. Well, I think what you are talking about
6	is the exhibit that was presented to me last night.
7	Q. No, I am not. I am talking about what
8	you did in 1976.
9	A. What I did in '76. Yes, I did.
10	Q. I am sorry. In '80.
11	A. Yes, in '80, based on the '78 data.
12	MR. PRICKETT: Andwe marked that yesterday
13	as Plaintiff's Exhibit 122. And Mr. Bonkowski reminds
14	me that we did not put it in evidence. We marked it
15	for identification.
16	Let me now establish that and then move
17	it, unless there is agreement that it can go into
18	evidence at this point.
19	MR. PAYSON: It was already marked as
20	Plaintiff's Exhibit 6 at the prior trial, Your Honor.
21	We don't care if it goes in again. It is sitting
22	there in that black book.
23	MR. PRICKETT: All right. Let's see if
24	we can just make certain we don't get a glitch on the

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	Bodenstein - Direct 52
6-12	
1	record. A document entitled "UOP/Signal Analysis of
2	Premium in Certain Merger Transactions by Duff & Phelps
3	from Exhibit 6 - Dillon Read & Company Report of
4	4/29/80," has previously been admitted at the prior
5	trial as
6	THE COURT: Plaintiff's Exhibit 6.
7	MR. PRICKETT: Plaintiff's Exhibit 6.
.8	And yesterday I marked it as Plaintiff's for
9	Identification 122.
10	I would ask for clarity purposes, subject
11	to the Court's approval, that we put another sticker
12	over the one that marks it PD Identification No. 122
13	for identification, and we mark this copy as PX-6, so
14	that we have only one copy in the record.
15	THE COURT: What is your thought,
16	Mr. Payson?
17	MR. PAYSON: Well, now you are going to
18	have two copies, because you have Plaintiff's
19	Exhibit 6 sitting there. I don't know why you simply
20	don't withdraw that and I don't care. I am just
21	trying to make the record consistent
22	MR. PRICKETT: I am trying to do that,
23	too, but I seem to be complicating it. I agree with
24	Mr. Payson. With the Court's permission, I will

6-13	Bodenstein - Direct 53	
1.	withdraw the copy that has been	
2	THE COURT: I have a wonderful idea.	
3	Why don't you let me have that copy to follow your	
4	examination.	
5	MR. PRICKETT: I was going to give you	
6	one.	
7	Could we withdraw that, and we will	
8	refer henceforth to the document entirely as Plaintiff's	;
9	Exhibit 6.	
10	THE COURT: All right. Fair enough.	
11	MR. PRICKETT: Sorry to take so long.	
12	THE COURT: No. I thought you handled	
13	it very well, with Mr. Payson's help.	
14	BY MR. PRICKETT:	
15	Q. Does the witness have one? I am handing	
16	you PX-6.	
17	Mr. Bodenstein, now that we know what	
18	it is, does this report represent your review of the	
19	Dillon Read list of premiums, list of transactions in	
20	which they measured premium and alongside of it your	
21	calculations as to what the premium is based not on	
22	the difference between the merger price and the day-	
23	before-the-announcement price, but rather the merger	
24	price versus the unaffected-market price?	

14		Bodenstein - Direct	54
]	А.	It does.	
2	Q.	Now, before we turn to specific	
3	transactions,	are there some transactions, like the	
4	UOP transactio	on, in which there is no difference	
5	between the t	wo? And I take, for example, the	
6	Racal/Milgo t	ransaction. Both you and Dillon Read	
7	calculate the	percentage of premium as 88 percent?	
8	А.	Right.	
9	Q.	And are there other transactions in	
10	which you agr	ee that the number comes out the same?	
11	А.	The same or relatively the same. Agai	n,
12	remember, the	se aren't precise numbers. But if you	
13	look at		
14	Q.	33, for example.	
15	А.	Well, 33 is 80 and 79.	
16		There is No. 27, Carrier and Inmont,	
17	78 and 79; 38	, Kaneb and Diamond, 70 and 70.	
18	Q.	But then are there others where there	is
19	a very signif	icant disparity?	
20	А.	Yes, there are.	
21	Q.	I am not going to take you through eac	h
22	one of these,	you will be glad to know, but let's ta	ke
23	for illustrat	ive purposes the Carborundum transactio	n.
24	It is No. 26,	and it appears on a graph. It is	

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6-14

6-15	Bodenstein - Direct 55
1	MR. HALKETT: Before we get completely
2	lost, on my list I think it is 25.
3	THE COURT: 25? Kennecott/Carborundum.
4	THE WITNESS: Yes. But the chart is
5	listed as No. 26, so I think that is where Mr. Prickett -
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7-1		K. Bodenstein - Direct 56
	1	MR. PRICKETT: And it is Page 1537.
-	2	That is, Al537, because it appears in the appendix of
	3	the Supreme Court.
	4	BY MR. PRICKETT:
	5	Q. In the upper left-hand corner there is a
	6	notation of Carborundum Company and the number 26.
	7	What does this graph show in connection with the
	8	problem that we are concerned with; that is,
and the second sec	9	measurement of premium, Mr. Bodenstein?
	10	A. This shows essentially a situation
	11	where there is no essential noise. And if you will
	12	see in the summary, Dillon Read was 98 percent premium.
	13	and ours was 106, and
	14	Q. But let's start with the basics.
	15	The bottom line has on the right-hand
ĺ.	16	side an entry entitled "Volume"
<u>88.</u>	17	A. That's correct.
	18	Q. And what does that show?
	19	A. That represents it's a bar chart,
		Fand it represents the daily trading activity on
	21	the New York Stock-Exchange for the company.
- Andreas -	22	As you see, 75,000 shares, 150,000,
	23	225,000 is the vertical axis, and if you could see
	24	over the period of a year, the normal trading doesn't

	K. Bodenstein - Direct 57
	to the second 50 000 You can bardly even
۱	event get up to around 50,000. You can hardly even
2	see the tops of those bar charts, if you look very
3	carefully. But yet when the announcement was made,
4	there was a substantial increase in volume. This
5	is natural. The arbitrageurs are moving into the
6	market, and the price quickly moves up, a reflection
7	of the announced price of the merger.
8	Q. Is this a clean transaction?
9	A. It's a clean transaction.
10	Q. It goes directly vertically up
11	virtually to the merger price?
12	A. That's correct. The price well,
13	it moves up over a two-week period, yes. There
14	obviously were two announcements, and to read the
15	chart technically, to help the Court, those arrows
16	that say "TO" and "TO," that says tender offer
17	announcement.
18	These charts are nice because they do
19	indicate the major announcements. If you look at
20	the middle of the graph you will see "Barrons,
21	3-28-79." That means somewhere in March there
22	was an article on this company in Barrons.
23	So we can identify certain events in
24	this company to help us do our research.
1	

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K. Bodenstein - Direct

58

1	Another thing we do in analysis is	
2	we use the Dow Jones computer service, so when we	
3	have our analysts taking out the noise, they get a	
4	copy of the last year's principal announcements and	
5	articles that were written, press releases, earnings	
6	releases that were released by the company, or	
7	written on the company, and so we again can filter	
8	that in the time frames whether that might be	
9	affecting the price of the stock.	
10	Q. But in any case, so far as Carborundum	
11	is concerned, it is a clean situation, so to speak?	
12	A. It was.	
13	Q. Now, if we look at the other graphs	
14	here, and we concentrate, we can see that unlike	
15	Carborundum, an outfit directly under it called	
16	Carpenter Technology has a sort of sawtooth volume	
17	and price situation, does it not?	
18	A. Yes, it does.	
19	Q. So that they are all simply not	
20	Carborundum where there is no volume at all, and	
21	suddenly a dramatic upward move? -	
22	A. Yes.	
23	Q. But you have to look at these things in	
24	order to determine where in the unaffected market price	?

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	K. Bodenstein - Direct 59
J	A. Not only these things. You have to do
2	other work, but yes, right.
3	Q. Now let's turn then to one where there
4	is noise.
5	How about the Nestle/Alcon situation?
6	Do you have a page number on that?
7	A. It would be the page before A1535,
8	the page prior to that.
9	Q. You lost me.
10	A. It's the page prior to A1535. It would
11	be A1534.
12	Q. Could you state it the other way?
13	A. A1533.
14	Q. I'm getting close. I think the page
15	he's on has no page number. Apparently in
16	photocopying it was photocopied in such a manner
17	that the page number was cut off.
18	MR. PRICKETT: Yes. Page Al534.
19	THE COURT: That's what it should be.
20	BY MR. PRICKETT:
21	- Q. Now, I refer you to the upper
22	right-hand graph. It's entitled "Alcon Laboratories."
23	Tell me what Let's start at the beginning.
24	What is the picture that we see in the

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K. Bodenstein - Direct

volume of the trading prior to the last week in September?

Well, here again, like the other chart, A. 3 if you look across, you have the vertical axis of 4 50, 100 and 150,000 shares, and we have a history 5 from December '76 through September of '77, a 6 normal pattern of volume. The price action of the 7 stock, you know, reacted to its own peculiar market, 8 and all of a sudden in -- well, probably the first 9 week in October the volume starts to jump, and the 10 price starts to jump dramatically, and then we see 11 there was an announcement -- it's not a specific date, 12 but there is that "TO" and an arrow indicating that 13 there was a tender offer made and the price -- it 14 had a jump, a mini jump, and then it moved up to the 15 16 \$40 range. 17 Obviously, if I remember correctly, the tender offer for this was around \$42 a share. 18 19 So there was a period of approximately 20 two weeks prior to the announcement that there was 21 substantial noise. Now, it could be a result of a 22 leak, it could be a result of a rumor, it could be 23 a result of several things, but naturally right 24 before the tender announcement it clearly was affected

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7-6		K. Bodenstein - Direct 61
	1	by that announcement or caused by the impending
-	2	announcement.
	3	Q. And in that situation what price does
	4	Dillon Read Well, tell me how that affects their
	5	calculation of premium, and how your calculation comes
	6	out.
	7	A. If I recollect properly, Dillon Read used
	8	around a 28 figure as the day before the announcement
	9	price, and if you look at 28 again on the vertical
	10	axis, you will see numbers on the right side, 20, 30,
	11	40. That's the price of the stock. And if you see
	12	right prior to the announcement, the stock had jumped
	13	to 28 as a result of that two weeks of increased
	14	trading.
	15	Their price, if you again do the
.1	16	calculation of calculating the premium, that's
	17	around a 50 percent premium. It's 51. So it's close
	18	in this quick calculation. And we have a premium
	19	calculated 83 percent, which I think in our case we
	-si 20	used 23 or 24 dollars as the price right before the
	21	volume started to run. That would be Well, if
Ϋ.	22	we use 23, that was 83 percent.
	23	Well, that's what we used. We were using
	24	\$23.

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1	Q. Right. So going back to what is PX6,
2	if you go back to that, and you do each one of
3	these calculations, that accounts for the differences
4	where they occur between your calculations and Dillon
5	Read's calculations; is that correct?
6	A. That's correct.
7	Q. If we turn the page, we then get
8	they come up with a median of 41 percent and an
9	average of 48 percent, and your calculations indicate
10	a median of 71 percent and an average of 75 percent;
11	is that right?
12	A. That's correct.
13	Q. Now, I notice that you starred their
14	transactions 16 through 54, and you have a note,
15	"38 acquisitions announced during June 1, 1977
16	through May 31, 1978."
17	Why did you do that further calculation?
18	A. Again, this list is a general list of
19	all acquisitions, and while there might be some
20	companies directly comparable to UOP in a business
21	sense, these are just a general list of acquisitions,
22	and it's our feeling that again, if you go back too
23	far, then you are not really getting apples to
24	apples.

63 K. Bodenstein - Direct 7-8 You mean some of the apples may have 0. 1 gone rotten? 2 No, no. These are all valid, but A. 3 something that happened in the spring of '78. 4 Again, you can't directly compare it to 5 the overall market performance, something that 6 happened in '77 or '76. 7 Now, there is one -- let me point out one 8 understanding here. If there is a direct comparable 9 analysis, I mean such as UOP sold back maybe a year 10 and a half, I mean an exact business, you know, 11 we might include it because it's more important that 12 it was a direct comparable business with all the 13 same economic variables that we will keep it in 14 over a longer period of time. But when just looking 15 at the general market, we kind of just look at a 16 year basis. 17 And did you want to see what would 18 0. happen if you made a cut-off of a year on their 19 20 list? Well, obviously that's what -- -21 A. And is it significant in your view? 22 0. It just shows that their list -- and 23 A. this is probably a reflection of the general market, 24

_7-9		K. Bodenstein - Direct 64
	1	that premiums were going up during this period, and
	2	if you cut off the list in a year, their premiums
	3	averages in median moved from 41/48 to 51/54.
	4	Q. And yours moved up by about five points
	5	no. I'm sorry. They moved up from 71/75 to 76/777;
	6	is that right?
	7	A. That's correct.
	8	Q. Now, one more thing, and then I think
Altopool	9	we would ask whether it would be appropriate to recess:
	10	There is a note here that the Phillip
	11	Hunt transaction was omitted since it was a tender
	12	offer for only 52 percent.
	13	Now, tell me why you omitted that in
	14	this calculation. Well, was it appropriate among
	15	those lists, or is it in somehow a different
- Section of the sect	16	transaction?
	17	A. Well, again, I think we were again
	18	trying to be comparable and consistent in our data.
	19	All these others were for a hundred percent control,
t. F	20	this was just a tender offer for a 52-percent
· · · ·	21	interest, and tender offers, when you are not going
	22	for complete control, are a different
	23	Q. Animal?
	24	A. Well, it's a different ball game.

_7-10		K. Bodenstein - Direct 65
	1	Q. Right.
	2	A. You are not getting that extra 48
	3	percent of control, and all those attributes
	4	with it, and therefore the shareholder had the
	5	opportunity to take the offer or leave it, so the
	6	premiums aren't comparable.
	7	Q. Well, in this list does this represent
	8	in your view, at least, an aberration?
(Same)	9	A. It did at that time, yes.
	10	Q. And did you take it out for that
	11	reason?
	12	A. I did that.
	13	MR. PRICKETT: Your Honor, would this
	14	be an appropriate time to recess?
	15	THE COURT: I think it's perfect as far
(16	as timing is concerned. It's ll o'clock. So let's
	17	recess for 15 minutes.
	18	(Recess,)
	19	
:	30	
	21	-
N.	22	
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8A-1		Bodenstein - Direct 66	
	1	BY MR. PRICKETT:	
	· 2	Q. Mr. Bodenstein, I ask the Register to	
	3	hand you a copy of what has been marked PD-123. It is	
	4	a document entitled, "Dillon Read & Company Signal-UOP	
	5	Mergers and Acquisition Offers for Selected Industrial	
	6	Companies Valued at \$50 Million or More, 1977 through	
	7	May, 1978." Do you have that document?	
	8	A. Ido.	
	9	Q. I hand an additional copy to the Court.	
	10	Were there calculations on the right-hand	
	11	column here that purported to measure the premium	
	12	30 days before the date of the transaction in question?	
	13	A. I assume so. That is what there is	
	14	one column called "Price one month prior."	
	15	Q. And at my request did you make a financial	
	16	analysis or make an analysis of the entries that appear	
	17	under that column?	
	18	A. I don't know what you mean by "financial	
	19	analysis." I reviewed it and late last night in bed	
	20	I made some observations.	
	21	Q. First of all, you have already indicated	
	22	your professional opinion as to whether selecting a	
	23	30-day date satisfies or takes care of what I refer to	
	24	as the noise problem. Does it?	

	Bodenstein - Direct 67	
1	A. No, it doesn't.	
2	Q. However, this is a column that indicates	
3	what would happen if you took a date 30 days before	
4	the announced date of the transaction; is that correct?	
5	A. That's correct.	
6	Q. And what comments do you have, having	
7	reviewed the entries made under that?	
8	A. Well, unfortunately, I can't show whether	
9	the noise is eliminated or not, because I just didn't	
10	have the data to do that between 1:00 and 7:00 this	
11	morning. But several observations.	
12	First of all, in the work product, if	
13	you go to the second item, February 8, '77, Racal	
14	Electronics/Milgo Electronic Corporation, and if you	
15	read across the line, you see the type that based on	
16	a day before the announcement the premium pricing	
17	excuse me. I will start over.	
18	The day prior to the announcement and	
19	based on that pricing there was an imputed premium of	
20 3	88 percent. Now, under the column "Price one month	
 21	prior," there is a notation NA. Again, I would assume	
22	from my knowledge it says "not available," and then	
23	under that premium a blank. And I did some quick	
24	calculation, and there are several. If you turn the	

	Bodenstein - Direct 68
1	pages, there are several of these.
2	Well, here is where somebody obviously
3	looked in the paper or looked at some data bank, and
4	there obviously was no price for Milgo that day, and
5	so it becomes a nonentity. Here it is a blank, and
6	in the calculation of the 59 percent this was omitted.
7	You know, it doesn't make sense.
8	You know, here you come up and you say
9	that there is an average premium of 59 percent for this
10	group, and then when you go back, you see, well, you
11	know, there were several that were just left out of
12	the group because there was no data.
13	And the point is two things. One is that
14	it is just not proper. You just don't leave it out.
15	And number two is, again, that day it could have been
16	that it didn't trade. Now, nobody had I don't want
17	to, you know what you do is you go to the next day
18	one way or the other. But here it was just left out.
19	So it is just arbitrary. You just don't
20	get consistent and data with integrity.
21	- There is another point
22	Q. Well, let me ask you, so that just taking
23	the second transaction here, it had an input of
24	88 percent premium when you add it up in arriving at

8-3

a vy Anne, i vy Maria i	Bodenstein - Direct 69	
]	the 41-percent median premium; is that right?	-
2	A. Well, it would be when you add it up	
3	for the average of 48 or 47. There are two notations	
4	on the average. But it is included in that average.	
5	Q. And then when you come to the 30-day	
6	before, than one, for example, is totally left out?	
7	A. Of the calculation of the 59, yes.	
8	Q. Now, I think you said you had two	
9	observations, and I may have taken one of them.	
10	A. The other observation and there are	
11	several of these on the page, not on the page but	-
12	throughout the pages. But on the first page, let me	
13	see if I can identify it. Yes. It is around it is	
14	the date 6/23/77, the Union Oil of California/Molycorp	
15	acquisition. And if you read across, the day before	
16	the announcement there was a premium of 26 percent, but	-
17	30 days before there is a 20-percent premium. Again,	
18	I can't tell you why. You know, I can assume why.	
19	Obviously, the price was trading, and it could be that	
20	Molycorp was in a slow decline, and it was Union Oil	
21	that picked it up at the announcement date. It could	
22	have been a clean transaction, and the imputed premium	
23	was 26. I don't know.	
24	But here is one where the premium is les	5

8-5	Bodenstein - Direct 70
	30 days before than it is at the point of the
	Q. One day before
	A. One day prior. And I think if you go
	through here, there are several of these. This is just
	an arbitrary appraisal it just proves that one
	day, 30 days, two weeks, any period of time is really
	arbitrary. You really have to do the research behind
	each of these transactions.
	Q. Now, at my request did you make a
J,	review of the transactions that Dillon Read has identified
1	as being involved in in the 1981-1983 period, in which
1	there was a transfer of control?
۱	A. I did.
1	Q. I hand you the document. And would you
۱	5 tell us in your own language what it was you were
٦,	doing.
1	A. Well, as a result of
11	MR. HALKETT: Excuse me, Your Honor.
١	Before he goes forward, could we have a copy of what
2	it is and identify it in some fashion?
2	THE COURT: I got the impression that
2	it is not something in evidence already.
2	MR. PRICKETT: No, no. I simply asked
2	him to work it up. And perhaps the fastest thing to

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	Bodenstein - Direct 7	1
1	do would be to step outside and make a copy or two.	-
2	THE COURT: Off the record.	
3	(Discussion off the record.)	
4	MR. PRICKETT: I hand Mr. Halkett one.	
5	MR. HALKETT: Thank you.	
6	MR. PRICKETT: Mr. Sparks one.	
7	MR. SPARKS: Thank you.	
8	MR. PRICKETT: Mr. Payson one.	
9	MR. PAYSON: Thank you.	
10	MR. PRICKETT: The witness one.	
11	BY MR. PRICKETT:	
12	Q. Now, Mr. Bodenstein, would you tell us	
13	in your own words what this	
14	A. This is it is not all-inclusive,	
15	because, again, data is not just available to us. But	•
16	I tried to have my people identify transactions that	
17	Dillon Read was a party to. When I say "a party to,"	
18	I mean either representing the buyer or the seller in	
19	merger or acquisition transactions. Some of this data	L
20	is available in public information. Fortune and	
21	several other magazines at the end of the year list	
22	the top 50 or the top hundred transactions completed	
23	during the year, and they identify who the investment	
24	bankers were, plus there are several here that	

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	Bodenstein - Direct 72
1	Mr. Purcell had identified at trial earlier this week
2	and in deposition.
3	And what we just have here is what
4	we are talking about a comparable analysis we have
5	seen it before of that transaction. The completion
6	date is on the left column. The seller's name is the
7	next column. The buyer's name is the third column.
8	And while I am on that, the Dillon Read
9	client is asterisked. For instance, to read it
10	properly, in the Campbell Taggart, Dillon Read was
11	the adviser to Anheuser-Busch. In the Arcata one in
12	June of '82 they represented the seller.
13	The fourth column across is the
14	price/earnings ratio of the transaction. If you
15	notice, just to point out, there were two companies
16	that had operating deficits at the time they were
17	sold, so we don't have a price/earnings ratio there.
18	But the price/earnings ratio of the transaction is
19	listed, the price-to-book of the transaction, the
20	premium involved. And I guess the date of the
- 21	unaffected stock price was put in here just as an
22	indication of what we used to calculate the premium.
23	And the bottom just gives an average and
24	the median for the transactions, average P/E ratio of

8 - 8		Bodenstein - Direct 73	
	1	12.6, a median of 13.6, price to book of almost two	
	2	times, 192 percent, 180 percent, and the average and	
	. 3	median premiums around 60 percent, 57 percent for the	
	4	median, 60 percent for the average.	
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K. Bodenstein - Direct 74 Now, the period involved is from the Q. 1 middle of '81 through the present; is that correct? 2 Right. A. 3 Okay. And in the presentation made by Q. 4 Mr. Purcell there was a calculation of what the value 5 of the shares of UOP would be if the 1978 transaction 6 had not taken place; is that correct? 7 That's correct. Α. 8 And I may be repeating myself: The 0. 9 date of that was December 31, 1983; is that correct? 10 The end of '82, end of '83? 11 That's correct. Α. 12 And was there any premium applied to 13 Q. that number? 14 15 A. No. And does the schedule indicate the levels 16 0. of premium of transactions in which Dillon Read 17 had represented either the buyer or the seller in 18 the period from the middle of 1981 through the present? 19 20 1.1 MR. HALKETT: Your Honor, I'm going to 21 object at this point. There is no foundation in 22 the record for this testimony, or for that matter, 23 the prior testimony that he has given, which I 24 would also move to strike, in which he states as a fact

9-2		K. Bodenstein - Direct 75
	1	what information is contained on this sheet.
	2	There is no foundation that it is in
	3	fact correct. There is no foundation as to how it
	4	was computed, and on what basis, and I assume that the
	5	question now asked is for the truth of the matter.
	6	It is therefore hearsay and without foundation, and
	7	we object.
	8	MR. PRICKETT: Your Honor, it's sort of
	9	a conglomerate objection, but I don't think, no
	10	matter which way you sort it out, it has any bearing.
]]	What he has said is that he has researched
	12	and found a list of transactions in which Dillon
	13	Read has represented the buyer or the seller in a
	14	cash-out merger situation in a finite period from
	15	public sources, and then he has done anaanalysis to
" "The state of the state of th	16	determine the amount of premium in those transactions,
	17	and he tells us the sources. They are public sources,
	18	or in some cases Mr. Purcell's own testimony.
	19	So just You know, when you say it's
	20	hearsay
ć.	21	THE COURT: All right.
lj ^e	22	Excuse me, Mr. Halkett. Did you have
	23	something that you wanted to say?
	24	MR. HALKETT: Your Honor, one of the

	K. Bodenstein - Direct 76
1	differences is I think as we go through with this
2	trial the data which is included in various forms,
3	in reports and in testimony of the witnesses, is not
4	in evidence for the purpose of proving the truth of
5	the matter. It is in the record as the data upon
6	which the expert bases his opinion, and therefore, one
7	does not take as a fact the background data either in
8	Mr. Bodenstein's report or in the Dillon Read report.
9	What one does is use that information in
10	determining the credibility and the foundation for
11	the witness' expert opinion. There is no testimony
12	in this case, and in fact the contrary is true,
13	given the timing, that this witness utilized any of
14	the information contained in this sheet of paper,
15	whether in tabular form or in testimony, in arriving
16	at his opinion of value. In fact he has testified
17	that he arrived at his opinion of value prior to
18	doing this.
19	Therefore, there is no evidentiary basis
: 20	for this in the standard form, and it is hearsay
21	because it goes, and it is predicated upon informa-
22	tion which is not here in Court, and it is without
23	foundation.
24	MR. PRICKETT: Your Honor, we are not

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	K. Bodenstein - Direct 77
1	trying to prove whether Heublein merged with Reynolds.
2	We couldn't care less about that. We are not trying
3	to prove the truth of that. And if Mr. Halkett
4	thinks that's what we are doing, he's mistaken, is
5	all I can say, because we don't care about that.
6	What we are trying to do is to show that
7	on publicly available sources, and based in part on
8	what Mr. Purcell, a witness who has testified on
9	behalf of the defendants, said, these are transactions
- 10	in which Dillon Read has been involved.
11	THE COURT: What opinion is it that
12	you are attempting to elicit from Mr. Bodenstein
13	through this line of questioning? In other words,
14	you are not moving the admission of this document at
15	this point? That's not what the objection goes to?
16	MR. PRICKETT: No. I mayooffer it.
17	I can do this question-by-question. It may take
18	from now until lunchtime. This is a shorthand way of
19	doing it because it summarizes what he did.
20	What I asked him to do was to say
~ 21	there is no premium that Mr. Purcell put on the
22	1982 and 1983 share values. Therefore, what I want
23	you to do is to see in all of the transactions that
24	we can identify readily, whether they were involved

	K. Bodenstein - Direct 78
1	with the buyer or seller, what the amount of the
2	percentage of premium was. That's all we are doing.
3	THE COURT: And for that purpose you
4	have selected transactions in which Dillon Read was
5	involved?
6	MR. PRICKETT: Yes. We just picked up
7	all the ones we could. And we are not asserting
8	that Heublein merged with Reynolds or anything else.
9	All we are saying is that in these transactions
10	that are identifiable from public places the average
11	premium was 60 percent, the median premium was 57
12	percent, to give the Court some handle.
13	Supposing you accept Mr. Purcell's
14	thing. You've got to have a
15	THE COURT: I think I see what
16	MR. PRICKETT: a multiplier for them.
17	Now, what I think Mr. Halkett is talking
18	about, he doesn't refer us to any rule. I think
19	he goes to the weight. But he can cross-examine. You
20	know, he can say whatever he likes about these
21	transactions.
22	He may want to bring Mr. Purcell back.
23	He may bring us a whole list in which he shows
24	something different. But it goes to the weight of

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	K. Bodenstein - Direct 79	
1	what this witness does, and therefore, it would seem	
2	to me that the objection is not well taken.	
3	THE COURT: All right. Well, there are	
4	two rules of evidence, it seems to me, that cometo	
5	mind. Rule 703 which provides that the facts or	
6	data in the particular case upon which an expert bases	
7	an opinion or inference may be those perceived by or	
8	made to him at or before the hearing. If of a type	
9	reasonably relied upon by experts in the particular	
10	field in forming opinions or inferences upon the	
11	subject, the facts or data need not be admissible in	
12	evidence. That's one rule.	
13	Rule 705 also provides that the expert	
14	may testify in terms of opinion or inference provided	
15	he first identifies the facts and data upon which	
16	he bases his opinion and his reasons for the opinion,	
17	unless the Court requires otherwise. The expert may	
18	in any event be required to disclose the underlying	
19	facts or data on cross-examination.	
0.0×4	MR, PRICKETT: Your Honor, you took it	
21	right out of my mouth.	
22	THE COURT: Actually I took it right	
23	out of the Rules of Evidence.	
24	Mr. Halkett.	

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K. Bodenstein - Direct

1	MR, HALKETT: Both of those, Your Honor,
2	go to the matter of the witness' expert opinion.
3	What we have here is we are not being asked this
4	witness has not been asked whether or not he has
5	utilized any of the information about which he is
6	being asked in arriving at any opinion of his relative
7	to this lawsuit.
8	What it is being offered for is in effect
9	to prove a fact standing alone; namely, number one,
10	Dillon Read was involved in all of these transactions.
11	Number two, that if you took certain data involved in
12	those transactions, and did certain things to it,
13	the price/earnings ratiooof those companies would be
14	what is shown on this sheet.
15	What is being offered as a fact is that
16	the price/book is a columnof figures. What is being
17	asked to be accepted as evidence to stand alone in
18	this case is what the premiums were as calculated by
19	someone and the averages and medians of those.
20	That is the purpose of this, to put
21	those in as stand-alone facts in the record, and not
22	as a matter in support of the opinion of any expert.
23	Mr. Bodenstein has already testified it
24	is in his report, the 1984 report, what he considered

	K. Bodenstein - Direct 81
1	to be an appropriate premium based upon his own expert
2	analysis for the time periods at issue in this lawsuit
3	including 1983 and 1984.
4	MR. PRICKETT: Well, Your Honor, we
5	MR. HALKETT: We haven't challenged that.
6	We do challenge this type of evidence being offered
7	on a stand-alone basis to prove the truth of the
8	matter.
9	MR. PRICKETT: Well, Your Honor,
10	Mr. Halkett has shifted grounds. I think here he is
11	saying that there is that this witness should not
12	be permitted to testify on the basis of this, and
13	that this document is not admissible because it does
14	not go to his opinion on value.
15	Well, conceding for a second that it
16	doesn't go affirmatively to his opinion that the value
17	is in the neighborhood of \$30 per share, it does go
18	to supply a deficiency in the testimony of
19	Mr. Purcell who said he agreed that there was a
20	*premium. He said he hadn't calculated it, and he
21	supplied no information on it, and it seemed to us
22	that that was a great big glaring hole in his testimony.
23	Even if you accept his view, you've got to have some
24	sort of a premium, and he agreed entirely with that,

	K. Bodenstein - Direct 8	32
1	but he hadn't done any work on it.	
2	So I said to my long-suffering expert,	
3	Mr. Bodenstein, take what information is available,	
4	and let's see what on both sides of the street	
5	Dillon Read in cash-out mergers what sort of	
6	premium ranges in this time period they have been	
7	coming up with, and that's what he does, and that	
. 8	surely is an issue in this case.	
9	Unless Mr. Halkett has another ground	-
10	I've chased him through two of them now, but unless	
11	he has another one, it doesn't seem to me that the	
12	objection is well taken.	
13	THE COURT: Well, you haven't asked	
14	Mr. Bodenstein for an opinion as to what a proper	
15	premium would be in '82 or '83, yet, have you? I	
16	mean, if you have, I've missed it. I don't think you	
17	have.	
18	MR. PRICKETT: It's in the report,	
19	Your Honor, and we'll get to that when we get I	
20	mean as to his opinion. I'm now asking him as to	
21	what if you follow Mr. Purcell's line, you've	
22	got to supply for him at least a premium, and this	
23	is in the nature of what premium does the house of	
24	Dillon Read come up with in transactions in the	

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	K. Bodenstein - Direct 83	
]	relevant period recently in which they represented	
2	both buyers and sellers. And then we average them	
3	out.	
4	It's a comparable analysis of the	
. 5	premiums that they have been involved in. They didn't	
6	do it. We are trying to show Your Honor what if	
7	they had taken that next step they would have come	
8	up with. This is their experience record on this	
9	representing buyers and sellers on this.	
10	THE COURT: Well, you're getting down	
11	now to asking Mr. Bodenstein to give an opinion on	
12	what premium Dillon Read would come up with if they	
13	would compute one out?	
14	MR, PRICKETT: Yes. They haven't done	
15	it, and this is what Indon't know what they will	
16	say, but this is what their record is.	
17	THE COURT: That's where you are headed?	
18	MR. PRICKETT: Yes, sir. In fact I am	
19	there.	
20	THE COURT: I wasn't sure I was	
21	perceiving exactly what it was being offered for to	
22	this point.	
23	Mr. Halkett.	
24	MR, HALKETT: I think all of the objections	3

	K, Bodenstein - Direct 84
1	I have made still stand, and I still object to the
2	introduction of either the oral testimony of what is
2	on that document or to the introduction of the
4	document itself for the purposes of this case.
5	THE COURT: Well, you haven't offered
6	the document. I think if we get to that point, and
7	we probably should so I can make a record I think
8	I would be inclined to sustain the objection to the
9	offer of the document to establish the facts that
10	are set forth on there. I'm not sure there is a
11	proper foundation laid for that, or has been so far.
12	But I'm inclined to overrule the objection with
13	regard to your asking Mr. Bodenstein his opinion
14	along these lines. I think he's entitled to give it,
15	and I certainly think Mr. Halkett is entitled to
16	attack it on cross-examination if he feels he has
17	developed it far enough to have the Court not
18	consider it.
19	But with regard to the oral testimony
20	being elicited from Mr. Bodenstein, I'll overrule
21	the objection.
22	MR. PRICKETT: All right. Could I then
23	give a foundation for the Court's ruling that you
24	won't admit it by moving it, that it be admitted, and

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	K. Bodenstein - Direct 85
	getting it marked for identification? You have
]	ruled on that, so I'm not going to go back through that.
2	THE COURT: Yes. I think that's
3	
4	appropriate so that the record is clear on it.
5	I was just trying to save some time.
6	(A document headed "UOP Supporting
.7	Schedule, Public Transactions Involving Dillon Read
8	Opinions" was marked Plaintiff's Exhibit No. 124 for
9	identification.)
10	THE COURT: As I understand it, the
11	document is being offered as showing the figures, the
12	financial basis for an opinion to be sought of
13	Mr. Bodenstein as to what Dillon Read would offer
14	by way of its opinion as to a proper premium at
15	either the end of 1982 or 1983 if asked.
16	MR. PRICKETT: No, that's not quite it,
17	because
18	THE COURT: Not quite?
19	MR, PRICKETT: No. Because he doesn't
20	know what they would say.
21	THE COURT: Well, that point
22	obviously struck me, but I thought maybe you were
23	going to ask him that anyway.
24	MR. PRICKETT: No. He doesn't know what

0.3.2		K. Bodenstein - Direct 86
9-13		they would say. This is their record, and they
	1	might say that the appropriate premium was 80 percent.
- Courter	2	They might say it was 20 percent. They might say
	3	it's nothing. We don't know what they would say.
	4	They said there wasn't a premium. They said they
	5	
	6	hadn't calculated it.
	7	What this document is offered for is to
<i>"</i>	8	show not what they would say, because we don't know
Malacular".	9	what they would say, and they can speak for
	10	themselves, but actions speak louder than words,
	11	and these are the actions. So that's what it's
	12	offered for. I understand the Court's ruling.
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" Managama	16	
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And the second	22	
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Bodenstein - Direct

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J	THE COURT: Yes. The ruling would be
2	that I don't think there is a proper foundation laid
3	for offering this document in evidence as proving the
4	facts and figures set forth on this document.
5	MR. PRICKETT: Well, Your Honor, I don't
6	mean to prolong this, and I understand the ruling.
7	But I am not clear as to what foundation Your Honor
8	thinks I have got to make to get the document in. I
9	am not sure I am going to do it, but I don't even
10	understand
11	THE COURT: I am not sure either. But
12	I just don't think there is enough here for me to
13	admit it on. I am not sure what it would require,
14	but I don't have anything other than Mr. Bodenstein
15	saying he has caused or had someone get these figures
16	together for him recently. I mean, that is about all
17	I have to work with.
18	MR. PRICKETT: Yes, okay.
19	THE COURT: They may well be accurate,
20	but I don't have any way of knowing that for sure.
21	It is not like, as Mr. Halkett says, there are other
22	documents in evidence as with regard to other opinions
23	that counsel agreed upon that are in evidence. And I
24	really get the impression that is at the heart of his

Bodens	tein -	Direct
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1	objection, that this is something new that he doesn't
2	really have any basis to check out on cross-examination.
3	He has nothing to work with, because it is not part of
4	the record, as is the case with the materials that
5	formed the foundation for the other reports that are
6	in.
7	MR. HALKETT: If I may, Your Honor, for
8	just a moment, with regard to the oral testimony,
9	obviously, the information on the sheet is inadmissible
10	for a different reason. To simply ask a witness to,
11	in effect, read what is on it so that the oral testimony
12	is evidence is a way to just get around the ruling.
13	My objection was to that testimony of the witness,
14	which merely recites that which is on the sheet,
15	standing alone as a fact. I object to that and move
16	to strike it. And to the extent that it forms a basis
17	for some other question that may or may not be
18	objectionable, that is a different question.
19	But so the record is clear, merely
20	because the witness read that at Line 1, Sheet
21	whatever for identification says such and such, that
22	is not a fact for purposes of this trial.
23	THE COURT: Well, I must confess, I tend
24	to agree with you on that and thought as much as I was

	Bodenstein - Direct 89
1	hearing it coming out. I thought these were simply
2	being offered as the basis for perhaps some opinion that
3	Mr. Bodenstein was going to give. In any event, I will
4	overrule the objection to strike or the motion to
5	strike the testimony.
6	BY MR. PRICKETT:
7	Q. Now, Mr. Bodenstein, referring to what
8	has now been marked PD for identification 124, is the
9	source of the data that appears there on public
10	records or records that are available publicly?
11	A. They had to be for us to obtain it, yes.
12	Q. And what are the sources of the
13	information that is contained on PD for identification
14	124?
15	A. Well, I would have to again, this was
16	done back in Chicago, but I think I could fairly state
17	where the information came from. Obviously, they came
18	from Standard & Poor's or the Moody's Industrial Guides
19	giving us the actual numbers for the income statements
20	and the balance sheets for these companies.
21 -	The premium calculations obviously came
22	from our files on each of these companies, which I would
23	almost for sure think that at least 80 percent we had
24	already calculated, as we described earlier, that we do

it on a running basis. 1 The information as far as when the 2 completion date was, that obviously came out of a data 3 bank, from the Dow Jones data bank. 4 The identification that, indeed, Dillon 5 Read was associated with the transaction, I think there 6 are several here that Mr. Purcell -- I got some of that 7 from the court record. He identified it. The others 8 would come from the January issues of Fortune Magazine 9 in 1984, '83 and probably '82, where it clearly lists 10 the transaction and who were the investment bankers. 11 And based on those sources of information 0. 12 were the calculations made that are reflected for 13 average and median at the bottom of PD for identification 14 124? 15 That's correct. A. 16 MR. PRICKETT: Your Honor, I would move 17 again for purposes of the record the admission of 18 PD-124. But I understand you ruling. I have done what 19 I could to satisfy Your Honor as to the source and the 20 foundation. 21 THE COURT: I appreciate that. The 22 23 ruling would be the same. I think in all fairness to Mr. Bodenstein, 24

10-5	Bodenstein - Direct 91
J	his testimony indicates he is not 100-percent he
2	didn't compile the figures himself, and he assumes
3	they must have come from various things, and I am sure
4	he assumes all that in good faith, but I don't think
5	that provides the foundation necessary to admit the
6	document, so I will sustain the objection to it.
7	MR. PRICKETT: Okay.
8	BY MR. PRICKETT:
9	Q. Now, Mr. Bodenstein, in 1980, at the
10	request of ourselves on behalf of the minority share-
11	holders, you made a determination of the value of the
12	minority shares; is that correct?
13	A. That's correct.
14	Q. Now, in making that determination were
15	there three basic approaches that you took? And I will
16	take them one at a time. There is no mystery about
17	them.
18	MR. HALKETT: Objection. I think at
. 19	this point
20	MR. PRICKETT: All right. I will withdraw
21	it, Mr. Halkett. We will do it the other way.
22	BY MR. PRICKETT:
23	Q. What were the bases or approaches that
24	you took?

) - 6		Bodenstein - Direct 92	
	1	A. Now you are talking about the report	
	2	we did in 1980.	
	3	Q. Yes.	
	4	A. We did comparative analysis. We looked	
	5	at discounted cash flow, and we did look at the assets	
	6	of the company.	
	7	Q. Now, I would like to turn to the	
	8	comparative analysis, and I will put discounted cash	
	9	flow and a look at the assets aside for a minute.	
	10	In making a comparative analysis was	
	11	that one analysis or more than one analysis?	
	12	A. Well, it was several. If	
	13	Q. Let's go over them one at a time. What	
	14	were the component parts of the comparative analysis?	
	15	A. Well, first, we looked we developed	
	16	a list of comparable companies that we felt the	
	17	investing public would consider to be similar in	
	18	economic variables to UOP and, therefore, would perceive	ì
	19	to have similar operating characteristics and similar	
	20	investment characteristics. Then we compared UOP's	
	21	market statistics with those companies for the period	
	22	of the spring of '78. We looked at the P/E ratios	
	23	Q. Let's take it one at a time. Then was	
	24	there a separate one on comparing P/E's?	

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Bodenstein - Direct

]	A. It was all-inclusive, but there was a
2	P/E analysis, there was dividend analysis, and there
3	was market-to-book-ratio analysis.
4	Q. And was this comparable analysis similar
5	to the analysis made by Dillon Read?
6	A. In technique, yes.
7	Q. Were you at that point measuring a
8	minority interest or a hundred-percent interest?
9	A. What we would call the going-concern
10	value or the minority price. We were looking at the
11	\$14.50 price as represented by the latest trading in
12	the New York Stock Exchange.
13	Q. And then did you in connection with the
14	comparative analysis make a premium analysis?
15	A. Well, that was a separate analysis, and
16	we had another group of transactions that we described
17	earlier this morning, and we compared that to the
18	transaction premium.
19	Q. Now, was the comparative analysis entirely
20	separate from the discounted cash flow analysis?
21	A. I would say yes.
22	Q. And based on the different approaches
23	in the comparative analysis did you come to a
24	conclusion as to the value of the shares of UOP as of

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Bodenstein - Direct

the time of the trial in 1980? Could you repeat the question? A. (The court reporter read back as follows: "Question: And based on the different approaches in the comparative analysis did you come to a conclusion as to the value of the shares of UOP as of the time of the trial in 1980?") That is when you are looking THE COURT: for his conclusion. That is not the value date you are after, the time of trial. MR. PRICKETT: Yes. BY MR. PRICKETT: Did you just come to a conclusion? 0. Well, on just the comparative analysis, A. I don't know whether I did it separately from my knowledge of the discounted cash flow, but I could come to it, and it would support my opinion at that time that the price for the transaction was a price of not less than \$26. Now, in connection with the retrial of 0. this damage phase have you reviewed your comparative analysis made in 1980? I have. A. And do you have any changes or corrections? 0.

19-9	Bodenstein - Direct 95
]	I am not talking about additions. I will get to that.
2	But any changes or corrections in what you did at that
3	time in the comparative analysis?
4	A. No, I don't.
5	Q. And again, confining yourself, if you can,
6	to the comparative analysis, what is your conclusion
7	at this point so far as what that comparative analysis
8	shows? And I am just talking about what you did then.
9	A. Well, I still feel that the price of not
10	less than \$26 is appropriate.
11	Q. I think you said there were two other
12	methods besides the comparative analysis and its
13	components that you did in 1980.
14	A. Well, we also looked at the assets of the
15	company and
16	Q. Let's pause on that. What do you mean
17	by looking at the assets of the company?
18	A. Well, we looked at the balance sheet
19	and the earnings, production from those assets, and
20	we had identified certain assets of the balance sheet
21	that we said were in one case we felt that there was
22	excess of cash in the company, and we identified at
23	the time that there was timberland, 275,000 acres of
24	timberland that weren't reflecting its fair market value

10-10	Bodenstein - Direct 96
]	on the balance sheet, and we also, I think, discussed
2	the patents situation.
3	Q. And based on that, was that a component
4	part of your ultimate conclusion?
5	A. Well, it, indeed, gave us background.
6	And I think we discussed this at the trial back in
7	1980, that it was our opinion, and most importantly,
8	that there was considerable excess cash, excess
9	liquidity in the company that really didn't reflect
10	itself in the price.
11	Q. And skipping forward a second, has your
12	view held in 1980 that there was excess cash even at
13	that time? Has that been confirmed in any way by
14	subsequent events?
15	A. Well, indeed, it has. The track record
16	of UOP from 1978 through 1983 has just been outstanding
17	in its ability to throw off cash, more than I think I
18	would have expected.
19	Q. And when you say "throw off cash," what
* 20	do you mean by that?
21	A. Well, to produce cash from operations that
22	are not required back in the support of those operations.
23	It is the cash, what we call free cash, that management
24	has the right to do with what it wants, put in its

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10-11	Bodenstein - Direct 97
1	pocket or go out and buy another company. It is cash
2	that is not required for the continuing operations of
3	the business.
4	Q. And what cash is required for the
5	continuing operations?
6	A. Well, that cash that is part of the
7	working capital, the cash plus the accounts receivable
8	plus the other current assets in relation to the current
9	liabilities of the company.
10	Q. Now, in addition to the two methods of
11	determining what you thought was the value of the
12	minority shares, did you also do a discounted cash flow
13	analysis or sets of analysis in 1980?
14	A. I did.
15	Q. And the three of them were for what
16	periods?
17	A. Well, we did three. The first one, we
18	were looking on a historical basis. We looked at the
19	cash flow developed from operations in 1977 and treated
20	it as a no-growth situation, that that performance
21	could be sustained into the future.
22	Now, I should probably preface this.
23	You know, as we over the four years of learning that
24	discounted cash flow method is a little more extensive

10-12	Bodenstein - Direct 98
]	than this to do it not on what I call a proper basis
2	but on a full-blown process, but there are techniques
3	to use on an abbreviated basis, which I did back in
4	1980, to apply the concept. I was very careful in not
5	trying to use projections.
6	Q. In the 197
7	A. In the 1980, the three 1980 discounted
8	cash flows.
9	Q. So that the 1977 cash flow involved
10	retrospective cash flows?
11	A. Just for 1977, yes.
12	Q. And that was all stuff that had happened?
13	A. Exactly.
14	Q. And when analyzing the cash flows, did
15	you come to a conclusion as to the value per share?
16	A. Well, the cash flows that I was working
17	with came out to a certain range of values, but it
18	supported our conclusion that a price not less than 26
19	was fair, and we opined on a conservative basis that
20	a price not less than 26 was fair.
21	Q. Now, in 1984 did you review that -
22	transaction that is set out on Page Al502 of the appendix
23	in the Supreme Court?
24	A. I did.

Bodenstein - Direct

]	Q. And is that analysis valid now?
2	A. Oh, I would hope they are valid, but I
3	think we are able to now with new comfort prepare the
4	present discounted cash flow using the full information
5	that was available at the time of 1978, and, sure, it
6	is still valid.
7	Q. Okay. Now, was there a second one done
8	in 1980?
9	A. Well, there was another method. We took
10	it one step at a time, and we then looked at the cash
11	flow using the 1978 projections or the '78 budget, but
12	it was four months or three months of actual basis and
13	the rest of the year on a budgeted basis. And we did
14	it again, though, in a limited way looking just at the
15	performance of '78 and making the assumption that this
16	was going to continue with no growth into the future.
17	Q. And at the time that you did that, as an
18	analyst could you foresee growth, though you didn't
19	take it into account?
- 20	A. Oh, yes.
21	Q. So that you projected no growth, and
22	what did that calculation work out to?
23	A. Well, again, it supported our basis that
24	a price greater than 26 was fair.

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Bodenstein - Direct

And was that analysis valid at the time Q. and is it valid now? Again, as I answered the first method, A. it is valid, but it really is superseded in my work that I did this spring, in '84. Well, if you hadn't done any further Q. work, would this still be valid, though you may have better work now? Oh, definitely. A. Now, let's go to the third, discounted Q. cash flow analysis, and appearing in the record as A1504. What was this discounted cash flow analysis? Well, this was one step into the future. A. We did have the 1978 five-year plan. Again, in the precaution of not using the projection of earnings, we used just the dividend projections as indicated in the UOP five-year plan during the five-year period and in the later years some conservative estimates of what cash could be thrown off in the later years. And we ran through a discounted cash flow on that basis. But was this a discounted cash flow Q. analysis based on earnings or just cash and cash throw-off? Well, you know, it was based on just the A.

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by UOP.

Bodenstein - Direct dividends as forecasted by UOP at the time. Obviously, when you say "on earnings," there is back-up to get to those earnings, and obviously, earnings had a piece, you know, had a part. But we didn't do our full-blown DCF methodology but just tried to restrain ourselves to identify cash streams that were clearly identified And if you had done no work in '84 and 0. were asked now as to whether the discounted cash flow entitled "UOP Cash Flow Analysis," appearing on Page A1504, what would your answer be as to its validity or invalidity? Oh, the analysis is valid, and, in fact, Α. in retrospect it proved much better than this. THE COURT: Mr. Prickett, where are you getting all these Supreme Court appendix numbers? Ι am not following. I guess I don't have the right document in front of me. If I have them up here someplace, that is all right. I just thought perhaps I wasn't looking in the right place.

MR. PRICKETT: I don't think Your Honor 21 is looking at the right place, because the right place 22 is me, and I had not given them to you. And I am not 23 sure whether counsel over here has them readily at 24

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Bodenstein - Direct

hand. 1 MR. PAYSON: Are these trial exhibits? 2 MR. PRICKETT: Yes. 3 THE COURT: These were exhibits in the 4 previous trial, were they not? 5 MR. PRICKETT: Yes. 6 THE WITNESS: Yes. 7 THE COURT: All right. I was looking 8 at Mr. Bodenstein's 1980 report, and I couldn't find 9 it. But I see the reason now. Excuse me. Thank you. 10 I didn't mean to interrupt. 11 BY MR. PRICKETT: 12 Just so that the record is clear, 0. 13 Mr. Bodenstein, these three analyses that are on 14 Pages A1502, 1503 and 1504 were not in your 1980 15 report, were they? 16 That's correct. A. 17 They were prepared and presented at the 0. 18 1980 trial? 19 That's correct. A. 20 Now, we have been through the three of 21 0. these --22 MR. HALKETT: Excuse me, but it may be 23 of help. Al502 was PX-4. Al503 was PX-5, and Al504 24

10-17	Bodenstein - Direct 103
]	was PX-7.
2	MR. PRICKETT: Thank you very much.
3	THE COURT: Thank you, Mr. Halkett. That
4	is helpful. I recognize the documents now, 4, 5 and 7.
5	MR. PRICKETT: I appreciate that.
6	BY MR. PRICKETT:
7	Q. Now, in 1984 you had available to you
8	the actual results of Signal for the period from '78
9	through '84, did you not?
10	A. Yes, I did.
11	Q. And Table A of the appendix to your
12	report, which is on the large diagram, could you tell
13	us what that is? I think it is fairly self-evident,
14	but can you tell us what it is?
15	A. Table A just is a representation of
16	various expenditures, revenues, income items, assets,
17	long-term debt, taken from the '78 plan, taken from the
18	UOP 1978 basic plan, and just related back to related
19	to the actual performance for that period of time.
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K. Bodenstein - Direct

Q. And what does that show so far as you are concerned in terms of performance, actual performance contrasted with the projection?

A. Well, first of all, UOP's performance, you know, for all purposes met plan, and in fact exceeded plan. And besides that, it paints a picture -not only paints it, but proves the picture of an outstanding company. Tremendous earnings growth.

In fact in the three-year period from 9 1978 through 1981, in the three-year period it 10 doubled earnings. And this is not from a trough. We 11 have many companies in America doubling earnings in 12 a three-year period, but coming from their own 13 Come-By-Chance disasters. There is a doubling of 14 earnings from a -- not from a trough, but close to 15 a peak. And indeed it's a strong growing and 16 17 outstanding company.

I also would like to just pass a comment that I think the UOP operating management and staff has been really done an injustice during the trial. They have done an outstanding planning job.

If you read the five-year plans as submitted to me for the past five-year period, it's not something that's just been whacked together and

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11-2		K. Bodenstein - Direct 105
	1	hoped for. What I see and I've been there it's
	2	been a thoughtful each five-year plan was a
	3	thoughtfully put together observation of the
	4	strengths and weaknesses, the opportunities and the
	5	problems. All of them were talked to, and it was
	6	management's best guess at each of these in '78,
	7	and then the ones I received since that, of a good
	8	planning job.
in the second	9	Now, you know, whether one hits the plan,
	10	or not, that's a function of the environment. But
	11	at the time the management was doing an outstanding
	12	job.
	13	The flavor if you read the record up to
	14	this point was that, you know, plan, you know, it
	15	wasn't reliable, wasn't predictable. But if you
Kanada	16	analyze those documents, it was thoughtful pieces. I
	17	just want to
	18	ϱ . Well, did they hit the plan on every
	19	time, every lick?
	20	A. Well, Mr. Prickett, you don't hit the
Land	21	plan on every lick. You look at over a period of
24.8 #	22	time. Yes, indeed, from an overall observation the
	23	plan was hit, and better.
	24	Sure, in some years it's below, some years

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K. Bodenstein - Direct

above, but in general, if you look at the picture of that company, it's outstanding.

You are talking about a decline of earnings in 1982 from 53,000,000 to 47,000,000. Well, first of all, the environment in '82, companies were losing their fannies, and to only have a slight decline like that shows tremendous strength.

On top of that, if you look at the R&D 8 expenditure line, the company was actually spending 9 \$17,000,000 more than plan in 1982, and if you would 10 just say that they just kept spending at plan, their 11 earnings, if you can do that, and it's not -- You 12 know, you can't just trade dollars, but from an 13 analytical standpoint you surely can do it. If they 14 just spent according to the plan, even in that 15 recession, or depression year as many people think 16 it was, their earnings would have been at plan, and 17 even higher than '81. So --18

19 Q. Let me pause there. Is R&D a discretionary
20 item?
21 A. Well, it is a discretionary item, but

22 not over the long run.

Q I understand. And if a management having
a hundred percent control of UOP had decided we want

11-4		K. Bodenstein - Direct 107
<u> </u>]	to make the earnings look better, and we are going to
	2	take it out of the R&D budget, could you do that?
C	3	A. Well, you can, and unfortunately in many
	4	companies around the country it's done where they sit
	5	looking at the next year's earnings, and they are
	6	looking at their R&D budget, and they forego growth
	7	for next year's earnings. I don't agree to that,
a start	8	but it's done.
- Andrew Andr	9	And again, giving UOP credit, you know,
	10	here is a company that just was socking it away,
	11	and to me that's a credit to them. R&D is future
	12	growth, and they were investing in future growth.
	13	Q. Even in the downturn of 1982?
	14	A. Even in the downturn of '82. In fact
	15	they increased their budget in 1982 or excuse me.
	16	They increased their actual expenditures in 1982 for
	17	R&D by 10 percent over '81.
	18	Q. And was that above plan?
	19	A. That was above the '78 plan, yes.
	20	Q. And how about so far as capital
-	21	expenditures? When the downturn that has been made
	22	so much about in 1982 occurred, did they sacrifice
	23	capital expenditures by not taking capital expenditures
	24	and putting into earnings?

11-5		K. Bodenstein - Direct 108	
	1	A. Well, again, from the numbers which are	
	2	visible, they kept their capital expenditure level	
- Contraction of the Contraction	3	at a constant level, so obviously there might have	1
	4	been some cuts because they might have wanted to do	f
	5	more, but at least it's still almost 80 percent higher	
	6	than it was in '78. And indeed, you know, 30 percent -	_
	7	maybe not 30 25 to 30 percent greater than the '78	
	8	basic plan.	E
	9	Q. Now, in 1978 Mr. Arledge said that UOP	
	10	represented an outstanding investment for Signal.	
	11	Does Table A bear that out?	
	12	A. I would believe so.	
	13	Q. Now, looking at Table A, does that	
	14	have any relevance in terms of confirming or	
	15	contradicting the discounted cash flow analyses that	
	16	you made in 1980 that are Exhibits 4, 5 and 7?	
	17	A. Well, it confirms Again, I wouldn't	
	18	call it the word "contradicts," but again, in the	
	19	three exhibits, or at least two exhibits, we were	
	20	just looking at '77 and '78, and looking at it on a	
	21	no-growth basis, so obviously this shows that this	
ų	22	company wasn't a no-growth situation. This company	
	23	had substantial growth, and therefore, the actual	
	24	record almost supersedes '77 and '78 type figures.	
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]	And indeed in our last DCF analysis where
2	we were looking at the future dividend stream and
3	cash generation, while this table does not do it on
4	this table, this record does indeed confirm at at
5	least confirms the original DCF calculation, if not
6	better.
7	Q. Now I would ask you to turn to Table L
8	of your report, and I have put the enlargement of
9	that on the easel.
10	Looking at that table, what does that
11	tell you so far as the performance of UOP was
12	concerned in the period from '78 through '82?
13	A. Well, that it was outstanding, but
14	And what I tried to do here was to try to in
15	retrospect go back and do in actuality what actually
16	happened in comparsion to our third DCF that we did
17	in 1980.
18	Q. The third DCF is
19	A. A1504, or
20	Q. Or PX7. So that Table L may be viewed
21	in connection with PX7, the cash flow analysis made
22	in 1980, and what does it show?
23	A. Well, using the actual numbers, we came
24	up with a per share price of around \$29 per share.

K. Bodenstein - Direct 110
Q. That's based on actual figures as
contrasted with what you had to work with then,
which was the projected figures relating only to
dividends and cash throw-offs?
MR. HALKETT: Objection.
THE WITNESS: Exactly. I want to
MR. HALKETT: Objection, Your Honor.
THE COURT: Just a moment.
MR, HALKETT: Could we please not have
the leading questions? I would appreciate it. I
think that question is leading.
MR. PRICKETT: I'll withdraw the question,
Your Honor. It was indeed leading.
BY MR. PRICKETT:
Q. What does it show?
A. Well, first of all, it shows that on
a DCF method basis we came up on an actual basis
with a \$29 value, but again, it's not on a total
actual basis. That was just utilizing Signal's
advances and dividend stream which we call free
cash. We did not, as we will get to in the work we
did this year There are other cash generations
here that we didn't bring into the fact. This is

11-8		K. Bodenstein - Direct 111
	1	basis and dividends and advances, and just that
	2	stream and a residual value of a \$400,000,000 a
	3	\$400,000,000 basis, comes up to 29. I think if you
	4	took the total operations of the company you would
	5	get a higher number, but this table just, again,
	6	is doing something in retrospect to what we did in
	7	['] 80.
	8	Q. So that you are plugging in in 1984
Stronger	9	I think we understand that. Let me go on.
	10	Now, there is a suggestion that the
	11	discounted cash flow method is not applicable, or
	12	should not be applied to a situation in which there
	13	does not exist a hundred percent owner. Is that in
	14	your view correct?
	15	A. NO.
"Networks	16	Q. And in any case, after June 1, 1978, was
	17	Signal a one-hundred-percent owner?
	18	A. Yes, it was.
	19	Q. So that regardless, at that point you
	20	could value it that way?
	21	A. Well, I think your first question was
	22	that it was not applicable to a non-hundred percent
	23	owner, and I said no. Because the technique can be
	24	used If you are valuing a minority price even on the
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		K. Bodenstein - Direct 112
11-9		
	1	New York Stock Exchange, you could still back down
<i>C</i>	2	from a discounted cash flow analysis. So a discounted
1000 Marine 100	3	cash flow analysis is valid in any analysis, under any
	4	ownership.
	5	Now, it's how you utilize it. If you do
	6	it properly, you could come back. The analysis itself
	7	winds up with a hundred percent ownership.
	8	Now, we could go from this \$29 price to
"" Alaman ang ang ang ang ang ang ang ang ang a	9	a minority price, if you like. I mean, nothing
	10	prevents us from taking one more step.
	11	Q. All right. Now, the other suggestion
	12	is that UOP had erratic performance. Do you have
	13	any comment on that, prior to 1978 and from '78 to '82?
	14	A. Well, I indeed in looking at that track
	15	record of UOP would not in any sense say that it
and and a second	16	was erratic. Indeed, if we go from the data that we
	17	have seen in this trial, which goes back to '72,
•	18	and if you look at the stream from '72 forward, in
	19	that ll-year period, '72 through '83, I would not call
	20	this company an erratic earnings performer. Indeed,
	- 21	early on in the early days, in 1975 they had a major,
	22	major down year, but subsequently it's been nothing
	23	but on a secular basis straight up until 1982 and 1983
	24	during the recession where they had a decline in

K. Bodenstein - Direct

1	earnings, but a very, very commendable decline.
2	A key point here is that you must really
3	look at this company not prior You know, you must
4	look at this company as an entity after Signal took
5	over management. I mean, there are two entities.
6	When a new company takes over management it becomes
7	a new entity, and in fact under Signal's tutelagesit
8	has been an outstanding American Company.
9	Q. All right. Now I show you a blow-up
10	of one of your exhibits entitled "UOP, Inc., Selected
11	Income Statement Items 1974-1983."
12	Does that document have any relevance
13	to the erraticalness or lack of erraticalness
1,4	withdraw that.
15	Does it have any bearing on whether this
16	company was erratic or not erratic?
17	A. Well, this is just a picture of its
18	history, and the key line on this chart is the short
19	dotted line which represents net income before
20	extraordinary items. And if you see, you have the
21	1975 disastrous year, but starting in '76 this is a
22	company that's had a phenomenal growth record.
23	ϱ . But let me ask you, if you look behind
24	the dotted line from '76 through '82 when the downturn

11-11		K. Bodenstein - Direct 114
		starts, if you look behind that line at the divisions,
	2	may it be said from an analysis point of view that
- All Receiped	3	UOP is erratic, and hence you can't use the
	4	discounted cash flow method?
	5	A. There is no basis for that. We are
	6	looking at the value of the company in total, and
	7	the fact the total of the company is this
	8	dramatic growth situation.
	9	Now, it's a multi-divisional company.
	10	It's a credit to UOP management. Corporations in
	11	America strive to do what UOP has done; diversify.
	12	You have your winners, and you have your losers,
	13	and you have those that rise and have good times in
	14	one year when other divisions have bad times. But
	15	on a total basis they were able to put together
"Manager	16	operations that moved steadily in a growing pattern.
	17	Q. And if you did find that the pattern
	18	was erratic, either well, in total, would that
	19	make the use of theodiscounted cash flow tool
÷	20	inapplicable?
	21	A. NO.
1	22	Q. Why not?
	23	A. Because the discounted cash flow method
	24	looks to the future, and if you are doing your planning,

_11-12		K. Bodenstein - Direct 115
	1	and if you are putting out your five-year projections,
	2	or ten-year projections, whatever you are doing, you
C	3	are building into that projection the cyclical
	4	nature of the business.
	5	In fact if I recall, UOP in one of
	6	their plans talked about we expect a recession in'82
	.7	and '83, or '81 and '82, and this was built into
	8	their numbers.
Ć	9	So you just The DCF method is
	10	applicable to any situation.
	11	Q. You don't just disregard it because you
	12	see a depression coming?
	13	A. NO.
	14	Q. And do you disregard it if you see on
	15	the other hand a great boom coming?
and the second se	16	A. No, you don't.
	17	Q. Can you use it either way?
	18	A. In all ways you use it.
	19	Q. And is it regularly used whether or
	20	not the future is erratic, or whether it's stable
	21	such as UOP has? -
η.	22	A. That's correct.
	23	Q. Now, there is also a suggestion that
	24	the earnings of UOP were hard to measure. Do you find

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1	that they are hard to measure?
2	A. I don't understand what that Hard to
3	measure? You have good accountants and good
4	financial people, and you measure them.
5	Q. No. I mean Well, I prohably said it
6	wrong. Or hard to project?
7	A. Well, as I said, I don't think UOP
8	management had trouble in projecting. As I said, I
9	was very, very impressed with the planning documents.
10	The planning documents I got, as I say I was part
11	of this for 12 years of my life was a summation
12	of all divisional plannings; But those documents
13	and the information supplied on them show that they
14	each division projects their own business, and they
15	know when they are going to have downturns, and they
16	know when they are going to have problems, and they
17	do their projections in line of the economic
18	environment they see ahead. There is no one better
19	than the operating manager of Process and the
20	operating manager of Fabricating Metals to project
21	his business than he can.
22	Q. Now, did you see anything in this
23	picture that would preclude the use of the
24	discounted cash flow method because of the difficulty

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11-14		K. Bodenstein - Direct 117
	1	or non-difficulty of earning projections, so-called?
	2	A. No.
	3	Q. Incidentally, do you use the discounted
	4	cash flow method widely, or very rarely, or what is
	5	the instance of use in your business, that of a
	6	financial analyst?
	7	A. I would say very often. In fact we
	8	try to do it in every situation.
Nogger a	9	Now, there are some situations where
	10	the weight we put on the DCF calculation might not
	11	be as great, and that's on peculiar situations
	12	where there might be heavy capital intensive
	13	investment in a project for a good many years
	14	where there is no cash coming out, and therefore,
	15	the weight of the near-term cash throw-off is less
Maggarati	16	precise.
	17	THE COURT: Mr. Prickett, I need a stretch.
	18	Can we take a brief five-minute recess?
	19	MR. PRICKETT: It wouldn't both me at
\hat{A}_{2ss}	20	all if we broke for lunch now, Your Honor, and came
· -	21	back earlier, if that would suit.
	22	THE COURT: Does that cause any problem?
	23	MR. HALKETT: No. I think that would
	24	be fine. It may save time.

11-15		K. Bodenstein - Direct 118
]	THE COURT: I have to confess I was
	2	getting a little stale trying to keep up with things.
	3	I thought a short break would be in order.
	4	If that is no problem, and if that
	5	suits everybody, we can break for lunch now, and
	6	we'll return at two o'clock.
	7	MR. PRICKETT: Thank you.
	8	THE COURT: We'll recess until
- Statements	9	two o'clock.
	10	(Luncheon recess.)
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12A-1	Bodenstein - Direct 119
]	AFTERNOON SESSION
2	(Reconvened at 2:07 p.m.)
3	MR. PAYSON: Chancellor, I am not quite
4	sure where we are on scheduling, but obviously, we
5	are prepared to come back on Monday or any other day
6	at the Court's convenience if we can't finish. But
7	in light of the schedule and where we have been going,
8	if we could work a little bit later tonight and/or
9	tomorrow night so as to finish by tomorrow, I think
10	that would be helpful.
11	I realize that is an imposition both on
12	the Court and its staff. I am just not sure where
13	Mr. Prickett is with respect to Mr. Bodenstein's
14	testimony.
15	MR. PRICKETT: Well, Your Honor, I would
16	try to finish Mr. Bodenstein by the end of this
17	afternoon, and that would give them a full day tomorrow.
18	And I would start whenever they are willing to start,
19	and I would end whenever they are willing to end
20	tomorrow. I also would like to finish this trial.
21	THE COURT: Well, I am in the same
22	predicament. It would help greatly to be able to finish
23	this trial by the end of the week. So we will all
24	shoot for that.

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Bodenstein - Direct

1	MR. PRICKETT: Well, and depending on the
2	Court and the staff, we would be willing to go later
3	tonight.
4	THE COURT: Friday night is not a good
5	night to go late. That sometimes provokes resistance.
6	But we will try not to go late at all if we can help
7	it, but we will play it by ear. We will see where we
8	are at the end of the day.
9	MR. PRICKETT: Well, with that in mind,
10	let me proceed to see what we can do to complete
11	Mr. Bodenstein as quickly as possible.
12	BY MR. PRICKETT:
13	Q. Mr. Bodenstein, I would now like to turn
14	to Table G of your report entitled "Report on Fair
15	Value, June, 1984," and the appendix thereto. And this
16	is the development of the discount rate for UOP,
17	April, 1978. Do you have that in front of you?
18	A. I do.
19	Q. Now, we spent perhaps too much time
20	yesterday in going through it with Mr. Purcell, so
21	let me see if I can go a little more rapidly today.
22	I think that 1 and 2 are obvious. Let me go to 3, and
23	that is entitled "April, 1978 Statistics," and then
24	there are a series of entries under there, seven in

ſ	2	 3

Bodenstein - Direct

number. What are they and did you average them to come up with a blended debt cost? First, what they are are just a series A. of interest rates that were in effect and reflected in the market on April, or during April, 1978. The first is the prime rate, which was eight percent. The rate on prime commercial paper was 6.8. Three-month Treasury bills were yielding 6.3 percent; 10-year Treasury notes, 8.2, and then the Triple A, Single A and Triple B corporate bonds, identified on the chart. And I did not blend this rate. These were just set out here for identification purposes.

	K. Bodenstein - Direct 122
1	Q. Then the next entry is "UOP 6.78
2	percent bonds rated Triple B, 8.5 percent." That's
3	a little bit separated from the seven above. What
4	is that?
5	A. That was the yield. The 8.5 percent
6	was the yield that those bonds were yielding in the
7	marketplace during April of 1978.
8	Q. And did you make any determination for
9	the purposes of coming up with a discount factor as
10	to what you thought in April 1978 UOP would have to
11	pay in the way of interest in order to borrow?
12	A. I did, and that is indicated at the
13	bottom on a double asterisk, which is where we used
14	the after-tax rate. The before-tax rate was nine
15	percent interest, and the way we came to the
16	conclusion The UOP 6.7/8 bond was rated Triple B,
17	and we see that the Triple B corporate bonds during
18	that environment in April of 1978 were in the
19	marketplace at around 9.1 percent, and therefore,
20	it's owr conclusion that if UOP went to the
21	marketplace for long-term money, they would be paying
22	nine percent interest.
23	Q. So that anybody who thought that there

3-1:

24

was any blending of those seven rates to come up

	K. Bodenstein - Direct 123
1	with some sort of an average, and then use that simply
2	mistook what that exercise was about; is that right?
3	A. That is correct.
4	Q. And the next entry on Table G is
5	entitled "Capital Asset Pricing Model," and below
6	that, "Expected future return on equity equals risk-free
7	return plus (excess market return times beta
8	coefficient.)"
9	Would you explain to me what you are
10	trying to do there, or I mean what it is are+doing?
11	A. Well, we are trying to calculate the
12	second part of what we call in number one the discount
13	rate formula which was to determine what UOP,
14	based on capital asset pricing model, what UOP's
15	expected future return on equity was, and as we
16	laid it out, the formula for expected future return
17	on equity is the risk-free return plus the excess
18	market return times the beta coefficient of the
19	company we are dealing with.
20	There are two factors to expected future
21	return on equity. One is the basic demand in the
22	marketplace in a risk-free return, and by definition
23	the risk-free return is long-term treasury bonds
24	which at this point, as we see up on that chart

13-3		K. Bodenstein - Direct 124
	1	under No.13, was the ten-year treasury notes which
	2	were yielding around eight percent, 8.2 percent.
	3	To that you must add what the market
	4	expect over and above that risk-free return from the
	5	company that you are looking at, and you then
	6	calculate the excess market return, which we
	. 7	discuss as six percent. This has been analyzed and
	8	calculated. It's always been known that it's around
	9	the excess market return is six over the market, over
	10	the risk-free return. You multiply that by the
	11	beta factor of the company you are analyzing.
	12	Q. Now, yesterday we heard that this was
	13	flat wrong; that what you had to do was calculate
	14	the company's hurdle.
	15	A. Well, I think you have misspoken a bit.
- Hang gov	16	I think Mr. Purcell agree with this as I heard it.
	17	Mr. Purcell agreed that this calculation is what he
	- 18	calls the company's hurdle rate, and I have no
	19	problem with that. This is in fact the hurdle rate.
	20	Now, he said the
1. August	21	Q. Let's pause. What do you mean by the
	22	company's hurdle rate?
	23	A. It's by definition the weighted
	24	average of the company's expected costed debt plus the

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13-4		K. Bodenstein - Direct 125
	J	future return on equity.
6	2	Q. And that's the hurdle rate?
	3	A. That's what a company would call its
	4	internal hurdle rate, yes.
	5	Q. Explain to me why the slang expression,
	6	the shephard's expression, a hurdle. What do you
	7	mean by that?
/	8	A. Well, when corporations calculate this
in the second	9	rate, this is what they determine is going to be
	10	the cost of capital, and when a company looks at
	וו	its future opportunities of investments, whether
	12	they are in a new plant or acquisition, they say
	13	well, our cost of capital, or weighted cost of
	14	capital, or hurdle rate is let's use in this case
	15	is 12 percent for UOP because that's what the
. Jacobilling.	16	calculation comes out to be. And they say we are
	17	not going to we shouldn't invest in new projects.
	18	
	19	
	20	
	21	
	22	
	23	
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Bodenstein - Direct

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1	Q. Should not?
2	A. Should not invest in any new project,
3	whether it is a new plant or a new acquisition, where
4	it is going to cost us. Our return is not going to be
5	as great as our cost of capital. And so it is a
6	slang it is not a slang. Well, I wouldn't call it
7	a slang. It is an accepted term. This is a corporation's
8	hurdle rate, internal hurdle rate.
9	Q. What is the hurdle rate for UOP
10	internally, using this formula?
11	A. Well, as I said in my answer to the
12	question before, it is the 12-percent rate.
13	Q. Now, I then apparently mistook the place
14	where you and Mr. Purcell part company. What does
15	he say? Where does he differ with you, if at all?
16	A. Well, as I understood his testimony, he
17	says that for the purpose of my evaluation he would
18	have used the hurdle rate plus some X factor that he
19	said that he would determine by looking at the risk of
20	this new project or this new investment.
21	Q. Now, is there a difference between UOP's
22	internal hurdle rate and the hurdle rate that would
23	be applicable if it were going into a new company,
24	buying Winnebago or something like that?

2	Bodenstein - Direct 127	
1	A. Well, Mr. Prickett, you confuse the	
2	word hurdle rate. There is a hurdle rate. That is	
3	established. UOP's hurdle rate is 12 percent.	
4	Now, when they are looking to buy a new	
5	company, obviously it is not their hurdle rate that	
6	they have to use as a discount. You have to look at	
7	the company they are buying. That is where the discoun	F
8	factor comes in. You are looking at the risk not of	
9	UOP	
10	Q. Wait a minute. More slowly. You are	
. 11	looking at what?	
12	A. The risk of the acquisition and not of	
13	UOP. For example, you use Winnebago. I would not use	
14	Winnebago. I would use C. F. Braun. We discussed that	
15	yesterday.	
16	If, in fact, UOP was looking at C. F.	
17	Braun, a company in their business, they were going to	
18	make an acquisition, the discount rate in that analysis	
19	of C. F. Braun would be the discount rate based on	
20	C. F. Braun's risk, not on UOP's risk. My assignment	
21	in this case is to look at UOP. It is a self-analysis.	
22	This is UOP today, 1978.	
23	Q. And is 12 their risk rate?	
24	A. That is their by definition, it is	-

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14-2

- 3		Bodenstein - Direct 128	
	1	their internal hurdle rate. This is based on what	
	2	they have done in the past and what they are going to	47
	3	be doing in the immediate future.	
	4	Q. Now, if you were asked to determine the	
	5	proper risk rate for UOP in making an acquisition of	
	6	C. F. Braun or of something else, would you have to add	
	7	something to UOP's risk discount rate of 12?	
	8	A. Well, that depends on who we are buying.	
	9	Q. Fair enough.	
	10	A. But it is determined by the target	
	11	company, not by UOP's internal rate of return. They	
	12	might refuse that acquisition, but the value of the	
	13	acquisition is based on the acquiree's risk and hurdle	
	14	rates.	
	15	Q. And by that do you mean the risk that	
	16	UOP would take in taking on C. F. Braun?	
	17	A. That's exactly right.	
	18	Q. So that if you were doing it that way,	
	19	would you say the expected future return on equity	
	20	equals the risk and I am going to Subparagraph 4,	
	21	the risk-free return plus the excess market return of	-
ĸ	22	C. F. Braun times its Beta factor.	
	23	A. Exactly.	
	24	Q. Because you are measuring the risk of	

÷.,

14-3

14-4	Bodenstein - Direct 129	
1	Braun, not UOP?	
2	A. That's exactly right.	
3	Q. And is that where you and Mr. Purcell	
4	differ in this?	
5	A. Yes. There is another point that	
6	Mr. Purcell brought up that I disagree with, in that	
7	he mentioned that he works with corporations throughout	
8	the country and this is what they do. Now, unfortunately	У,
9	I work with maybe not the same corporations but in	
10	generic term with the corporate world, and when	
11	companies are making acquisitions, this is where the	
12	mistakes are made. There are certain companies that	
13	look at their own internal hurdle rates when they want	
14	to diversify and refuse to budge from what they perceive	
15	to be their own inherent risk. So U. S. Steel when they	
16	are looking to get into a new market will apply their	
17	internal hurdle rate to that acquisition and a lot of	
18	times overpay for that acquisition.	
19	In converse, there are people that go	
20	out and take on more risky situations, and sometimes	
21	pay more well, in that case, what is happening is,	
22	they are taking on more risky situations and are paying	
23	more. In converse, there are people that say, "I want	
24	to diversify and I want to diversify because of business	3

Bodenstein - Direct

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reasons" and yet won't pay up the price to buy the 1 company of value to get that diversification effort. 2 And it is the misuse of this concept of 3 the hurdle rate when purchasing companies where 4 corporate managements make mistakes in making their 5 acquisitions. 6 And if, for example, UOP were buying 0. 7 C. F. Braun, is it possible that there you would by 8 plugging in Braun's excess market times its Beta 9 coefficient and adding it to the risk-free return 10 come up with a substantially higher discount factor 11 than UOP's own discount rate or hurdle rate? 12 I mean, I don't know if specific Sure. Α. 13 C. F. Braun --14 I am not asking you the specific. I am 0. 15 asking you generally if that could happen. 16 Yes, it could be higher. A. 17 It just depends on what you are acquiring? 0. 18 Exactly. Α. 19 And what their excess market and Beta 20 0. coefficient comes out? 21 Exactly. 22 A. In Table G, then, you determine the 23 Q. UOP hurdle rate or discount rate by going through this 24

14-5

6	Bodenstein - Direct 131
1	formula, and I think we have been through the rest of
2	it, so that we understand it; is that right?
3	A. Exactly right.
4	Q. Does the discount rate for, say, UOP
5	remain the same given time or does it change?
6	A. Oh, it changed because of two reasons.
7	Q. All right. Give them to me one at a time
8	A. Its internal performance and the
9	external
10	Q. Let's pause on that. Where would its
11	internal performance change the discount rate as it
12	appears on Table G?
13	A. A substantial change in, for example, its
14	capital structure would have an effect on the overall
15	discount rate. The change in its Beta coefficient as
16	its earnings and its volatility are reflected in the
17	marketplace.
18	Q. That is one. Now, what is the second
19	place why discount rates change?
20	A. Because we are placing the calculation
21	in a finite period of time. We are looking at what the

22 investment environment is as of April, '78. If, for 23 example, in April, '78 -- not for example. As fact, 24 in 1978 the cost of capital was relatively cheap to

14-6

14-7		Bodenstein - Direct 132				
J	what it is to	day. Short-term money was in the				
2	six-to-seven-percent range. Ten-year Treasury no					
3	were at eight	percent. If we were looking at it today,				
4	needless to say, we know interest rates are higher					
5	Government Treasury bonds are at					
6	Q.	Well, why don't you run down the seven				
7	things and te	ll us approximately what they are today.				
8	What is the p	rime rate?				
9	А.	The prime rate is 12 percent.				
10	Q.	What is prime commercial paper, roughly?				
. 11	А.	12, 12-1/2 percent.				
12	Q.	What are three-month Treasury bills?				
13	А.	10 percent, 10 to 11.				
14	Q.	And Triple A bonds?				
15	А.	Triple A bonds are probably in the				
16	14 to 15 perc	ent rate.				
17	Q.	Single A bonds?				
18	А.	A little higher. It would be a half a				
19	percentage po	int higher as you move up.				
20		There is an interesting phenomenon what				
21 -	is happening	in America, and it is that we are going				
22	more to conse	rvative to less risky investments.				
23						
2,4						

K. Bodenstein - Direct

1	Q. Okay. Triple B bonds, do you know
2	what that would be? And I recognize you are doing it
3	without the advantage of The Wall Street Journal.
4	A. I would say Triple B bonds today are
5	probably yielding in the 15 to 15 1/2 percent range.
6	Q. And of course, so far as UOP is
7	concerned, we don't have that, but what is Signal's
8	debt cost?
9	A. I couldn't answer that question.
10	Q. How would you have to determine that?
11	A. Well, you would have to determine what
12	Signal's bond rating is and if there are any debts,
13	and in the marketplace you could see what it's
14	trading for today.
15	Q. That plus what you have told us about
16	their performance in the market would change the
17	discount or hurdle factor for the company depending
18	on what time you are using; is that right?
19	A. Exactly.
20	Q. Okay. Now, the method that is described
21	in Table G, was that the method that was used in the
22	preparation of Exhibits 4, 5 and 7 in theel980 trial?
23	A. Well, in the three exhibits we used
24	different discount rates for specific purposes.

_15-2		K. Bodenstein - Direct 134
	1	It indeed was a method that was developed and used,
	2	or at least the method and the understanding of the
	3	method was used for Exhibit 7.
	4	Am I right, it's four and five?
	5	Q. Yes.
	6	A. There we are using a different
	7	concept, as I said before, in the discounted rates.
	8	We were only using a single year, and we are using
¹ dhuser ² .	9	historical numbers, and we are treating as not a
	10	growth company, but as bond, and so therefore, since
	11	it's a bond annuity type, we went more to the bond
	12	rates available at the time than the hurdle rate.
	13	Q. Okay, Now, in 1984 did you make another
	14	discounted cash flow analysis of UOP for 1978?
	15	A. We did.
	16	Q. I ask you if that appears in Table I
	17	of the appendix to your report of June 7, 1984?
	18	A. It does.
	19	Q. And I have put on the easel for ease
	20	in examining it an 'enlargement of Table I, and I
	21	ask you if that is what you are talking about.
	22	A. That is.
	23	Q. This was developed from UOP's 1978
	24	five-year basic plan; is that right?

15-3		K. Bodenstein - Direct 135
	1	A. That's correct.
	2	Q. Now, how does this differ from
	3	Exhibit 7, which is the final one?
	4	A. Well, it differs in general because
	5	here we are displaying and using the total sources,
	6	and analyzing the total sources and uses of capital
	7	for UOP for the five-year period instead of just using
~	8	the dividend stream and certain assumptions I had
	9	made at the time of certain increases in cash
	10	position.
	11	Q. So that is, Exhibit 7 is only a part
	12	of the picture, and Exhibit I is the full picture?
	13	A. That's correct.
	14	Q. I'm not clear why you did only the
	15	dividend and free cash throw-off for the discounted
- Company of the second s	16	cash flow analysis in Exhibit 7. Why did you do
	17	that in place of doing the full one that appears
	18	here in Table I of your appendix to the 1984 report?
	19	A. If you remember correctly, at the time
	20	of the trial, or at the period of the trial in 1980,
	21	we were concerned about the introduction of the
	22	discounted cash flow method and the use of earnings
	23	projections, and we just took it on a conservative
	24	basis.

1	Q. And was the conservative basis to					
2	restrict it to dividends and free cash throw-offs?					
3	A. That's correct.					
4	Q. Here is it based on earnings?					
5	A. Not just earnings. It's on the total					
6	change of the corporation's source and application					
7	of funds. The total generation of funds over the					
8	period which includes net income. Net income is					
9	the first line under Sources. That's one input.					
10	Q. And then depreciation is another?					
11	A. That's correct.					
12	Q. Okay. I think we can see.					
13	Then you end up with the free cash					
14	flows over the period from '78 through '82?					
15	A. That's correct.					
16	Q. Then what do you do?					
17	A. We apply our discount rate to those					
18	annual free cash flows, and applying this in this					
19	presentation, this comes out of our computer we					
20	have a range of discount rates around the 12 percent,					
21	11.5, and the 12.5, and for each of those years					
22	For example, in the column 1978, the free cash flow					
23	of 17.6 million was discounted back to a present					
24	value of 16 million for the first year. In '79, the					

15-5		K. Bodenstein - Direct 137
	1	23.6 million deficit in cash also was discounted back.
	2	In '80
- Contraction of the Contraction	3	Q. Wait a minute. Why did you include a
	4	deficit number?
	5	A. Well, that's what the numbers show.
	6	Q. Okay. So that applying the discount
	7	had reduced the deficit. At least that worked my way.
	8	A. Well, if you think that.
Antoneo de Constante	9	Q. Then did you apply discounts as it
	10	shows all the way along, and then add them up?
	11	A. Exactly.
	12	Q. I notice that the discount rate is not
	13	12, but a range from 11.5 to 12.5. Why is that?
	14	A. It is again to give a feel of the
	15	sensitivity of the discount rate, and the computer
, milentary, second	16	puts it out in our program at half percent intervals
	17	around the selected discount rate.
	18	Q. And the next thing you do there is
	19	what sort of a transaction? It's entitled "Present
	20	Value in 1978 of the 1982 Residual Value."
	21	A. Well, in the technique of discounted
x.	22	cash flow, you discount the free cash flow during the
	23	period you are looking at, and then obviously you
	24	have to add to that the residual value of the entity at

15-6		K. Bodenstein - Direct 138
	1	the end of the period of time. And here we used the
	2	calculation of residual value by using a multiple of
and the second se	3	earnings, a multiple of the earnings in 1982 which if
	4	you see, is the top line, net income 1982, 55.7 million.
	5	Q. And you multiply that by a P/E factor?
	6	A. We multiplied it by a P/E factor,
	7	price/earnings ratio, of 10 to come up with our
	8	estimate of residual value in 1982 of 55.7 million.
	9	Q. Then again applied the range of
	10	discount factors?
	11	A. Exactly. We do that because this is the
	12	value at the end of 1982 of the UOP entity, and we
	13	have to discount that value back to give us a present
	14	value in 1978.
	15	So we multiply the 55.7 by the appropriate
" "Waterships	16	discount factor, and the present value of that
3	17	residual value was in the range of 310 to 320,000,000
	· 18	dollars.
	19	Q. And then what is the final calculation
	20	on that sheet?
	21 -	A. Well, it's an additive calculation of
· ·	22	the cumulative present value of the annual free cash
	23	flows plus the present value of the residual value.
	24	We come up with the present value of the total entity,

139 K. Bodenstein - Direct and then we calculated it on a per-share basis. 1 What does that come out to be? Q. 2 Approximately at 12 percent \$32 per share. A. 3 There is a type that -- The dollar 4 figure next to the 10 in the last column is a typo. 5 It should be --Q. 6 It should just read the. It's a multiple A. 7 of 10. 8 And tell me then what Table I represents Q. 9 in summary. 10 In summary, it's a presentation of the A. 11 discounted cash flow method for the 1978 five-year 12 basic plan to arrive at the present value of the UOP 13 shares on a hundred-percent basis in 1978. 14 And does Table I properly belong with Q. 15 Exhibits 4, 5 and 7? 16 Well, it not only --A. 17 In time. Q. 18 It not only properly -- It really 19 A. supersedes them. This is what we would say would be 20 our final, complete work product. 21 On discounted cash flow? 22 Q. On discounted cash flow. 23 A. And is there a comparable update on the 24 0.

	K. Bodenstein - Direct 140
]	comparative analysis?
2	A. NO.
3	Q. So that you would have to say that this
4	which would supersede four, five and seven is in
5	addition to the comparative data that had been worked
6	up in 1980; is that right?
7	A. That's correct.
8	Q. Now, in addition to the calculations
9	that we have already discussed, did you make a
10	calculation as to the value of the minority shares
11	if there had not been a cash-out merger in 1978,
12	but the minority shareholders continued to hold
13	their shares until the spring of 1983 and the spring
14	of 1984?
15	A. I did.
16	Q. How did you calculate what they would be?
17	A. Well, it's a whole series of analyses.
18	First, we took each of the five-year
19	plans that were made available to us as background,
20	and we performed similar discounted cash flow analyses
21	based on each updated plan. So we received a '79 plan
22	an '80 plan, an '81 plan, an '82 plan, and we in
23	fact performed the discounted cash flow analysis on
24	those. Then we

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15-8

141 K. Bodenstein - Direct 15-9 Well, let's pause on that. Does that 0. 1 appear in one of your graphs? 2 The 1982 basic plan is on Table M, and 3 Α. the '79 is Table Y. The '80 plan is --4 Well, let me pause on Table M. 5 0. Tell me what you did here. 6 7 Basically it's the same procedure. In A. 8 fact it in fact is the same procedure that we used 9 for the 1978 plan. However, we did change our 10 discount rate. I'm trying to look. 11 The discount rate was 15.5 percent as 12 calculated and a 15 to 16 range there. And --13 Let me pause on that. 0. 14 Sure.' A. 15 Is this a reflection of changes in the 0. 16 input that would go into the calculation on Table G? 17 That's exactly right. A. 18 So we end up with a higher discount 0. 19 factor; is that correct? 20 That's correct. A. 21 But it's a calculated one? Not just 0. 22 selected? It's calculated? 23 It was calculated. A. 24 And what is this Table M based on? Q.

15-10			K	Bodenstein	- Direct		142	
	1	А.	The 1983	2 five-year	basic pl	an.	,	
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Bodenstein - Direct

And does it give you a present value Q. 1 as of the spring of 1983 for what the value of the 2 shares would have been if there had not been a 3 cash-out of the minority shareholders in 1978? 4 This does give you a value. It would A. 5 be again based on data that was available in the 6 spring of 1982, done in the spring of 1982, of \$65 7 per share. 8 So when I said '83, it was the wrong 9 0. 10 year. It is 1982? 11 A. '82. That was the last five-year plan that we received. 12 13 Now, the final figure that you come out Q. 14 with is in a range of --15 Well, we took \$65 from here. It is the Α. 16 15.5, 64.59, 65. 17 And just to make sure that we are 0. 18 covering one base, that, of course, is a figure that 19 includes the premium; isn't that correct? 20 A. Yes. 21 I mean, there is no suggestion here that Q. 22 you have got to multiply this by any factor. It is in 23 there? 24 This is a valuation technique that A. Yes.

16-2		Bodenstein - Direct 144	
	1	gives you a value for the total company.	
-	2	Q. Now, this is in contrast, of course, to	
	3	what Mr. Purcell did in constructing a per-share	
	4	minority-basis price; isn't that right? Do you remembe:	r
	5	he came up with a 1982-1983 figure?	
	6	A. Well, the numbers aren't comparable;	
	7	right.	
	8	Q. But the technique isn't comparable?	
	9	A. Well, he didn't use discounted cash	
	10	flow.	
	11	Q. That is what I am saying. His technique	
	12	was to build a minority price?	
	13	A. Right.	
	14	Q. And yours was to build a hundred-percent	
	15	price?	
	16	A. Well, we built a minority price in our	
	17	comparable analysis, as you will see in our report.	
	18	But in the discounted cash flow we get right to the	
	19	majority price.	
	20	Q. So that here you don't have to apply a	
	21	factor to put in the premiu \overline{m} because it is there;	
	22	isn't that right?	
	23	A. That's correct.	
	24	Q. And on his, on the contrary, because it	

	16-3	Bodenstein - Direct 145
]	is a minority price, you do have to apply a discount
	2	factor?
(3	A. That's correct.
	4	Q. And just to tidy this up, does this also
	5	include the dividends?
	6	A. No, it does not.
	7	Q. So that to determine the proper value
	8	for 1982 would you have totthen go forward and add the
S. frances	9	dividends that were missed?
	10	A. Well, that would be a proper thing to
	11	do.
	12	Q. And if you wanted to be totally correct,
	13	would you have to compound the interest on the dividends
	14	that were missed?
	15	A. That's correct. I just want to I
	16	don't want to mislead you or the Court. We are not
	17	opining that the value of the stock in the spring of
	18	'82 was \$65 based on just this analysis.
	19	Q. No.
	50	A. Okay. We opined in our conclusion on
	- 21	Table U that we felt that in the spring of '82 the
	22	price of the stock was \$60 a share based on input from
	23	these analyses.
	24	Q. Well, is it correct that you took all of

	Bodenstein - Direct 146	
1	these analyses and then came to a final judgment?	ŗ
2	A. That's correct.	
3	Q. This is only one of the spokes or methods	
4	by which you arrived at the ultimate determination?	
5	A. That's correct.	
6	Q. Now, on the following page were	
7	comparable companies selected to measure their dividends	6
8	yields and their price/earnings ratios?	
9	A. That is Table N; that's correct.	
10	Q. And what are you doing here?	
11	A. Well, this Table N refers to our process	
12	of starting to do comparative analysis of UOP to its	
13	to our comparable group back in 19 that was	
14	developed in 1980. And this lays out for the six-year	
15	period approximately in the middle of April each of	
16	the statistics for our comparable group, dividend yield	
17	and P/E at each of those dates.	
· 18	Q. And I note you include Signal in this	
19	list?	
- 20	A. I do.	
21	- Q. And why is that? -	
22	A. Well, it is my feeling that as hard as it	
23	is to find comparable companies in this world, I feel	
24	that if anybody would perceive in the marketplace what	

16-5	Bodenstein - Direct 147	
1	a comparable company to UOP is, it would be UOP itself,	
2	and Signal, indeed, owned UOP. And I think Signal would	E
3	be a very comparable company to look at to see its	
4	trading characteristics.	
5	Q. And what is the ultimate purpose of this	
6	computation?	
7	A. Well, this was a background and provided	
8	us data to do our comparable analysis. We proceed	
9	first of all, it is interesting to note that on our	
10	nine comparable list that we had used in 1980, several	
11	of the companies have disappeared on us. If we go	
12	down the list, Combustion Equipment went bankrupt.	
13	Pullman was acquired by Wheelabrator-Frye.	
14	Wheelabrator-Frye was acquired by Signal.	
15	It is another after-the-fact I feel	
16	it is. It is another after-the-fact confirmation that	
17	other than Combustion Engineering going bankrupt we	
18	had an that two of our acquisitions were made by a	
19	comparable group here. Signal buys Wheelabrator-Frye,	
20	which bought Pullman.	
21	Q. – And does it give you a series of median	
22	and average figures for dividend yields and	
23	price/earnings?	
24	A. Well, we adopted a median and average	

.

٦	from this list.
2	Q. And turning to Table O on the next page,
3	is this your computation of the premium over market
4	in transactions of comparable companies from '78 to
5	'82?
6	A. This is a tabulation of eight trans-
7	actions that took place during the period '78 to '82
8	of companies I perceive to be comparable to UOP during
9	this period of time. And we not only present the
10	premium over market but we presented the size of the
11	transaction for reference, the offer price as a multiple
12	of book and the offer price as a multiple of earnings,
13	and we calculated the median of this group and the
14	average of this group.
15	Q. And would this give you a measuring
16	point for what UOP would be in the year 1982?
17	A. Well, it gives us a reference point for
18	what comparable transactions had accomplished in terms
19	of ratios to the selling shareholders.
20	Q Now, going to the next table, which is P,
21	what is this table designed to do?
22	A. Well, this is one of the series of our
23	comparable analysis where we tried, as Mr. Purcell did,
24	to estimate what the UOP stock would be selling for if,

7	Bodenstein - Direct 149
]	indeed, it was selling in the open market, sold on the
2	New York Stock Exchange.
3	We carried it one step further and we
4	arrived at what we felt was the fair value of the block
5	of UOP minority shares on a per-share basis. But this
6	particular chart is a comparative analysis of dividend
7	yields, using both our average dividend yields of the
8	comparable company and then we isolated on the bottom
9	half of the page the fair value of UOP's minority
10	shares based on Signal's dividend yield. And there
11	is rhyme and reason for that.
12	Again, as I said, if you want to take a
13	look at a picture of a company, the best is to take a
14	picture of itself, if you can, and UOP was part of
15	Signal.
16	Now, interestingly enough, Signal's
17	tremendous cash flow provided substantial in relationship
18	to obviously, it wasn't the exact dollar that came
19	up. But if you analyze Signal's 10-K reports for the
20	period '78, I think it was, through '82, you notice
21	that the upstream dividends from Garrett and from UOP
22	represented almost 80 in the later years represented
23	80 percent of Signal's actual cash dividend to their
24	shareholders. So if UOP was supplying that cash that

L 6 – 8	Bodenstein - Direct 150
]	Signal was using to ultimately pay to their, Signal's,
2	shareholders, it was an interesting comparable analysis
3	to present here.
4	Q. And are these two tables comparable to
5	Mr. Purcell's computation as to what the fair value of
6	the UOP minority shares would have been but for a
_. 7	cash-out merger in 1982 and 1983?
8	A. Well, it is comparable only, in effect,
9	that that is what we were attempting to do in the UOP
10	stock value columns. But Mr. Purcell did not do a
11	dividend yield analysis as this.
12	Q. And does his computation stop without
13	the last two columns appearing on Table P of your
14	appendix to your 1984 report?
15	A. That's correct.
16	Q. And in order to determine what the
17	shareholders should have gotten, you have to multiply
18	it by a premium factor, do you not?
19	A. Well, we felt that it is proper.
20	Q. Well, if they are being excluded from
21	the corporation at that point that is, had no longer
22	an interest that would be a control transfer
23	situation and would command a premium?
24	A. That's correct.

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Bodenstein - Direct

	Bodenstein Briede 200
1	Q. Now, did you make a determination in each
2	of the years as to what the appropriate premium factor
3	was?
4	A. I did not do it on an analytical basis
5	other than from my knowledge and understanding of the
6	marketplace. What I did is, I had it on a decreased
7	basis. We have seen decreasing premiums given in the
8	marketplace, and we move down from the 1.8 in '79 down
9	to a 1.4 in '83 and '84.
10	Q. So that the premium becomes more
11	conservative over time, reflecting what is happening
12	in the market?
13	A. That's correct.
14	Q. Now, on Table Q what sort of a
15	determination are you making?
16	A. Well, this is another one of our
17	comparative analyses, but now basee on UOP's earnings
18	and comparing it to the average P/E of the comparable
19	company and to P/E's offered in control transactions.
20	Q. And again, having reached a per-share
21 -	value for the six years in question, you then have the
22	same premium computation in descending order from 1.8
23	in '79 and a l.4 in '83 and '84?
24	A. That's correct. And that is only on the

16-10	Bodenstein - Direct 152
. 1	upper half of the page. That is when we are using the
2	comparable companies, because the comparable P/E's were
3	based on minority-type prices. However, in the bottom
4	half of the page this calculation was not necessary
5	because we were using control transaction P/E's, which
6	the average was 14-1/2.
7	THE COURT: Mr. Prickett, I have to admit
8	confusion on several things, but one of them is that
9	maybe I can be enlightened on what the premiums mean.
10	What is meant by 1.8 premium in this Table Q,
11	Mr. Bodenstein?
12	THE WITNESS: Well, it is a multiplier.
13	But, in essence, the 1.8 represents an 80 percent
14	premium. 1.7 is a 70 percent premium. It is just a
15	mathematical connotation.
16	THE COURT: I should ignore the number
17	to the left of the decimal, then? Is that how it
18	works out?
19	THE WITNESS: Right. I mean, if you want
-20	to understand what the percent as you understand it to
21	be, the 1.4 is really representing a 40 percent
22	premium.
23	THE COURT: All right. Thank you.
24	

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16-11	Bodenstein - Direct 153
1	BY MR. PRICKETT:
2	Q. Now, of course, if the stockholders are
3	not cashed out in the spring of any one of these years,
4	then the premium is not appropriate?
5	A. Exactly. Because the stockholders are
6	going to continue to hold their shares, it is just a
7	valuation as of that time.
8	Q. What about dividends in Tables P and Q?
9	A. We did not add on that, but, indeed, they
10	were lost dividends to these shareholders, and they
11	should be cumulative to the shareholder if they are
12	being cashed out. They would have received it in any
13	instance.
14	Q. Well, whether they are cashed out or not,
15	they would have gotten the dividends that all went to
16	Signal over the years?
17	A. Exactly, or their fair share of those
18	dividends.
19	Q. Their fair share. Their 49.5 percent
20	of those dividends. And to make the calculation would
21	you apply compounded interest to the amount of the
22	dividends over the years since they were paid entirely
23	to Signal and not to the minority shareholders?
24	A. That is appropriate.

16-12	Bodenstein - Direct 154
1	Q. But that is not shown here?
. 2	A. No, that is not.
3	Q. Now, Table R is what sort of a
4	computation?
5	A. Another of our comparative analyses,
6	but based on multiples of book in control transactions.
7	If we go back to the reference table, Table O, that
8	column of offer price is a multiple of earnings.
9	Excuse me. Offer price is a multiple of book value.
10	We see that the median was 1.98, the average was 2.05,
11	around two times book.
12	What we did here is, we just presented
13	an array. It was our feeling based on our understanding
14	of the marketplace, the comparable group, our under-
15	standing of UOP's businesses, that a minimum of one and
16	a half to two times book would be what the total company
17	would get in the marketplace, and so we applied those
18	ratios to UOP's books value as of the end of the
19	preceding year.
20	Q. And here again, if you had used this as
21	the method of determining a cash-out price as of the
22	years involved, you would have to add dividends.
23	A. Dividends to these, yes.
24	Q. Now, Table S is what sort of an analysis?

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Bodenstein - Direct

1	A. Table S is just a presentation of data
2	taken from The Signal Companies 1982 annual report for
3	the period 1978 through 1982 detailing the contribution
4	of earnings on continuing operations to Signal. And it
5	lists Ampex, Garrett, Mack, UOP and other. And it is
6	a presentation, the basis of which we used for the
7	next comparable analysis. But it shows that UOP from
8	1978 to '82 represented a growing and more important
9	percentage of Signal's overall earnings. In 1978 they
10	represented 21 million of 163 million, and in 1981
11	fifty-three of 200 million and in '82 a dynamic
12	47 million of 113 million.
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	K. Bodenstein - Direct 156
1	Q. I think you said that that was a
2	table that was or an analysis that was used in
3	the next table, Table T, of your appendix to your
4	1984 report. What does Table T show?
5	A. Well, Table T is, again, another of
6	our series of comparable analyses trying to develp
7	a market value per share of UOP at the various
8	at the springs of each of the years, and what we do
9	in Table T is comparing UOP directly to Signal, we
10	are saying if UOP is part of Signal, and Signal is
11	being valued in the marketplace by the general
12	public, it would be a comparable analysis to say
13	what part of that valuation of Signal, that the
14	market is giving Signal can be represented by UOP.
15	Q. And how do you do it?
16	A. Well, what we did is we calculated
17	Signal's overall stock market value, or market
18	value, and that's the third column in. We took the
19	outstanding shares of Signal, and multiplied by
20	Signal's stock price in mid-April, and then we
- 21	continue, and by taking the percentage of Signal's
22	earnings that UOP represents, we calculate UOP's
23	earnings contribution translated to a percentage of
24	Signal's market value. Then divided by the shares

K. Bodenstein - Direct 157 outstanding of UOP, added our premium for control, 1 and came up with the fair value of UOP shares. 2 Based on this method? 0. 3 Based on the valuation the market was A. 4 giving to Signal. 5 And that brings us to Table U. Let 0. 6 me put that up so that we can look at it together. 7 Table U is entitled "Summary of UOP 8 Fair Values by Various Valuation Methods." 9 Is there any new material on this that 10 we haven't seen in the preceding tables? 11 A. No. 12 This is simply --Q. 13 Excuse me. I correct that. There is Α. 14 new material in that we have our summary, our 15 opinion summary at the bottom. 16 17 Yes. But at least before the line 0. entitled "Duff & Phelps Reasonable Estimate," this 18 simply summarizes all the various spokes or analyses 19 20 that had been made before in determining the per 21 share value of the minority shares from '79 through -22 '84? 23 That's correct. A. 24 Assuming there hadn't been wa cash-out in 0.

17-2

7-3		K, Bodenstein - Direct 158
	1	'78?
	2	A. That's correct.
C	3	Q. And these are the figures that you get,
	4	and are they all apples and apples in the sense that
	5	are these these include in them the premium?
	6	A. They do.
	7	Q. You don't have to multiply any of them
	8	by any factor of 80 percent or 01.8? They
And and a second se	9	all have that in there?
	10	A. That's correct.
	11	Q. And do they all share the fact that
	12	they do not include the cumulative amount of dividends
	13	that the shareholder would have had if he had not been
	14	cashed out in '78, but continued to hold the shares
	15	until this time?
A CONTRACT OF	16	A. That's correct.
	17	Q. So that you would have to add those
	18	and compound them; is that correct?
	19	A. That's correct.
	20	Q. And then at the bottom you have what
(21	you call Duff & Phelps reasonable estimate, and
	22	for 1979 that is your reasonable estimate that the
	23	value of those shares but for the cash-out merger
	24	in 1978 would have been \$32 per share exclusive of

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17-4		K. Bodenstein - Direct 159
	1	dividends?
- 	2	A. That's correct.
Second Second	3	Q. And is that a precise number, or
	4	simply your rounded off summary of the estimate
	5	represented by the various analyses, seven in number,
	6	that appear above that?
	7	A. It's our opinion what we feel based on
~	8	the column above, what we feel UOP would have sold
Sagan N	9	for in the marketplace in the spring of '79.
	10	Q. And likewise, in 1980 based on the
	1.1	seven analyses above, is it your reasonable estimate
	12	that UOP would have sold in the marketplace at \$45
	13	per share in the spring of 1980?
	14	A. That's correct.
	15	Q. And \$55 per share in the spring of '81?
"Augustante"	16	A. That's correct.
	17	Q. \$60 per share in the spring of 1982?
	18	A. That's correct.
	19	Q. And \$60 in the spring of 1983?
	20	A. That's correct.
	21	Q. And \$50 in the spring of 1984?
	22	A. That's correct.
	23	Q. Now, the next two tables contain an
	24	analysis on what bases?

	K. Bodenstein - Direct 160
1	A. Well, in our 1980 report we indicated,
2	or had a short section on the possibility of a
3	stock alternative offer; that should Signal, instead
4	of paying cash, have offered Signal shares at the
5	time, what the value would have been by the time
6	the cash-out merger happened in May. What we do
7	here is we have said if in fact the UOP shareholders
8	received value not in cash, but in Signal shares,
9	what those shares would be worth today. And it's
10	an array, a table Table V is based on the ratio
11	of UOP acquisition price per share based on Signal's
12	March 6th price of \$28. March 6th was, I think,
13	the day of the board approval. And we did it for
14	four prices: If UOP paid 21, 24, 28 and 30. And
15	these would be what those shares that they would
16	have received from Signal would have been worth at
17	each of these periods in '79, '80, '81, '83 and '84.
18	Q. Now, I think it's pretty clear, but
19	would you explain to me the adjusted Signal Company
20	share price? I mean, that's the first column.
- 21	A. Well, several things not several
22	things, but several events happened since the
23	merger, and I Well, here it's footnoted.
24	There is a footnote there that says
	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 20 21 22 23

17-6		K. Bodenstein - Direct 161	
]	Signal Company's reported share prices have been	
	2	adjusted to reflect a hundred percent stock dividend	
	3	in December of '78 and another 50 percent stock	
	4	dividend in December '80. So if a UOP shareholder	
	5	had received, say, one share of Signal at the time	
	6	of the merger, that shareholder would have been two	
	7	shares as of January 1, 1979, and then on top of the	
	8	50 percent dividend in December of '80, by January 1, 1981	1,
New York	9	he would have had three shares of Signal.	
	10	Q. And is this all done in terms of those	
	11	adjustments?	
	12	A. That's correct.	
	13	Q. So that it simply translates the	
	14	adjustments as if they had all been made the day	
	15	before the merger?	
	16	A. Well, Table V represents a price as of	
	17	the announcement date, and Table W represents the	
	18	data based on a Signal price as of the actual date	
	19	of the merger on May 26th.	
	20	If you see, Table V, we used a price	
	21	of Signal shares of \$28, and in Table W that represents	
	22	Signal at a price of \$42.75.	
	23	You remember Signal's price ran up from	
	24	28 to \$42.75 by May.	

17-7		K. Bodenstein - Direct 162
	1	Q. So that if they paid off in Signal shares
	2	as of May 26, 1978, they would have paid a lot less
	3	in number of shares?
	4	A. That's correct.
	5	Q. Because the market ran up?
	6	A. That's correct.
	7	Q. Now, behind that page there is a page
	8	entitled "Economic Indicators, April 1984." Is
¹ Managana	9	this simply an inclusion of interest rates so that
	10	you can calculate the interest on any figure that
	11	seems It's just the interest tables; right?
,	12	A. This is an interest table from the
	13	April 1984 Economic Indicators which is prepared by
	14	the government printing office, and if you look at
	15	the chart we just included, it gives you a good
""""	16	array of interest rates during the period 1978 to
	17	'83.
	18	If you look in the middle of the page,
	19	the top of the table, you have an array of what
	20	interest rates did over this period.
"Adding of the	21	For example, the first column is a
ъ.,	22	schedule of the U.S. Treasury three-month bills. In
	23	1978 it averaged 7.2. In '79 it averaged 10 percent;
	24	'80, 11 1/2; '81, 14; '82, 10.7, et cetera.

17-8		K. Bodenstein - Direct 163
	1	Q. Now, finally in your report there are
	2	three more tables culminating in Table ZZ. Are
	3	these discounted cash flows for '79, '80 and '81
	4	similar to the one that we have seen for 1982, the
	5	last one of the five-year forecasts made by UOP
	6	itself?
	7	A. That's correct,
	8	MR. PRICKETT: Your Honor, would this
and the second se	9	be an appropriate time to recess?
	10	THE COURT: Yes.
	11	MR. PRICKETT: It's a good stopping
×	12	place.
	13	THE COURT: If it's good for you, it's
	14	fine for me.
	15	We'll take a 15-minute recess.
	16	(Recess.)
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18A-1	Bodenstein - Direct 164
]	BY MR. PRICKETT:
2	Q. Mr. Bodenstein, in the records that were
2 3	presented to you relating to UOP was there any change
4	indicated in the status of UOP or any of its divisions
4	from the time of the merger, May 26, 1978, through the
6	close of the year that ended December 31, 1982?
7	A. Nothing out of the ordinary.
8	Q. Right. So that from the point of view
9	of analyzing UOP, did it continue as a stand-alone
10	division of The Signal Companies from 1978, the time
11	Signal became a hundred-percent owner, until
12	December 31, 1982 or shortly thereafter?
13	A. It did.
14	Q. And did it maintain its own records,
15	financial records, its own cash, its own debt and
16	everything else?
17	A. As best as I could see in the documents
18	provided me, yes.
19	Q. Now, on February 1, 1980 was there a
20	merger between Signal, the hundred-percent owner of
21	UOP, and Wheelabrator-Frye?
22	A. There was.
23	Q. And did you review the records that
24	were presented to you in connection with the calendar

Bodenstein - Direct

165

1	year 1983 so far as UOP was concerned?
2	A. I did.
3	Q. And I show you a document dated 4/25/83,
4	with the small notation "Board President." It is
5	entitled "UOP Products and Processes." It is numbered
6	S000938. I am sorry. I don't have copies of it.
7	If I ask you if this is a document that
8	you reviewed
9	MR. HALKETT: May we have a moment,
10	Your Honor.
11	THE WITNESS: There are copies.
12	MR. PRICKETT: I am sorry. I do have
13	copies.
14	MR. HALKETT: Has that been marked?
15	I understand it is Plaintiff's Exhibit 27 in this
16	proceeding.
17	MR. PRICKETT: Mr. Halkett remains
18	helpful. PX-27. I am sorry, gentlemen. I did not
19	realize that that had previously been marked.
20	May I hand the Court a copy of what is
21	PX-27.
22	THE COURT: Thank you.
23	BY MR. PRICKETT:
24	Q. Does the first page of this document

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18-3	Bodenstein - Direct 166
J	simply reiterate the divisions within UOP itself and
2	.its production and processes?
3	A. It does.
4	Q. And then when we turn to the first page,
5	does this document reflect over the years and by
6	division the earnings per millions by division?
7	A. It does.
8	Q. And then does it totalize them?
9	A. Yes.
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19-1		K. Bodenstein - Direct 167
]	Q. And does it include for the year 1983 the
	2	plan per division?
Lingen	3	A. It does.
	4	Q. And on the following pages is there a
	5	revision of operating earnings reflecting changes the
	6	total of which indicates that they are projecting
	7	\$7,000,000 less than the \$46 in the plan?
	8	A. Mr. Prickett, first of all, it's based
	9	on millions, so it's \$46,000,000 in plan, and as I
	10	interpreted this exhibit, which I think was presented
	11	was a presentation First of all, this is a
	12	presentation to the Signal board on April 25, and
	13	it presents the plan for the year, and then with a
	14	revised operating earnings as of that period in
	15	time.
	16	Q. Well, when you say revised operating
	17	earnings, is that
	18	A. Well, I interpret that to be the new
	19	revised plan for the year.
	20	Q Right. And then the final column
	21	is simply indicating the difference between the plan
<u>к.</u>	22	and the revised operating earnings for the year; is
	23	that right?
	24	A. That's correct.

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1. 1 K. Bodenstein - Direct 168 19 - 2So they have revised from plan downward 0. 1 \$7,000,000 for that year; isn't that right? 2 That's correct. Α. 3 And was this during the recession, or 0. 4 depression of 1982-83? 5 I would think so. A. 6 And then on the next page is there a 7 0. page entitled "UOP Major Reserves"? 8 That's correct. 9 A. And what do the total reserves amount to? 10 0. On this page, as I see, it's obviously 11 A. an allocation -- not an allocation, but a listing by 12 13 major division of the major reserves set up, and the grand total in the lower right-hand corner was 14 98,000,000 pre-tax and a net of 65,000,000 in reserves 15 And does it on the next page indicates 16 0. 17 the expenses related to the merger? 18 It says -- right. "UOP Major Merger A. Related Expenses in Millions." Here you have a 19 20 38,000,000 pre-tax expense and a net expense after 21 tax of 25,000,000. 22 So that at least so far as this page 0. 23 is concerned, it indicates the amount of the merger 24 expense as between Signal and Wheelabrator that is

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19-3		K. Bodenstein - Direct 169
	1	being allocated to UOP; is that correct?
	2	A. Well, as I understand it, that's how I
	3	best interpret it.
	4	Q. Turning back a page, if you took out
	5	the 25 related to the expenses related to the
	6	Signal-Wheelabrator merger, you would have a figure
	7	that indicates the reserves, at least, that are
	8	unrelated to the merger; is that right?
and the second s	9	No. That's not right. Is it?
	10	A. As I interpret it, Mr. Prickett, these
	11	are two separate exhibits. One setting up the major
	12	reserves for UOP by division, the Procon, the
	13	Air Correction, Bostrom, those that are identified
	14	that are closing down operations, and the next page
	15	were separately identified as the major merger
- Second Andrews	16	related expenses. I interpret it not as one
	17	inclusive of the other, but they were two separate
	18	categories.
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170 Bodenstein - Direct 20A-1 Now, do you have a copy of the UOP 1983 Q. 1 year-end report? 2 Yes, I do. A. 3 And would you turn to that report. It Q. 4 is --5 MR. HALKETT: Exhibit 26. 6 MR. PRICKETT: You know, I may hire 7 Mr. Halkett yet. 8 THE COURT: I assume when we are talking 9 about these exhibits, we are using the numbers related 10 to this hearing. 11 MR. PRICKETT: Yes. 12 THE COURT: Plaintiff's Damage Exhibit 26 13 and Plaintiff's Damage Exhibit 27. 14 MR. PRICKETT: I am, and I have perhaps 15 not used PDX, as I should. The only ones that I know 16 of that we are referring to from the former trial are 17 PX-4, 5, 7 and PX-6. 18 THE COURT: 74. Excuse me. All right. 19 20 6. 21 MR. PRICKETT: So to that extent they are correctly referred to in the record as PX-4, 5, 6 22 and 7. All the others that are referred to ought to 23 24 be PDX.

20-2	Bodenstein - Direct 171
1	THE COURT: Plaintiff's damage exhibit.
2	MR. PRICKETT: DDX. Yes, sir.
3	MR. HALKETT: To avoid confusion, PX-74
4	is still PX-74.
5	THE COURT: I thought I heard that one
6	mentioned also.
7	MR. PRICKETT: Yes. Arledge-Chitiea
8	will and always will be our beloved PX-74.
9	BY MR. PRICKETT:
10	Q. Now, do you have PDX-26, which is
11	A. Yes.
12	Q. (Continuing) the UOP 1983 year-end
13	report package?
14	A. Yes, I do.
15	Q. And do you have a typed summary of that?
16	A. I do.
17	Q. And what does that document indicate to
18	you or those documents indicate to you?
19	MR. HALKETT: Excuse me, Your Honor.
20	May I inquire, is this a summary prepared by the
21	witness?
22	MR. PRICKETT: No, no.
23	MR. HALKETT: I know of no typed summary
24	of this document.

Bodenstein - Direct

1	MR. PRICKETT: It is a document entitled
2	"Signal Companies, Inc. Consolidating Income Statement
3	for the Year Ended December 31, 1983." It is S000831
4	through S000833. It is PDX Exhibit 24.
5	MR. HALKETT: Thank you.
6	THE COURT: I take it it is not a summary
7	prepared by Mr. Bodenstein but a summary coming from
8	other sources.
9	MR. PRICKETT: Yes.
10	THE COURT: All right.
11	MR. PRICKETT: Though I don't think that
12	that was probably clear.
13	BY MR. PRICKETT:
14	Q. Is it, in fact, a summary prepared and
15	produced by The Signal Companies?
16	A. That's what I am assuming.
17	Q. And does PDX-24 incorporate in typed
18	form the primary information appearing in PDX-26, the
19	UOP 1983 Year-End report package?
20	A. In a summary form it is a representation
21	of their consolidating income statement for UOP and the
22	balance sheet as prepared in the accountant's working
23	papers of S000836, which is PDX-24, I guess.
24	Q. 26.

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· 173

A. 26.

Q. Now, having established the identity of the two documents, would you tell me what they show you in terms of reviewing this situation.

Well, I should preface -- the question A. 5 is kind of open-ended. And first, I had the assignment 6 to look at UOP at the year-end based on valuation, you 7 know, looking at this company at what it is worth. And 8 as I did in the past and I continued to do, I looked 9 at this company at what this company's future earnings 10 streams and its present position was worth. I received 11 these documents, the 1983 work papers and the typed 12 report, and it indicated that for the year-end 1983 13 the company earned \$83 million pre-tax, or even more, 14 \$85 million pre-taxes, 41.7 million after taxes. Ιt 15 had generated a hell of a lot of cash, which the cash 16 position and the cash accounting for was changed, which 17 I think we can get into in a minute. And it reflected 18 19 on this basis a fairly good record for this period of 20 time.

21 Subsequent to analyzing this document 22 I had communication from Mr. Prickett that we were 23 going to be supplied by Signal with certain adjustments 24 that had to be made to these packages, which

) - 5		Bodenstein - Direct 174	
	J	subsequently came, and were hard to interpret in that	
	2	they were journal entries, accounting work sheets where	-
	3	I could identify things but not really understand. It	
	4	wasn't until it could be that I got this at the	
	5	same time, but in my quest for knowledge I finally,	
	6	you know, arrived at PDX-27, which is this outline that	
	7	we just went through, and it kind of clarified to me	
	8	what happened or as I interpret what happened in '83.	
	9	And I was proceeding, I felt, and still do, in the	
	10	right direction as to what the value was at the end of	
	11	'83.	
	12	Indeed, I interpreted the results that	
	13	there was a \$41.7 million operating earnings from the	
	14	company.	
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21-1		K. Bodenstein - Direct 175
	1	Q. Now, what does that show you?
	2	A. Well, that the companies as a combined
	3	unit were operating profitably based on their
	4	business, selling product, collecting revenues,
	5	subtracting their expenses, and coming up with a net
	6	operating profit.
	7	When I, as I said, reviewed this board
	8	presentation which was made in April of '83, it was
Ć	9	clear to me that was the intent of Signal, of the
	10	Signal board. They took their reserves, they took
	11	their major merger related expenses, identified it,
	12	and revised their operating plan, but in no way
	13	presented it to me or to themselves that we should
	14	start allocating to cost of goods sold, and we
	15	should allocate to the daily operation these reserves.
No.	16	I recognize what they are. They were
	17	appropriate, well taken, and taken at a good time in
	18	Signal's development. They were having problems,
	19	and they were going to have a major downturn in
7	20	earnings, and it's a time to let's look at our
	21	businesses, and take the reserves that we can.
	22	But this document clearly gives me
	23	comfort that the Signal board and the UOP operating
	24	management was looking at this company as they did at

21-2		K. Bodenstein - Direct l	76
<i></i>	1	at the year-end report. Here is our operations. It	's
	2	not going to earn 46,000,000 this year. We are	
1000	3	going to earn 39,000,000. We are going to take off	
	4	these one-time reserves and expenses, and we are	
	5	going to move on into the future.	
	6	The second page of this report clearly	
	7	identified this as they laid out this I think the	ž
	8	bracketed companies, if we could look at the second	
	9	page the bracketed companies as they were	
	10	bracketed were the losers, the ones they were writin	ıg
	11	off. Procon, Air Correction, Bostrom and Fluid	
	12	Systems. The remaining divisions, the Process	
	13	Division, which we talked about earlier this morning	3 r
	14	which is the star, and which is really UOP in	
	15	essence, and the Norplex, Wolverine and the other	
	16	identified divisions, which, as you see, all in tota	11
	17	don't equal the Process Division's net earnings.	
	· 18	Q. But they are all profit makers?	
	19	A. They are profit makers, or at least	
		shown here to produce profit in those years. There	
	21	were losses in the earlier year.	
	22	The flavor of this document gave me	
	23	comfort that indeed we don't look at this company as	3
	24	a company that lost \$55,000,000 after taxes from	

	K. Bodenstein - Direct 177
1	operations, and that, you know, things were bad,
2	and we were making product, selling product, but
3	not making money on it.
4	So with this document, and with the
5	year-end report I proceeded to create my document,
6	my analysis.
7	Q. And let me ask you, in the calendar
8	year 1983 did it become clear to you as to what
9	Signal's strategy was for itself? That is, the
10	merged Wheelabrator-Signal Company as well as UOP in
, 11	that universe.
12	A. Well, it became clear to me that they
13	did reorganize. In their '83 annual report they
14	reorganized different divisionally, gave obviously
15	certain management responsibilities to certain groups,
16	and they were going to face '84 and '85 in a very,
17	very positive nature. I would describe it as an
18	analyst that they cleaned up the balance sheet
19	dramatically. I think the balance sheet the book
340 1	value of the adjusted that I have seen in, I think,
21	the Dillon Read report reflecting a net worth of
22	293,000,000 was immensely stronger than the 350,000,000,
23	or 385,000,000 figure that we were using based on this
24	year-end report.

21-4		K. Bodenstein - Direct 178	3
	1	They cleaned off all the bad assets.	
	2	They cleaned off their liabilities, their contingent	
	3	liabilities, and now they were facing the future in	
:	⁶ 4	a very solid position, and that is the important part	
	5	in our conclusion as to the value at the end of '83.	
	6	Q. Now let's turn a second to the cash in	
	. 7	all this.	
	8	On December 31, 1982, what had been	
Section 1	9	the amount of the dividends that gone from UOP to	
	10	Signal since the 1978 cash-out merger of the	
	11	minority shareholders?	
	12	A. I think the total is \$79,000,000. Let	
	13	me just check it.	
	14	Well, the actual dividends to Signal	
	15	from my data here doesn't do it at the point of	
	16	the merger, but through '79 that is, '79, '80,	
	17	'81, '82 and '83 would have been 85, \$86,000,000	
	18	in dividends.	
	19	Q. Now, before you close that up, does	
	20	that same page reflect the amount of cash that had	
	21	gone from UOP to Signal either in the form of loans	
	22	or well, in the form of loans or any other way?	
	23	A. Well, only advances. In the form of	
	24	advances, up through 1982 there were \$79,000,000 in	

21-5		K. Bodenstein - Direct 179
]	advances to Signal or its subsidiaries.
	· 2	Q. And what happened in '83 so far as the
in the second	3	advances were concerned?
	4	A. Well, in an analysis of the year-end
	5	report, an additional well, an additional amount
	6	of the difference between 79,000,000 and 158,000,000
	7	which is another 79,000,000, was further advanced to
	8	Signal.
Suggestion of the second s	9	Q. Okay. So that a total of 157,000,000
	10	A. At the end of 1983 there was \$158,000,000
	11	advanced to Signal.
	12	Now, there was an additional exchange in
	13	accounting for this, which as an analyst I feel is
	14	an important concept here, and if the Court would
	15	turn to PDX26, the first two pages are S000837 and
	16	000838, which would be the first page is the
	17	balance sheet, or the asset side of the balance sheet,
	18	and the second page is the liability side.
	19	THE COURT: All right.
	20	THE WITNESS: And there is a dramatic
• •	21	there is a change to the way UOP is accounting for
N.	22	the cash advanced to Signal.
	23	If we look at the first page, the first
	24	four numbers in the right column under 1982, we see
	-	

21-6		K. Bodenstein - Direct 180	
	1	cash \$7,023,000. Then we see intercompany notes,	
	2	54,000,000 and 25,000,000, which is the 79,000,000	
	3	we spoke of before. That was advanced to Signal.	
	4	It's carried as a current asset meaning that that	
	5	advance should be, or could be given back within	
	6	the year.	
	7	Then underneath that there is an	
	8	additional 16,000,000 that UOP has invested themselves	
Contraction of the second	9	in marketable securities for their total cash position.	
	10	However, in 1983 there is a careful, distinct well,	
	11	there is a distinction made now between the cash given	
	12	to Signal, and as you see, in 1983 we just have	
	13	13,000,874 cash, and that's UOP's cash, plus another	
	14	17,854,000, which is a total of around 31,000,000 in	
	15	UOP's hands on their balance sheet. But the cash	
"""	16	advanced to Signal is now turned as a contra-account	
	17	to the liability side, and if you look to the second	
	18	page, Line 12, you will see there is a 157,838,000-dollar	C
	19	entry which is in brackets, which means it's not a	
19	20	long-term advance from Signal, but it's a long-term	
	- 21	advance to Signal.	
	22	So there is a conscious effort here to	
	23	indeed book it properly, and I'm not saying anything	
	24	is wrong here. I heard testimony from Mr. Kavanaugh,	

21-7		K. Bodenstein - Direct 18	31
	1	and I read the testimony of Mr. Corirossi, and, you	
	2	know, they are C.P.A.'s, and they come from fine firm	ns,
	3	and I'm sure they did what's proper.	
	4	What this indicates here is that	
	5	these advances now move into a long-term category.	
	6	It's no longer due back within a year. It's no	
	7	longer needed in UOP's operations for working capital	1.
<i>i</i> t in the second s	8	The working capital for 1984 is going to be taken	
Sharaya da sa	9	care of by the current assets of 31,872,000.	
	10	If you look at Line 13 on that first	
	11	page, Bl, there is the current assets. The current	
	12	liabilities of the firm are on Line 10 of B2, which	
	13	is 260,000,000, and indeed the nature of UOP, there	
	14	is no need for that \$158,000,000 in its operations.	
	15	It's as if they took it and lent it, or bought	
	16	another company, or just deposited it someplace else	•
	17	And it's a clear distinction the way they handle it	
	18	between 1983 and '82, and that, you know, in my work	
	19	is saying there is another 70,000,000. One year	
	20	they took out 79,000,000 in the four years previous,	
	21	or five years previously. In '83 they took out the	
	22	whole 79.	
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1	BY MR. PRICKETT:
2	Q. And you went a little bit lightly over
3	the fact that the total current liabilities are
4	260,138,000, and you said that the cash was a total
5	in 1983 of about \$30 million. Where are they going
6	to get the balance to meet their current liabilities?
7	A. No. I think I explained that,
8	Mr. Prickett. On Line 13, the total current assets,
9	which were 330 approximately, it is 331,872,000.
10	That is made up of the notes and the accounts receivable
11	of 168 million and the inventory. These items are
12	expected to turn into cash in the next year to be paid
13	by the bills, which are expected to be paid in the next
14	year as a current liability.
15	Q. So the total current assets are
16	sufficient to meet the total current liabilities by a
17	considerable margin?
18	A. Well, it is by a very adequate margin,
19	and it is over 1 for 1. It is again going back to our
30.3	original discussion in 1980, where I identified that
21	their current ratio was so high then and the nature of
22	the company was that you don't need that high of a
23	current ratio. If we look here, the current ratio is
24	around 1.3, and I think that is an adequate current

		· · ·	
-2		Bodenstein - Direct 18	3
	1	ratio for this type business.	
	2	If I remember, we looked at companies	
	3	back in our '80 reports there, that there should be	
	4	no problem in meeting their obligations.	
	5	And, in fact, another point, if you look	:
	6	at Line 5 of B-2, this includes the current	
	7	liability includes the additional \$32 million that	
	8	we heard about of the billings in excess of cost, the	
	9	customer advances. So this also includes the	
	10	obligations of UOP for their customers. It is not	
	11	in Signal. It is in the operating company's hands.	
	12	Q. Now, in connection with the transfer in	
	13	the form of advances to Signal, did Signal pay certair	1
	14	obligations of UOP?	
	15	A. The best that I can answer that question	ז
	16	is, in further documentation in this report it is	
	17	indicated that besides the \$79 million that I talked	
	18	about that they sent up or they advanced to Signal in	
	19	'83, an additional 24 the number I think it is	
	20	B-1, B-11, if we could no, that is not the chart.	
	21	But it is an indication that Signal was also going to	
	22	take over \$24 million in long-term debt of UOP.	
	~ ~ ~		

23 Now, whether they were going to pay it 24 off or whether they were going to keep it on their

	Bodenstein - Direct 184	
. 1	books, I don't have that information. But, indeed,	
2	there was a transfer of long-term debt to reduce the	
3	long-term debt.	
4	If we look on Page B-2, Lineall, if you	
5	notice, long-term debt decreases from 46.9 million in	
6	1982 to \$25 million in 1983. There is almost a	
7	\$22-million reduction in long-term debt, and this was	
8	a transfer to Signal but offset by additional cash over	
9	the seventy-nine to Signal to compensate for the	
10	acceptance of these liabilities. Whether it was paid	
11	off to the lender or whether it is just sitting on	
12	Signal's books, I don't have that information in hand.	
13	Q. But in any case, UOP paid that?	
14	A. Right. The UOP obligation was paid.	
15	Q. BY UOP?	
16	A. By UOP.	
17	Q. In your view, what is the ultimate test	
18	of the value of a company? What do you come back to?	
19	A. Future earnings.	
≈ £≎ ⊖,	Q. And if you take a look at UOP on	
21	January 1, 1984, is it possible to measure the future	
22	earnings of the company as it comes out of that	
23	reorganization?	
24	A. Of course.	

.

22-3

22-4	Bodenstein - Direct 185
1	Q. And how do you do it?
2	A. You look at the pieces. You look at
3	what you have left, what is the operations, and you
4	look to the future of those companies.
5	Q. And if the minority stockholders had been
6	stockholders through the Wheelabrator-Signal merger,
7	either in the form of holding their UOP stock or being
8	Signal stockholders and came out the other side on
9	January 1, 1984 they would have had a poor year
10	earning-wise if all these charges had been made
11	against UOP, would they not?
12	A. No doubt about it.
13	Q. That would have been a graph that would
14	have been somewhat similar to the there would have
15	been on the UOP chart a dip similar to the Come-By-
16	Chance?
17	A. Yes. And I want to just clarify it,
· 18	that it is possible and again, I am not an accountant.
19	It is possible that if UOP was standing alone, that
20	some of those charges and reserves would be classified
21	from discontinued operations or extraordinary, and
22	therefore, you know I am not here to say there
23	won't be a dip down, but the extent of the dip might
24	not be the full \$55 million.

- 5		Bodenstein - Direct 186	
]	Q. Right. Well, to some extent, as we have	
	2	seen in PX-27, they are classified as major merger	
	3	related expenses?	
	4	A. That's correct.	
	5	Q. So that if UOP had been stand-alone and	
	6	not absorbing merger-related expenses, to some extent	
	7	that would not accentuate the debt, but if you took	
	8	all the charges for closing out the dogs, Procon and	
	9	all those other losers, you would have in 1983, in	
	10	contrast to this upward situation, a strict downturn?	
	11	A. That's right.	
	12	Q. And whether it would cross the zero mark	
	13	or not is unclear, but you would clearly have that?	
	14	A. Definitely.	
	15	Q. But having taken your financial cash to	
	16	Royal, you would then have in 1984 a company that	
	17	would have an earning potential?	
	18	A. Definitely.	
	19	Q. And again, if you wanted to determine	
	20	the value then, you would measure the value of the	
	21	earnings stream?	
	22	A. Well, you have the value of the earnings	
	23	stream. It is not that difficult, because we know that	
	24	earnings stream at least in 1983 did earn forty-one-six	: •
			1

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1	That wouldn't change. So it is not as esoteric as
2	you are trying to sound.
3	We know what it is earning today. It
4	is that it could have earned. It earned forty-one-six.
5	There were charges against it, but now we have a base
6	to build on, and from my analysis and my observation,
7	sure, the question of '83, the business environment,
8	there is a question is there going to be growth or not.
9	But, indeed, you now have a continuation of those
10	businesses as it operated in the past.
11	If you again turn back to Page 2 of
12	PX-27 am I right?
13	Q. Yes, PDX-27.
14	A. If you look above the line, you have a
15	predictable stream. I guess I sound really contra
16	to Mr. Purcell, but here you look at the Process
17	Division. You know, no one is saying that it doesn't
18	go up and down a bit, but that is, indeed, a predict-
19	able stream. And you look at the Norplex and
20 ₃	Wolverine. Later, as I know, they sold the Aerospace
21	Division. Some of these things are being liquidated.
22	But, indeed, the focus and the jewel,
23	as I call it, the Process Division, is going to be
24	turning out their revenue and receiving their royalties

7	Bodenstein - Direct 188
]	doing their research and making money for this
2	company.
3	Q. Now, is there anything to the suggestion
4	that on January 1, 1984 UOP disappeared and there is
5	no explanation as to what happened to \$157 million
6	of advances?
7	A. Well, you know, again, from the legal
8	sense and the fact it is a shell corporation, I can't
9	talk from that. I don't know the situation. But,
10	indeed, UOP did not disappear. As we know, the
.11	Petrochemical and Petroleum Division is there. The
12	Norplex Division is there. The Fabricated Metal
13	Products Division is there.
14	And it is operating maybe in different
15	management reporting relationships, but they are
16	there.
17	Q. At my request did you make a diagram
18	that illustrates what happened to UOP or reflects UOP
19	on December 31, 1982, UOP on December 31, 1983 and
20	UOP in the spring of 1984?
21	A. I did
22	Q. And I hand you that document and ask you
23	if that is the one that you prepared at my request to
24	illustrate the situation of UOP in those three time

modes. 1 A. This is it. 2 MR. HALKETT: Again, I don't know what 3 I don't believe we have ever been furnished this is. 4 a copy. 5 MR. PRICKETT: That's right. Your Honor, 6 this is worked up. This is not an exhibit. This is 7 a work-up of what Mr. Bodenstein did at my request. 8 I take it that Mr. Halkett is asking to be furnished 9 with a copy of this. 10 THE COURT: Well, I suspect he probably 11 anticipates you are going to attempt to offer it in 12 evidence, and I assume on that basis he would like to 13 see it first. 14 MR. HALKETT: Or if he is going to 15 examine the witness on its contents, I believe it would 16 17 be helpful. MR. PRICKETT: Anticipating Mr. Halkett, 18 we happen to have one. 19 20 BY MR. PRICKETT: Now, would you tell us, first of all, 21 0. Mr. Bodenstein, what this document is? 22 This is just a kind of a one-page summary, 23 A. if you could say a one-page snapshot of UOP in general 24

1	financial terms for '82, '83 and '84. If you look at
2	the top, it is as of December, '82. The total company
3	had \$1.2 billion in revenue, net income of 46.7 million.
4	The provided the parent \$20 million in dividend that
5	year, and they had a major contingent liability on
6	their books, Come-By-Chance.
7	THE COURT: Mr. Prickett, excuse me.
8	Before we get too far into the content, it might be
9	appropriate I am maybe trying to anticipate the
10	objection, but it might be appropriate to have
11	Mr. Bodenstein indicate where these figures came from.
12	MR. PRICKETT: Yes.
13	BY MR. PRICKETT:
14	Q. Where did the figures come from,
15	Mr. Bodenstein?
16	A. The documents supplied to me by UOP and
17	Signal. It was from one of their year-end reports or
18	the documents supplied. I can't put my finger on it.
19	If I do, I will give you the exact
.20	Q. Well, let me ask you, would the UOP
21-	1982 year-end report supply you with the revenues, net
22	income and the dividends?
23	A. I am not trying to be obnoxious here.
24	I have seen various documents with various numbers.

22-10	Bodenstein - Direct 191
1	For instance, 1983 I have three sets of numbers, all
2	Q. No, no, Mr. Bodenstein
2 3	A. I am trying to find it, and I will be
4	with you in a minute.
	Q. I will supply it to you if you will
5	A. I can't tell you at this time where the
6	numbers come from, but it was from year-end reports.
7	
8	
9	Court has raised it, at the UOP 1982 year-end report
10	and see if that is where we can get the net income
11	figure and the dividend figure.
12	A. Okay.
13	Q. I show you PDX-23, the 1982 year-end
14	packet, and ask you if on examining that what amount
15	we find for the revenues.
16	A. Well, the revenues doesn't the
17	1,184 million doesn't foot into this figure. On the
18	statement here it is one billion-two. It is exactly
19	one billion-two.
120-	Q. All right. Shall we substitute
21	one billion-two, since we know that that is the figure
22	that appears in the year-end report?
23	A. That is fine with me.
24	Q. All right. Now, what does it show for

22-11	Bodenstein - Direct 192
1	net income for December, 1982?
2	A. 46,682,000.
3	Q. Right on the money. How about dividends?
4	A. Dividends, 20 million.
5	Q. Right on the money. Okay.
6	Now, where does the contingent liability
7	of Come-By-Chance come from?
8	A. Well, everybody knows that, and you
9	could read that in the Signal annual report, I guess.
10	Q. Now, we better turn to the Petroleum
11	and Petrochemical figure for the year-end December,
12	1982 as its operating profit.
13	A. That I took now I know where the
14	1,184 million came from. It came from the Dillon Read
15	report, their Exhibit 2-B, as presented in their report
16	as a summary of the revenues for UOP in 1982. So
17	obviously
18	Q. No, no. Mr. Halkett won't accept that.
19	A. Well, I guess we have got to stick to
20	the document. Yes, okay. The Petrochemical and
21	Petroleum operating profits as footnoted came from the
22	Dillon Read Exhibit B presentation.
23	
24	

23-1		K. Bodenstein - Direct 193
	1	Q. And were all the other figures under
-	2	December 1982 from that source as well?
	3	A. Yes.
	4	Q. Okay. Now let's go to UOP 1983.
٨	5	A. Here again, it's just the same type
	6	of picture, what the total revenues were for the
	7	company.
	8	The left-hand side obviously is for
	9	the total company. The right-hand side, we are
	10	looking at the divisions. The net income of 41.7
	11	million, the extraordinary reserves and charges of
	12	97.165, the dividends and permanent advances to
	13	Signal as I identify it as 177,800,000, and the
	14	contingent liability is none. I mean, in '83
	15	they did their work, and they eliminated this
- Contraction of the Contraction	16	contingent liability.
	17	Q. By making that a reserve charged
	18	against income?
	19	A. Well, no. I think more definitely no.
	20	As I understand it, it's because they had
Automotiv	21	anticipating the settlement of it.
3	22	Q. Well, what did they do?
	23	A. Well, as Inunderstand it, there was
	24	some settlement, and they took off they identified

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23-2		K. Bodenstein - Direct 194
	1	the cost of it. They took the reserve, and now the
u.	2	contingent liability is no longer a contingent
	3	liability.
	4	Q. Right. Okay. Now, the final entry is
	5	UOP spring of 1984. Let me take the right-hand side
	6	first Well, in the first place, these are all
κ.	7	estimates; is that correct?
.st (* *	8	A. Right. These are my estimates.
la _{lling} er"	9	Q Right. Now, so far as the actual
	10	companies that are enumerated, there is Petroleum
	11	and Petrochemical, or Process, Construction is
	12	closed, Fabricated Metal Products is there,
	13	Transportation Equipment is sold, Chemical and
	14	Plastics is 5,000, and Other Products; is that right?
	15	A. Exactly.
No. of Street,	16	Q. Did you make an estimate of the
	17	operating profit by division?
	18	A. Yes, I did.
	19	Q. And how did you estimate the profit of
	20	the Petrochemical, or the Process Division?
	- 21	A. This was done by looking at its recent
	22	track record. It had operating profits of 85,000,000
	23	in '81, 72,000,000 in '82, 68,000,000 in '83, and I
	24	just said it's a reasonable expectation that in '83

195

	K. Bodenstein - Direct 195
ŗ	they should earn around \$70,000,000.
2	Q. And is that
3	THE COURT: Did you mean '83?
4	THE WITNESS: I mean '84. Excuse me.
5	BY MR. PRICKETT:
6	Q. And is that the same way that you made
7	an estimate on the Fabricated Metals?
8	A. That's exactly correct.
9	Q. And Chemicals and Plastics?
10	A. That's right.
11	Q. And does this accountafor the end, or
12	near end of the recession in the year 1984?
13	A. Well, we are out of the recession, and
14	although the Petroleum and Petrochemical Division
15	is obviously affected by the petrochemical and
16	petroleum industry, which is still not coming back
17	in full force, you know, I think it's a reasonable
18	expectation that they should do as well as they did
19	in '83 and '82.
20	Q. All right. Now, going to the
21	left-hand side of the entry, UOP spring 1984, there
22	is an estimate of revenues for the coming year. Who
23	made that estimate?
24	A. This was just my overall observation

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	K. Bodenstein - Direct 196
1	that based on these group of companies and what they
2	have done in the past, and what is reasonable to
3	expect in '84, it's an estimate.
4	Q. And do you estimate the net income?
5	A. Well, I took the operating profit from
ς 6	the divisions. If you notice, it's 70 plus 20 plus 5.
7	It's 95 minus 3 is 92, and then I did put some looked
8	at some of the overhead charges that was presented to
9	me in the Dillon Read report, and made certain
10	reasonable assumptions as to past corporate expenses,
11	interest expense offset by the income, and then
12	additional income from partially owned subsidiaries;
13	tax affected it at a reasonable rate to come up with
14	a \$50,000,000 estimate.
15	Q. Right. And the figure, "Dividends and
16	Advances," is your estimate of what UOP could pay as
17	a dividend with these other figures?
18	A. Exactly. They have been paying
19	20,000,000 for the last four or five years. They
20	are an outstanding cash generator. There should be
21	no problem in providing a 20,000,000-dollar if
22	not more, but it's a reasonable estimate to isay they
23	will be at least able to do what they have done in
24	the past.

	K. Bodenstein - Direct 197
1	Q. In 1983 they only paid 10,000,000?
2	A. No. But they also paid another \$79,000,000
3	that they made a stream to Signal. So that's like
4	\$90,000,000.
5	Q. Now, I note that you have a contingent
6	liability of none.
7	A. Well, hopefully like in '83, there is
8	no as I understand, no major new litigation on
9	the books, and Come-By-Chance is gone, and this is
10	a general picture as I could see it at this point.
11	Q. And would this be the picture that the
12	UOP minority stockholders would be facing assuming
13	that they had continued to have their stock, and
14	not been cashed out in 1978, and had carried it
15	through until the spring of 1984 as of the present
16	time?
17	A. That's correct.
18	Q. That's what they would have. Is this
19	what Signal has, since it has a hundred percent of
20	the company?
21	A. It does.
22	Q. And does this then represent what UOP
23	looked like before the Signal-Wheelabrator merger,
24	during the year of the merger, and what happens on

23-5

_23-6		K. Bodenstein - Direct 198
	1	the other side?
	2	A. That's correct. That's what I tried to
- Contraction of the second seco	3	portray here.
	4	MR. PRICKETT: Your Honor, on that basis
	5	I would offer the sheet entitled "UOP, Inc.," as the
	6	plaintiff's next exhibit.
	7	THE COURT: You offer it, as I under-
	8	stand it, as summary of what?
	9	MR. PRICKETT: Of Mr. Bodenstein's
	10	review of this situation, and illustrating his
	11	testimony in summary fashion.
	12	THE COURT: I think you started out by
	13	referring to it as an illustrative summary. All
	14	right.
	15	MR. HALKETT: Before objecting or not
	16	objecting, may I inquire briefly on voir dire?
	17	THE COURT: Yes. That might be
	18	appropriate, yes.
	19	BY MR. HALKETT:
	20	Q. Mr. Bodenstein, did you prepare this
	- 21	document yourself?
10 ⁻⁷	22	A. Yes, I did.
	23	Q. Is that your handwriting that appears
	24	there?

23-7		K. Bodenstein - Direct 199
	1	A. That's right.
	2	Q. When did you prepare it?
	3	A. This week sometime.
	4	Q. While you have been here in Delaware?
	5	A. In Wilmington.
	6	Q. Prior to that time had you prepared a
	7	schedule comparable, or similar to this?
	8	A. No.
	9	Q. Did you use this document, or the
	10	information in this form, in arriving at your
	11	opinion as to the value of UOP as of the spring of
	12	1983 or 1984?
	13	A. Oh, sure. Well, not in this form, but
	14	the numbers were there. I mean, I knew the numbers.
	15	MR. HALKETT: I object to it, Your Honor.
	16	THE COURT: What would be the basis
	17	for the objection?
	18	MR. HALKETT: Because it did not
	19	form the basis of this this document in this form
	20 🚽	did not form the basis of this witness' opinion as
	21	stated in his report which has been produced.
	22	THE COURT: All right. Well, let me
	23	see if I can fathom what I have here.
	24	Mr. Bodenstein has prepared a report

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	K. Bodenstein - Direct 200
1	setting forth his opinion with regard to the issues
2	before the Court in this matter. That report has
3	been produced, and it has been admitted in evidence.
4	MR. PRICKETT: Yes, sir.
5	THE COURT: He has testified in
6	response to the voir dire questions that the
7	figures and numbers on this document were
8	available to him, and utilized by him in reaching
9	the opinion set forth in his report.
10	Mr. Halkett, however, objects to the
11	admission of this document as a document coming into
12	evidence because it is not, if I understand the
13	objection, anything utilized by Mr. Bodenstein in
14	arriving at his opinion in this case.
15	MR. PRICKETT: Well, I agree with that.
16	It was done after his written report, et cetera.
17	He already made his opinion. What is the purpose of
18	all this?
19	THE COURT: That's what I was going to ask.
	Maybe that will help clarify it.
21	MR. PRICKETT: Because the two people
22	sitting in the front row here as well as Mr. Purcell
23	are trying to convince the Court that: on December 31, 1983
24	UOP disappeared like the rabbit in the magician's hat,

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23-9		K. Bodenstein - Direct 201
	1	and there was nothing left of it, and the company
	2	treasurer said he didn't even know where the
	3	\$157,000,000 had gone.
	4	THE COURT: All right. Let me stop you
	5	there then.
	6	Is this document offered by way of
	7	simply a written summary of Mr. Bodenstein's testimony
	8	in response, or to counter that particular evidence?
	9	MR. PRICKETT: Yes.
	10	THE COURT: To try and show through his
	11	testimony that you can account for the existence of
	12	UOP from 1984 and hereafter as a viable company in
	13	his opinion?
	14	MR. PRICKETT: Yes. Not only that. You
	15	can account for it, but that when you look at it on
A Constant of the second se	16	the other side, it's not only alive and well, but
	17	it's producing money.
	18	THE COURT: All right. The figures,
	19	I assume, set forth on this document are used to
1. 2	20 🔍	justify that opinion.
	21	MR. PRICKETT: Yes, as he so testifies
	22	in contrast to the idea that is suggested by the
	23	defendants that UOP is nothing but a name and an
	24	empty shell. On the contrary, it's gotten rid of all

23-10-		K. Bodenstein - Direct 202	
· · ·	1	the losers, has all the winners, and it has all the	
	2	prospects of doing in the future as in the past,	
•	3	and that is make a lot of money for the guy who owns	
	4	a hundred percent of it.	
	5	THE COURT: All right. On that basis I'll	L
	6	overrule the objection and admit the document.	
	7	However, I do so only on the grounds that it is	
	8	nothing more than the figures justifying the opinion	
Second and a second	9	which Mr. Bodenstein has given from the stand	
	10	concerning his view that UOP is still in existence,	
	11	has not gone away, if that is the proper term, and	
	12	that these are the figures on which he bases that	
	13	opinion. The document itself, as far as I'm	
	14	concerned, has no value other than to provide the	
	15	basis for the opinion that he's given.	
: 	16	MR. PRICKETT: I agree.	
	17	THE COURT: It's more of a help to me,	
	18	I suppose, if we get into it in any degree later on	
	19	as to cross-examination. It probably helps all of	
	20	us, and I think it's permissible to come in on that	
	21	basis. I don't accord it any independent evidentiary	
	22	value. Simply background information from which	
	23	the opinion is drawn.	
	24	So on that basis it can be admitted.	

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23-11		K. Bodenstein - Direct 203
		(A document entitled "UOP, Inc." was
	1	received in evidence as Plaintiff's Exhibit No. 125.)
	2	MR. PRICKETT: I ask the witness to
	4	refer to his report of June 14, 1984. It has
	5	been admitted, and carries the number PDX119. I have
	6	a copy for the Court.
	7	BY MR. PRICKETT:
	8	Q. Mr. Bodenstein, at my request did you
	9	review the
	10	MR. PAYSON: Excuse me. You said it was
	11	admitted. I had thought it was admitted for
	12	identification, but I'm not positive. Yes, I
	13	believe that's right.
	14	THE COURT: I wasn't aware of that.
	15	I'm sorry.
· ·	16	MR. PRICKETT: I wasn't either, and I'll
	17	now take it up:
	18	BY MR. PRICKETT:
	19	Q. Mr. Bodenstein, at my request did you
	20	review the written review of Mr. Purcell of Dillon
	21	Read, dated June 7, 1984?
	22	A. Yes, I did.
	23	Q. And pursuant to that direction did
	24	you draw a letter report to me, dated June 14, 1984,

23-12		K. Bodenstein - Direct 204
	1	which has been marked for identification PDX119?
	2	A. That's correct.
	3	Q. And is this report a summary of the
	4	reasons why you do not agree with Mr. Purcell in
	5	his evaluation of the value of the UOP minority
	6	stock as of May 26, 1978, as of the end of 1982
	7	and as of the end of 1983?
	8	A. That's a long question, Mr. Prickett.
	9	Let me answer it by saying in this letter report
	10	I tried to identify certain items that I don't agree
	11	with and some other items that I found to have
	12	faulty information.
	13	Q. Let me ask you an overall question:
	14	Do you agree or disagree with Mr. Purcell s
	15	conclusions, the first conclusion that \$21 was a
	16	fair price for the minority shares of UOP as of
	17	May 26, 1978?
	18	A. I disagree with that conclusion.
	19	Q. And he also comes to a numerical
	20	conclusion as to the value of the stock of the
	21	UOP stockholders as if they had not been cashed out
	22	as of the end of 1982. and '83. Do you disagree
	23	with that conclusion in terms of the number?
	24	A. Yes, I do. I disagree with it.

23-313		K. Bodenstein - Direct 205
	1	Q. And beyond that, does the number itself
(2	omit the premium that would be necessary if in fact
	- 3	the cash-out took place in December 1982 or December
	4	1983 rather than May of 1978?
	5	A. I agree.
	6	Q. Now, having established the basic
	7	disagreement on the fundamental conclusions, let me
	8	go through this report and ask you to comment on it.
North State Stat	9	The first item that you took up was
	10	the failure both in the 1980 report and the 1984
	11	report by Mr. Purcell to employ, among other things,
	12	a discounted cash analysis of UOP as a means of
	13	determining the fair value. Why do you think that
	14	that is a failure on his part?
	15	A. As we discussed this morning, I just
	16	feel that and it's almost imperative that
	17	this is the type of company that should have a
	18	discounted cash flow analysis applied to it, and in
	19	fact I think most situations can use this technique,
	20	and it was still is amazing to me that Dillon
	21	Read didn't use this approach in their analysis.
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	23	
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Bodenstein - Direct

Now, the second item that you have 0. 1 focused on is Dillon Read's analysis of UOP's performance in 173-178.

Well, I disagree with the term that A. 4 their operating record was erratic and that their 5 earnings per share were volatile. If you look at the 6 record, the record clearly, I feel, disagrees with 7 that totally. UOP has had a very good growth record. 8 Now, on the bottom of Page 3 of your 0. 9 letter of June 14 you say, "Further earnings per share 10 were primarily from continuing operations, making 11 incorrect Dillon Read's statement that earnings per 12 share were 'composed of items from discontinued 13 operations and/or extraordinary items in most 14 profitable years.'" 15

Well, I think there is one -- in looking A. 16 at the past record back in the period prior to '78, 17 there is a division, the Fragrance Group, it is 18 identified, that was obviously closed in 1976. And in 19 putting this comparative statement together showing 20 '72 through '77, there is a line taking out this one 21 22 discontinued operation for the five years and to me 23 is really immaterial.

24

First of all, the income generated by

2	Bodenstein - Direct 207
1	this division never exceeded \$3 million, and that was
2	in the year when the rest of UOP earned 24 million.
3	And to identify the fact that this company had
4	discontinued it appears that this company had
5	constant every year another business was closed
6	and re-cast is just misleading.
7	Q. And where did the bulk of the earnings
8	come from whether you start in '73 or you start in
9	'76?
10	A. The Process Division, which they identify
11	now as the Petroleum and Petrochemical Division.
12	Q. Now, in addition you comment on the fact
13	that Dillon Read suggests that the earnings per share
14	from continuing operations were lower in '77 than in
15	'74. Now, why is that misleading to make that
16	suggestion?
17	A. You will have to refer where
18	Q. Page 4, the top of Page 4.
19	A. Oh, well, here is a point. Again, in
20	'74 they had an unusually good year. It was due to
21	one or two projects. And it is just, again, a point
22	that I pointed out, that the fact that '77 was lower
23	than '74 when '74 had a large refinery project, and,
24	in fact, the '78 annual report of Signal stated that

24-3		Bodenstein - Direct 208
	1	'78 was an artificially high base period, and it is
	2	not really a valid point to compare one period to
	3	another when you had an unusual area like that.
	4	Q. And are we referring on the graph that
	5	is entitled "Selected Income Statement Items," appearing
	6	in your report, to the difference between the I am
	7	trying to find the net earnings. Well, it doesn't
	8	really appear here clearly to be discernible, does
	9	it?
	10	A. Well, right. It is the 24.6 million
	11	figure for '74, and we have not identified the '77
	12	figure, or maybe we did, the twenty-four-three. It
	13	is about equal. And asowe said, the Signal report
	14	in itself identified that the twenty-four-six was
	15	unusually high or artificially high. To quote it
	16	properly, it was an artificially high base.
	17	Q. Now, I think I have covered your views
	18	on whether earnings were difficult to project or not.
	19	Now I come to Page 5. There is a reference in the
	20	Dillon reports, both of '80 and '84, to the 1975
	21	tender offer.
	22	In your view, does the '75 tender offer
	23	price and direct purchase have any bearing whatsoever
	24	on the fairness of the price in the 1978 cash-out

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merger or in determining the price that UOP stock 1 would have been but for the cash-out in 1982 and 2 83? 3 It has no relevant factor to it. A. 4 Now, the next subject is the 1983 0. 5 You say, "In analyzing UOP's 1983 results results. 6 Dillon Read report places total emphasis on the 7 \$55 million loss created by certain one-time 8 accounting charges while ignoring the \$41.7 million 9 after-tax operating earnings," et cetera. Why is it 10 that you believe that there is undue emphasis in the 11 Dillon Read on the \$55 million loss? 12 I think that we discussed this in the Α. 13 previous questioning. If you read the Dillon Read 14 report, you really get the picture that this company 15 lost \$55 million from their operating business, and 16 I don't think it clearly reflects the total -- the 17 actual picture of UOP. 18 And does it reflect accurately the 0. 19 earning picture as contrasted with the accounting 20 picture? 21 It does not. 22 A. And is the key to the determination of 23 Q. value future earning potential? 24

24-5	Bodenstein - Direct 210			
]	A. It is.			
· 2	. Q. And does the Dillon Read report mention			
3	in any way the cash that UOP had generated to its			
4	hundred-percent owner over the years since the 1978			
5	cash-out merger?			
6	A. It obviously presents it in the state-			
7	ments, but it really didn't talk to it at all.			
8	Q. And what is, in your view, the importance			
9	of the cash and ability to generate cash, as			
10	demonstrated by UOP in the period from '78 through			
11	'83?			
12	A. That is what this exercise is all about.			
13	Value is based on future earnings, which eventually			
14	creates cash to be taken out by the investor or the			
15	owner. And you are looking for that cash as the			
16	reward to your investment.			
17	Q. And does any report that fails to focus			
18	on the ability of the entity to throw off cash miss			
19	the whole point?			
20 -	A. Well, it misses a good, big picture of			
- 21	the point.			
22	Q. Now, in particular, focusing on Page 8			
23	of the report, is the text of the Dillon Read report			
24	at odds with the numbers contained in Exhibit 1-B of			

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1	that report?
2	A. It is.
3	Q. Now, would you lead us through that.
4	A. Well, I had in my letter to you as it
5	read, as the Dillon Read report originally read and
6	this is Page 7 of the Dillon Read report. The
7	paragraph reads, "The cash position increased
8	significantly in 1983 about lll million," and then
9	the Dillon Read report proceeds to try to explain how
10	that \$111 million figure was obtained, how this cash
11	was obtained. And it talks in terms of reduced
12	inventories and receivables of 60 million, added to
13	that another 32 million from advance payments from
14	customers, and a lower dividend payment of 10 million.
15	And if you add up the three numbers, it is sixty plus
16	thirty-two plus ten is 102 million, which explained
17	102 million of the lll million increase in cash.
18	Well, that just isn't right. We heard
19	Mr. Purcell came in yesterday and amended that
90	statement because in his first statement reduced
21	receivables and inventories did not increase cash by
22	\$60 million. The report was corrected to read and
23	I don't have the exact reading. But it was corrected
24	to say, "Due to decreased working capital, including

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24-7	Bodenstein - Direct 21	2
]	current liabilities." It makes part of that statement	
2	correct. It is fine.	
3	Now, the first line of \$60 million is	
4	explained for. But now what happens is, Mr. Purcell	
5	proceeds to double-account the second 32 million,	
6	because the second 32 million is included in the	
7	working the increase in liabilities. So he has a	
8	double accounting there.	
9	So really, Mr. Purcell, even after	
10	correcting the paragraph still only explains 60 million	
11	plus the \$10 million of decreased dividends, which is	
12	\$70 million. So we really can't find and we can't	
13	explain I shouldn't say we can't explain. It is	
14	not identified where the additional \$41 million in	
15	cash came from. Now	
16	Q. There is \$40 million, though	
17	A. Oh, yes. Now, another interesting point	
18	here is that an analyst, to find where that cash came	
19	from, would go to the source and application of funds	
20	statement. There should be three statements with most	
21	financial statements: The balance sheet, income	
22	statement and a source and application of funds	
23	statements. That is the key to me that is one of	
24	the key statements in analyzing any company, the source	

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4-8	Bodenstein - Direct 213
1	and application of funds statement.
2	If we turn in the Dillon Read report to
3	the display of source and application from operations -
4	excuse me. They title it UOP Sources and Uses of
5	Funds Statement there is a display for 1973 through
6	1977 on Exhibit 3-A that continues on to Exhibit 3-B
7	for 1978 through '82. And there is no source and uses
8	of funds statement provided for 1983.
9	Now, to me that is a glaring omission,
10	because you can really not I couldn't interpret the
11	balance sheet for 1983 as presented on Exhibit 1-B of
12	the Dillon Read report, because, first of all, it is
13	a new balance sheet. I have never seen this balance
14	sheet before. It has no comparability to the work
15	documents I got of the year-end package of UOP.
16	However, it is not footnoted, but
17	Mr. Purcell said it was supplied by UOP to him. This
18	is a new balance sheet. There is items on here that
19	are footnoted but not explained. For instance,
20	Footnote 6 includes purchase accounting adjustments.
21	I have
22	Q. Okay. Let me see if I can move on. In
23	any case, it would appear that \$40 million is still
24	unaccounted for and not explained by Mr. Purcell; is
	II. I I I I I I I I I I I I I I I I I I

that right? 1 Well, it is accounted for but not A. 2 explained. 3 Now, I turn, then, to an item that we Q. 4 have talked about before, and that is the comparable 5 price/earnings ratios and the list supplied by 6 Mr. Purcell. In the original 1980 report Dillon Read 7 selected some companies with which to make a comparison 8 with UOP on price/earnings; is that correct? 9 That's correct. Α. 10 And how many were there, in round 0. 11 numbers? 12 14. Ά. 13 And those were used for the comparison Q. 14 in 1980? 15 That's correct. A. 16 And then in 1984 were those same 15 17 Q. companies originally listed in order to provide a 18 basis for a price/earnings multiple? 19 20 They were. A. -2 And pursuant, as Mr. Purcell tells us, 21^{-} Q. to his directions, did his associates or the people 22 working under him prepare that exhibit to determine 23 what the price/earnings ratio of that 15-company group 24

Bodenstein - Direct

was? 1 They did for the period June, '78 A. 2 through December, '83. 3 And what did the number come out? Q. 4 For what period? A. 5 Well, for the period in question, Q. 6 December 31, 1982. 7 9.1. A. 8 And if that figure were used, so far as Q. 9 UOP is concerned, what would that show for a stock 10 value? 11 Well, it would, indeed, increase his A. 12 number of 28.50 to somewhere in the low 30's. 13 And then did Mr. Purcell eliminate, Q. 14 as he tells us, the companies on that list that showed 15 a depressed, according to him, earnings of 25 percent 16 or more? 17 He did. 18 Α. Now, from the point of view of a 19 Q. financial analyst, is it appropriate to do what he 20 did; that is, to take 15 companies, use them for 21 comparable purposes in 1980 and then eliminate half 22 of them in 1984? 23 Indeed, it is not comparable and it is 24 A.

24-11		Bodenstein - Direct 216	
	1	not proper.	
	2	Q. Why is it not proper? Why shouldn't	
	3	you eliminate those companies that show a 25-percent	
	4	decline in earnings?	
	5	A. Because that is a reflection of what	
	6	is happening amongst the comparable group. And,	
	7	indeed, the fact is half the group had declines of	
	8	25 percent or more, that is a reflection of what the	
	9	comparable group was doing. And, in fact, there is	
1	0	no basis for taking it out.	
۱	1	Q. Well, you have taken out half of the	
ļ	12	comparables?	
1	13	A. Right.	
	14	Q. And those half of the comparables are	
	15	those that have gone down by 25 percent?	
	16	A. That's correct.	
	17	Q. What does that do to your final number?	
	18	A. Well, in this case, in his case, it	
	19	reduces his 9.1 to 7.5, as he said.	
у	20	Q. And then you multiply that by the UOP	
	21	number, and you get a lower number; is that right?	
	22	A. Well, that is what he did, yes.	
	23	Q. And is there any justification from a	
	24	financial analysis point of view for striking out thos	е

24-12	Bodenstein - Direct 217
	numbers?
1	
2	A. Not in the procedure that he used.
3	There could be a case if, indeed, there was a
4	comparable where the P/E was 100 or 60 or an
5	unbelievable number out of the range, for a certain
6	reason you might take that out of the group.
7	Q. As a sport?
8	A. As a what?
9	Q. A sport, as an aberration.
10	A. As an aberration, yes. Oh, a spore.
11	Q. No; sport, S-P-O-R-T.
12	A. Oh, as an aberration, yes. But not when
13	half of your group this is what the comparable
14	group is showing, that it is a recession. All the
15	companies are getting affected by it, and earnings are
16	going down. And you just don't eliminate it because
17	you don't like the number.
18	Q. Well, would there be any justification
19	the other way? Supposing half were 25 percent up.
20	Would there be any reason why in financial analysis
21	you could then strike out the 25 percent that were up?
22	A. NO.
23	Q. I mean, could we have done that with any
24	justification?

	-	
24-13		Bodenstein - Direct 218
	1	A. I wouldn't.
	2	Q. Now, was that done, so far as you know,
and t	3	on both lists?
	4	A. That was done on both lists.
	·5	Q. That is, they struck out the ones and
	6	lowered the numbers; is that right?
	7	A. They struck out the ones well, they
	8	didn't do interestingly enough, they said they did
	9	it in both lists for 25 percent or more. As we found
	10	out yesterday, there was one in the group that was
	11	struck out that wasn't 25 percent or more. In
	12	reviewing Mr. Purcell's second list, he struck out
	13	25 percent, but there was another one that had
	14	25 percent or more, Gulf & Western, which had a low:
	15	P/E, and that remains in the group.
	16	So I don't agree with the justification
	17	of striking them out, and if he does strike them out,
	18	at least he should do it across the board.
	19	Q. So is it fair to say that it is not only
	20	incorrect as a technique but there were errors in even
	21	doing what he said he was doing? -
	22	A. That's correct.
	23	Q. Now, on Page ll you referred to his
	24	treatment of dividends. And you say, "However, Dillon

t Suppose

-14	Bodenstein - Direct 219
1	Read does not analyze this stream of dividends from
2	the point of view of the investing public.".
3	Now, what is the significance of that
4	in the context of his analysis of the fairness of the
5	price and the 1982 and '83 price?
6	A. Well, I just felt that here was a
7	company that was providing its owner with substantial
8	dividends, and it was a good treatment, good analysis
9	of taking the dividends and applying it to some sort
10	of comparable analysis. He does agree that UOP's
11	dividend pay-out was reasonable and within the range
12	normally paid out by publicly traded industrial
13	companies. And I did a little analysis, taking
14	Mr. Purcell's l4-company list and the 32-company list
15	and comparing it with Duff & Phelps' nine-company list,
16	to see what these average dividend yields were in
17	1983, January, 1983. And, indeed, they were comparable
18	Our list showed a range of dividend yield between
19	3.8 and 4.1, which was a little later in the year,
20	April of '83, but it would be no major change in that
21	period of time.
22	Dillon Read's list of 14 showed a range
23	of 3.6 or a median of 3.6 and an average of 4.5, and
24	his larger list showed a much higher dividend range.

24-

Bodenstein - Direct

]	Q. Now, I come to the next to the last and
2	perhaps most important point that you make, and that
3	is found on Page 13, failure to allow a premium.
4	Let me ask you to tell us, since the hour grows late,
5	what it is that you find that is incorrect in terms of
6	Mr. Purcell's attempt to evaluate the worth to the UOP
7	stockholders of what they would have had if they were
8	cashed out in '82 and '82 rather than '78.
9	A. Well, Mr. Purcell's approach to value
10	was to come up with a value, a price of UOP shares
11	should it be selling in the New York stock market and
12	assuming that the UOP shareholders would still own
13	those shares into the future. And that is not, as
14	I understand, a possibility in this situation. And he
15	fails to take into account that those shareholders no
16 .	longer have a piece of the future earnings stream of
17	the company and, therefore, must compensate them for
18	that.
19	Q. By a premium?
20	A. Well, by what we call a premium.
21	Q. And, let me ask you, do you agree with
22	his method by which he comes to the minority or the
23	market value?
24	A. Well, he used comparative analysis, and

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2	4	_	1	6

6.

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Bodenstein - Direct

1	I have no complaint with the fact that he is using
2	a normal approach to comparable analysis.
. 3	Q. Right. But having come to that figure,
4	he does not apply a premium?
5	A. Well, I don't think he applied the
6	method was right. I don't think he applied reasonable
7	valuation data that was generated by his study, and
8	subsequently after doing that he fails to put a
9	premium on those values.
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25-1		K. Bodenstein - Direct 222
-	1	Q. And does he in that evaluation make
	2	any reference to the missed dividends?
	3	AYes, -he does.
	4	Q. Does he indicate whether he thinks they
	5	should carry compound or simple interest?
	6	A. I don't think he talks in terms of
	7	either. He doesn't apply an interest factor to his
	8	dividend stream.
- Connector	9	Q. Do you think that since the dividends
	10	were not given, if you were going that way you should
	11	apply interest, and you should apply compound
	12	interest in order to make them whole?
	13	A. I believe that's the proper approach.
	14	Q. Now, one other question along those
	15	lines:
. Y	16	This report was available to Mr. Purcell
	17	prior to the time that he testified here in this
	18	Court; is that correct?
	19	A. That's my understanding.
int the second	20	Q. Right. Now, based on everything that
10010-0	21	you have reviewed in connection with the I'll
	22	withdraw that. I think it's been asked.
	23	Mr. Bodenstein, let me conclude: I asked
	24	you many hours ago at the beginning of this direct

<u>25-2</u>		K. Bodenstein - Direct 223
	1	testimony about your association with Duff & Phelps.
	2	I neglected to ask you what your present position
		with Duff & Phelps is. I got when you joined in as
	4	a chartered financial analyst, and what you did,
	5	but I did not ask you, and not deliberately, but
	6	inadvertently, as to what your position is now
	7	with the company.
	8	A. I'm a senior vice president, emember of
n Na Angelina an a'	9	the board of directors, and a member of the
	10	management committee.
	11	MR. PRICKETT: Thank you.
	12	Your Honor, I have no further questions.
	13	THE COURT: All right.
	14	Mr. Halkett, what is your thought? It's
	15	five o'clock, all but three minutes or so before it.
	16	Do you want to bother, or would you rather just wait?
	17	I would almost as soon wait until tomorrow.
	18	MR. HALKETT: It's not a bother. It's
	19	really a question of trying to assume what our time
	20	will be tomorrow, and I do not want to find myself
	- 21	at the end of the day tomorrow foreshortened. There
ъ.	22	is a lot to cover with this witness.
	23	I leave it to the pleasure of the Court.
	24	If we could possibly go a little bit later tomorrow

25-3		K. Bodenstein 224
	1	if we don't finish by 5:00, I would very much
	2	appreciate that opportunity.
	3	MR. PRICKETT: Well, let me suggest,
	4	Your Honor, that as Your Honor suggests, Friday night
	5	is a tough time. I mean, we have out of town
	6	witnesses including Mr. Bodenstein who has to go
	7	back to Chicago.
	8	Given the choice, we would suggest we
	9	go forward tonight, and get as much done as we can
	10	rather than wait until tomorrow. If we've got do it
	11	one way or the other, let's start now and get the
	12	preliminaries out of the way, and then start at a
	13	reasonable hour tomorrow, because I think that the
	14	most undesirable thing is to have it go over until
	15	Monday.
	16	THE COURT: I agree. And the second
	17	most undesirable is going Friday night.
,	18	Well, let's take a five-minute recess,
	19	and let me confer with my supportive staff, and see
	20	what provocations this brings about, and I'll
	21	report back to see what our best consensus will be.
	22	MR. PRICKETT: Well, Your Honor, would
	23	a suggestion of going for an hour or maybe three-quarters
	24	of an hour tonight be a good one? Not later than that.

2.

25-4		K. Bodenstein 225	
	1	THE COURT: I wouldn't anticipate going	
-	2	any more than that. We do have to get the people	
	3	out of here tonight in time to get them back	
	4	tomorrow.	
	5	MR. PRICKETT: Yes.	
	6	THE COURT: All right. Let's take a	
	7	five-minute recess.	
	8	(Recess.)	
	9	MR. PRICKETT: Your Honor, we now	- - - -
	10	offer in evidence Mr. Bodenstein's report of	
	11	June 14, 1982. It has been previously marked for	
	12	identification, and I now move it.	
	-13	MR. PAYSON: Your Honor, with the	
	14	understanding that we do not agree with the contents	
	15	of the report, we do not object to its being	
And the second	16	introduced.	
	17	THE COURT: I certainly understand that.	
	18	You certainly have the right to inquire into it on	
	19	cross-examination. But on that basis it can be	
	20	admitted as Plaintiff's Damage Exhibit 119.	
•	21	MR. PRIČKETT: Thank you, Your Honor.	
all of the second s	22	(A copy of the report of Mr. Bodenstein	
	23	of June 14, 1982, having been previously marked	
	24	for identification Plaintiff's Damage Exhibit No. 119,	

25-5		K. Bodenstein	226
	1	was received in evidence as Plaintiff's Damage	
	2	Exhibit No. 119.)	
Ć.	3	THE COURT: I might add before we	
	4	proceed that the poll has been taken, as usual,	
	5	Chancery, or its employees make their customary	
	6	sacrifice, and we will go to six o'clock.	
	7	MR. HALKETT: Thank you, Your Honor.	
	8	CROSS-EXAMINATION	
A CONTRACTOR OF A CONTRACTOR A	9	BY MR. HALKETT:	
	. 10	Q. Good afternoon, Mr. Bodenstein.	
	11	Have you made any changes in either	
	12	your report or your tables from that which is in	
	13	the printed form, copies of which were given to us	
	14	some time ago?	
	15	A. No, I haven't.	
"" "The second	16	Q. Have you brought with you today any	
	17	calculations, worksheets, tables of any kind other	
	18	than those which have been identified now and marked	
	19	as exhibits?	
7	20	. A. Yes. You had requested in deposition	
• •	21	that I bring in the data I used, or the calculations	; –
	22	I used for my various DCF discount rates, and I	
	23	brought this worksheet for you.	
	24	Q. If I might have that, please.	

25-6		K. Bodenstein- Cross 227
	1	(The document was produced.)
	2	MR. HALKETT: I ask that this document
	3 ·	be marked as a Defendants' damage exhibit.
	4	(A handwritten worksheet of
	5	Mr. Bodenstein was marked Defendants' Damage
	6	Exhibit No. 14 for identification.)
	7	MR. HALKETT: If I may, Your Honor, at
	8	six o'clock, if we could withdraw that, we will
- Charlenger	9	make adequate numbers of copies, and return the
	10	original and copies to counsel.
	11	MR. PRICKETT: No objection, Your Honor.
	12	THE COURT: All right. That will be fine.
	13	BY MR. HALKETT:
	14	Q. Do you have any other calculations,
	15	worksheets, other than those which have now been
"Mangelip CP"	16	marked either for identification or in evidence in
	17	this case?
	18	A. No, I don't.
	19	Q. Are you a C.P.A.; that is, a certified
	20	public accountant, Mr. Bodenstein?
	21	A. No, I am not.
N.,	22	Q. Are you a licensed real estate appraiser
	23	or broker?
	24	A. No, I am not.

25-7	7	K. Bodenstein - Cross 228
	1	Q. In approaching your task for your
1999 - A.	2	valuation in 1984, did you approach it in the same
and the second se	3	manner as you did in 1980 for your 1978 evaluation?
	4	In other words, did you look upon your client, so to
	5	speak, as being the minority shareholders of UOP as
	6	of May 26, 1978?
	7	A. Yes, I did.
	8	Q. And did you then seek to determine
(9	what a hypothetical willing buyer would have paid to
	10	a hypothetical willing seller for 100 percent of UOP,
	11	and for the first part of your report as of May 26, 1978?
	12	A. Yes.
	13	Q. Did you approach your work for your
	14	1984 report in the manner in which you approached in
	15	1980; that is, on a conservative basis?
"	16	A. Yes.
	17	Q. And in making your analysis on that
	18	basis, did you take into account that where there
	19	might be, let's say, a range within which you might
	షి 20	come out, or come down on a given matter, you came out
•	- 21	on that side that would give the advantage to your
	22	client, the minority shareholder?
	23	A. NO.
	24	Q You did that, though, in 1980; is that correct?

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		2.2.0	
25-8		K. Bodenstein - Cross 229	
	1	A. Maybe I misinterpeted that first question.	
	2	Could I have that first question read back?	
	····· 3	(The following question was read by	
	4	the reporter:	
	5	"Question: And in making your	
	6	analysis on that basis, did you take into	
	7	account that where there might be, let's	
	8	say, a range within which you might come	
Number of Street	9	out, or come down on a given matter, you	
	10	came out on that side that would give the	
	.11	advantage to your client, the minority	
	12	<pre>shareholder?")</pre>	
	13	THE WITNESS: "Came out to the advantage,"	
	14	and I said no. Continue.	
	15	MR. HALKETT: I would like to read a	
· · · · · · · · · · · · · · · · · · ·	16	portion of the transcript of the testimony taken in	
	17	this case on May 23, 1980. This was on the	
	18	cross examination of Mr. Bodenstein on that day,	
	19	and this is at Page 555 of the trial transcript	
t T	20	commencing at Line 8, and going over to Page 557,	
	21	Line 13:	
	22	"Question: "How do you define	
	23	'conservative'? You have used it a lot	
	24	the last couple of days. What do you mean	

1	by it in terms of your analysis?
2	"Answer: I use 'conservative' from
2	the standpoint of trying to take as little
4	risk as possible. The least risk approach,
5	I would consider conservative.
6	"Question: What risk was there
7	in putting down 14 and 1/2 as a prior
	level price and 45 percent as a premium
8	rather than 12 and 3/4 and 42?
9	"Answer: The risk you are
10	playing with my words. But as I said,
11	the conservative approach, the risk was,
12	looking at the minority price of my client,
13	
14	who I am working for, UOP, and advising
15	the UOP shareholders. The risk was that,
16	if I may use my calculator, and again,
17	if you would like to record, the premium
18	based on, let's again use my word
19	"conservative" just use a \$15 closing
20	price of several days prior. That would only
21	have been 40 percent. And if we again
22	use the 15 and 7/8 price of just two
23	weeks prior to that, you have a premium
24	of only 32 percent. And again, the risk

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	K. Bouchbeern Crobb
-	is that my client comes back and says
1	
2	here I am saying the maximum premium
3	that I could go on that day was 42 or
4	the minimum premium I was going to go
5	to was 42 percent.
6	"Question: In approaching your
7	study and your evaluation for purposes
8	of coming up with this report,
9	Plaintiff's Exhibit 3, did you understand
10	that your job was to approach it as if
11	your clients were the minority shareholder
12	of UOP, and to do the best you could for
13	them?
14	"Answer: To do the best, no. It
15	was to come up with what our fair value
16	was.
17	"Question: And to be conservative
18	on their side of the fence?
19	"Answer: No. That's my input.
20	"Question: But that's what you did
21	though?
22	"Answer: Yes."
23	BY MR. HALKETT:
24	Q. Did you approach your evaluation

25-11		K. Bodenstein - Cross 232
	1	methodology and your studies and your conclusions in
C	2	1984 in the same manner as you did in 1980?
100-1-1	3	A. Yes, I did.
	4	Q. In making your analysis in 1984, what
	5	you sought to do was to make an analysis of 100
	6	percent of UOP as of the three dates involved in the
	7	study you were asked to make; namely, the date of
~	8	the merger, spring 1983 and spring 1984; is that
Argunday.	9	correct?
	10	A. That's correct.
	11	Q. And the question of financial analysis
	12	involves something much more than just simply
	13	multiplying numbers together, is it not, Mr. Bodenstein?
	14	A. That's correct.
	15	Q. You don't, for example, just look at
"Maggarati	16	one line on a financial statement, and base your
	17	conclusion on that line, or what information is
	18	contained on that one line?
	19	A. It depends on what's on that one line,
<i>1.</i> ≮	20	but you are right.
• •	21	Q. Normally, and correctly, you would look
· · · ·	22	at the entire situation that you have been asked
	23	to evaluate?
	24	A. That's correct.

25-12

K. Bodenstein - Cross

And that would involve a knowledge of 0. 1 the company's past performance? 2 That's correct. Α. 3 Would it involve a prediction as to how 0. 4 it will perform in the future? 5 That's correct. A. 6 Does it involve how other companies 0. 7 have and will perform? 8 What do you mean by other companies? A. 9 Companies other than the company 0. 10 directly under study. 11 Could you give me an example? I don't A. 12 understand the question. 13 You have used the term "comparative 0. 14 analysis." Does that involve a comparison of the 15 company that you are evaluating and something else? 16 Yes. A. 17 What else are you comparing it to? 0. 18 To a group of comparable companies. Α. 19 Would you agree then that one of the 2013 Q. facts that you must know is how other companies have 21 and will perform? 22 I think in essence how it has performed, 23 A. I don't think we could do much in predicting how all 24

2 5-13		K. Bodenstein - Cross	234
		companies will perform. That's difficult.	
	1	Q. Difficult as it may be, is that one	-
	2	of the factors that a financial analysis involves?	
	4	A. In looking at a comparable group of	8
	4 5	companies predicting how all that group of	
		companies are going to perform? Not in a specific	
	6	basis. Maybe in a general basis, yes.	
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26A-1	Bodenstein - Cross 235
	Q. Generally, you have got to look out
2	to the future to see what is going to happen to these
	comparable companies in the marketplace, do you not?
4	A. I don't agree with that.
5	Q. Do you agree that in doing a financial
6	analysis you must consider the economic conditions
7	locally, nationally and internationally?
8	A. Yes.
9	Q. Do you consider the effect of inflation
10	and what it may be presently and in the future?
11	A. On an indirect basis, yes.
12	Q. In all, the process of determining value
13	of a particular company involves knowledge, judgment
14	and confidence in the ability and credibility of the
15	individual making that analysis; would you agree with
16	that statement?
17	A. That's correct.
18	Q. One of the tools used by financial
19	analysts, and apparently by your testimony a very
20	important tool, is that of making comparisons of
21	various kinds year to year, company to company; do
22	you agree with that?
23	A. That's correct.
24	Q. In fact, on a year-to-year basis for the

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5-2	Bodenstein - Cross 236
]	company involved you would have to be sure that you
2	are making comparisons of comparables. You would not
······································	want to be comparing, would you, apples with oranges,
4	to use a term you used earlier today?
5	A. That's correct.
6	Q. And you do that, I take it, to make sure
7	that that which you are comparing both with other
8	companies and from year to year with the same company
9	are, indeed, comparable?
10	A. As comparable as you can get; I agree.
11	Q. As a financial analyst approaches his
12	task of evaluating a particular company, he has
13	available to him a variety of different analytical
14	tools which he may use; is that correct?
15	A. That's correct.
16	Q. And among those tools there are the
17	discounted cash flow method of analysis; would you
18	agree with that?
19	A. I agree.
⊴≋ 20	Q. And that is but one of a number of tools?
- 21	A. That's correct
22	Q. And another is the method of comparative
23	analysis, and that is another one of the tools?
24	A. That's correct.
l:	

26-3	Bodenstein - Cross 237	
1	Q. Now, the two tools of financial analysis	
2	which you used in coming to your opinions stated at	
	the trial in 1980 with regard to the valuation at the	
4	time of the merger in 1978 were the discounted cash	
5	flow method and the comparative analysis method; is	
6	that correct?	
7	A. That's correct.	
8	Q. And of those two you relied more	
9	definitively on the discounted cash flow method than	
10	the comparative analysis method; is that correct?	
11	A. I don't know whether I would characterize	
12	it as more definitively, but I, indeed, place great	
13	importance on the discounted cash flow method.	
14	Q. I would like to refer to the trial	
15	transcript of May 27, 1980, and specifically to Page 692	,
16	during the cross-examination of this witness,	
17	Mr. Bodenstein, commencing at Line 21.	
18	"Question: Now, I am asking you now to	
19	for the purposes of these questions assume that you had	
::::::::::::::::::::::::::::::::::::::	never done the discounted cash flow method. Just cast	
21	That away. You have told us you separately and	
22	differently used a comparative analysis method. You	
23	also have testified as to what your opinion was as to	
24	the value of the shares, your report, and, as you have	

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	26-4	Bodenstein - Cross 238	
]	testified, it says not less than \$26, and your	
	2	deposition testimony was that 26 was fair. Whether	
	- ···· ··· ···························	you call the 26 a fair price or not less than 26, how	
·	4	did you get to that \$26 figure, Mr. Bodenstein, using	
4 	5	your comparative analysis method?	
	6	"Answer: Well" the answer was	
	7	interrupted by Mr. Prickett.	
	8	"Your Honor, I am going to object to	
N. C.	9	that. The witness has told the examiner about three	
	10	times that he didn't do it that way. What the examiner	
	11	is doing is saying I want you to assume that you didn't	
	12	do it the way you said you did it. Now, how in the	
	13	world did you do it? You can't do that. You can't	
	14	ask a witness to assume. He has been very patient in	
	15	assuming a lot of things for Mr. Halkett, but you	
e ¹	16	can't ask him to assume he did it in a way that he	
	17	has already told you he hasn't done it."	
	18	"The Court: Let me see if I understand	
	19	correctly, then. Did you reach that figure as a	
1	20	result of your comparative analysis approach,	
	21	Mr. Bodenstein?	-
Ст.	22	"The Witness: The 26?	
	23	"The Court: Yes.	
	24	"The Witness: Well	
			

26-5	Bodenstein - Cross 239
1	"The Court: The second part of your
2	assignment.
3	"The Witness: No. I think we reached
4	it more definitively on the discounted cash flow
5	method, and we test it.
6	"The Court: I certainly understand that.
7	But specifically, were you able to come up with a
8	figure of 26 or not less than 26 using the comparative
9	analysis approach?
10	"The Witness: Sure, and I was just going
. 11	to turn to it in our summary.
12	"The Court: You did do it?
13	"The Witness: Right. I mean, we tested
14	against it, and it was fair."
15	Now, is that, in fact, what you did in
16	coming to your opinion of value in 1980, Mr. Bodenstein?
17	A. Yes.
18	Q. I would like to turn to the transcript
19	of today's session on direct; that is, of June 21,
20	1984, commencing at Page 91, Line 9.
21	Question by Mr. Prickett: "Now,
22	Mr. Bodenstein, in 1980, at the request of ourselves
23	on behalf of the minority shareholders, you made a
24	determination of the value of the minority shares; is

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1	that correct?
2	"Answer: That's correct.
3	"Question: Now, in making that
4	determination were there three basic approaches that
5	you took? And I will take them one at a time. There
6	is no mystery about them.
7	"Mr. Halkett: Objection. I think at
8	this point
9	"Mr. Prickett: All right. I will
10	withdraw it, Mr. Halkett. We will do it the other
11	way.
12	"By Mr. Prickett:
13	"Question: What were the bases or
14	approaches that you took?
15	"Answer: Now you are talking about the
16	report we did in 1980.
17	"Question: Yes.
18	"Answer: We did comparative analysis.
19	We looked at discounted cash flow, and we did look at
·20	the assets of the company."
21	You looked at discounted cash flow in
22	1980 or it formed the more definitive part of your
23	analysis in 1980, Mr. Bodenstein? Which was it?
24	A. Well, I think you are playing on words

26-7	Bodenstein - Cross 241
1	here. When I said, "looked," meaning that we did it.
2	Q. You did it, and it was the more
	definitive part of your analysis in coming to your
4	stated opinion of value; is that not correct?
5	A. That's correct.
6	Q. Now, in your 1984 report also you more
7	definitively relied upon the discounted cash flow
8	method, did you not, as to 1978?
9	A. Yes.
10	Q. Do you have your report in front of you,
11	please.
12	A. Yes, I do.
13	Q. Would you please turn to Page 2,
14	numbered Page 2 of that report, the section "Conclusions."
15	Paragraphs loand 2 both relate, do they not, to your
. 16	evaluation of the shares of UOP as of May, 1978?
17	A. Yes.
· 18	A. Now, in Paragraph 2 you state, "Further,
19	based on additional information now available, which
201	makes more detailed cash flow analyses possible, the
21	fair value of the UOP minority shares at the time of
22	the merger was \$28 to \$30 a share."
23	Have I quoted you correctly?
24	A. You have.

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Bodenstein - Cross

242

0. The only additional information to 1 which you there refer is a document to which you make 2 reference in the footnote on Table A of your appendix; 3 is that correct? 4 That's correct. A. 5 Table A of your appendix, to identify 0. 6 that a little bit more clearly, are the actual figures 7 taken from The Signal Companies 1982 annual report, 8 Pages 26 and 27, plan figures taken from UOP 1978 9 Five-Year Business Plan dated April, 1978 (du000166). 10 Now, the additional information that you 11 were referring to in Paragraph 2 of the conclusion of 12 your text is the UOP five-year business plan dated 13 April, 1978; correct? 14 That's correct. A. 15 And that was the only additional 16 0. 17 information to which you were referring in Paragraph 2 of your conclusions? 18 19 That's correct. A. 20 MR. HALKETT: I wonder, Your Honor, if 21 the Register could show to the witness two documents: 22 PDX-69 and the trial exhibit from the original trial 23 U - 400. 24

		Bodenstein - Cross 243
·	26-9	Bodenstein - Cross 243
	1	BY MR. HALKETT:
and the second	2	Q. So the record is clear, you have PDX-69
	3	in front of you, Mr. Bodenstein?
	4	A. Yes, I do.
	5	Q. Now, that has a so-called Bates stamp
	6	number in the lower right-hand corner of DU000166,
	7	which is the document to which you refer in the foot-
e La constante de la constante de	8	note to Table A of your recent appendix?
	9	A. That's correct.
	10	Q. And that is the additional information
	11	you referred to in your conclusions section?
	12	A. That's correct.
•	13	Q. Would you look at U-400 and tell me if
:	14	there is one iota of difference between those two
	15	documents?
1	16	A. Well, other than it is a different
	17	document because there are different notations on it,
	18	it is the same document.
	19	Q. Other than some writing or some circling
	20	or some Bates stamp number is there any financial
	21	information either in figures or in text that is one
: ⁵ 61	22	iota different than U-400?
	23	A. No, but the point is, there was more
	24	comfort in '84 of our using this than I had comfort

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Bodenstein - Cross

back in '80, and that is our reference in our paragraph. 1 I have not spoken of comfort. We are Q. 2 identifying the information at this time, Mr. Bodenstein. 3 It is the same document? Δ It is the same document. A. 5 And U-400 was a document which you had 0. 6 and which you had read prior to the time of your 7 testimony in this court in 1980? 8 That's correct. 9 A. The document which was previously Q. 10 testified about today by you, Plaintiff's Exhibit 7 11 from the prior trial -- I wonder if the witness could 12 be shown that document. 13 I have that, yes. 14 A. Do you have it? 15 0. Yes, I do. 16 A. 17 Now, that document was prepared by you 0. using the information contained in then-marked Exhibit 18 19 U-400, was it not? 20Using some information. A. 21 So that in preparing your discounted Q. 22 cash flow analysis for May, 1978 in 1980 and again in 23 1984, on both occasions you had available to you exactly 24 the same financial data?

26-11	Bodenstein - Cross 245
1	A. That's correct.
2	Q. By the way, in making your recent study
	that is, the one for 1984, in which you again state an
4	opinion as to the value of the UOP shares in May, 1978
5	it is correct, is it not, that you used only data which
6	existed as of May, 1978?
7	A. That's correct.
8	Q. And you did not in arriving at your
9	present opinion of value use actual data that occurred
10	after that period of time?
11	A. Other than the knowledge of what happened,
12	no.
13	Q. Did you use hindsight that is,
14	knowledge now of what actually happened in arriving
15	at your stated opinion in this court in this trial of
16	the value of the shares of UOP as of May, 1978?
17	A. No.
18	Q. Let us, if we may, talk about the
19	discounted cash flow method a little bit in general
20	terms, if we may, Mr. Bodenstein.
21	First of all, as I understand it, the
22	discounted cash flow method can actually be used to
23	evaluate almost anything that produces a sum of cash
24	into the future; is that correct?

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26-12	Bodenstein - Cross 246
1	A. That's correct.
2	Q. So it could be a machine. It could be
	a bond. Any income stream anticipated in the future
4	can be discounted back to a present value?
5	A. That's correct.
6	Q. In utilizing the discounted cash flow
7	method would it be correct to state that there are
8	either two or three basic elements, depending on how
9	it is done? First of all, you must know the so-called
10	free cash throw-off for the item being evaluated for
11	some period of time into the future?
12	A. That's correct.
13	Q. And by the way, the free cash throw-off
14	is something different than just the earnings, isn't
15	it?
16	A. That's correct.
17	Q. The second thing you must know, and
18	depending on the first part of it, which I will come back
19	to in a minute, is a residual value; is that right?
20	A. That's correct.
21	Q. If you project the income to out into
22	infinity or into a long period of time, you don't need
23	and don't use a residual value as a part of that
24	calculatio; is that correct?

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Bodenstein - Cross

A. Do you mean income or cash? 1 Cash? Q. 2 A. That's correct. 3 If you project the cash flow out far Q. 4 enough, you don't use a residual value as part of a 5 discounted cash flow analysis? 6 That's correct. 7 A. Q. The third item which you must use in 8 every case is the discount factor by which you are 9 going to ascertain the present value of that future 10 income? 11 Discount rate; that is correct. A. 12 13 Q. With regard to the free cash throw-off, in effect, what you do is you produce a source and 14 application of funds statement out into the future and 15 come down with a number of cash that is going to be 16 17 utilized in the methodology? 18 A. That's correct. 19 Q. If you would turn in your appendix to 20 Table I, please, you have stated on direct examination 21 that this table shows the calculations which you have 22 made for purposes of the discounted cash flow analysis 23 to come up with the value of the UOP shares as of 24 May, 1978?

]6-14	Bodenstein - Cross 248	
	1	A. That's correct.	
	2	Q. The only line item that you actually	
	3 -	use in the upper third of your Table I for purposes	
	4	of putting into the calculation itself is that line	
	5	item "free cash flow"?	
	6	A. That is just a resultant of all the other	
	7	figures.	
		Q. I realize that.	
	8	A. Okay.	
	9	Q. But in order to get to that line of	
	10	numbers you have got to go through that which precedes	
	11		
	12	it to come down to those numbers?	
	13	A. That is exactly right.	
	14	Q. So that in order to come up with those	
	15	numbers which you are going to use, you are going to	
- Automation	16	have to come up with projections out into the future	
	17	for five years of such items as net income, depreciation,	,
	18	deferred taxes, other sources and uses, long-term	
	19	debt repayment, capital spending and working capital;	
	20	correct?	
	21	A. That's correct	
	22	Q. And all of those numbers are projections	
	23	that someone is making as to what is going to happen	
	24	out in the future for five years?	

26-15	Bodenstein - Cross 249
ĩ	A. That's correct.
2	Q. And until you make all of those
3	projections, you can't come down to the line you need
4	to make your discounted cash flow analysis; correct?
5	A. That's correct.
6	Q. By the way, all discounted cash flow
7	analyses require projections of income into the
8	future, do they not? I mean cash into the future?
9	A. You have to make assumptions or have the
10	projections or make assumptions; that's correct.
11	Q. But the assumptions are to future cash,
12	are they not?
13	A. Definitely.
14	Q. Because without a future number for
15	cash, you can't do a discounted cash flow analysis,
16	can you?
17	A. Well, you could do it on a negative basis,
18	too. It could be a capital user. So you could do
19	it you don't have to have a positive cash stream.
20	You could have a negative cash stream.
21	Q. Positive or negative, it has to speak as
22	of some date in the future; would you agree with that?
23	A. I agree.
24	Q. Now, there are different ways, are there

-16		Bodenstein- Cross 250
	1	not, in coming up with this future projection of
	2	future cash? And those ways are, number one and
	3	there may be others, but I will state three to you.
	4	Number one, you could take the earnings
	5	of a company for the past year, known earnings, and
	6	you could make an assumption excuse me. I will
	7	undoubtedly misspeak often. Earnings and cash. Let
	8	me start over.
	9	You could take the free cash flow or
	10	throw-off of a company actual for the prior year and
	11	you could by projecting that number just on a constant
	12	basis as if it never changes over the next five years
	13	make a discounted cash flow analysis; could you not?
	14	A. You can.
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-2701		K. Bodenstein - Cross 251	
	1	Q. Another way you could do it is you	
	2	could take a projection of the present year income,	
-	3	and then cash, free cash throw-off, and you could	
	4	then project that number on a constant basis out	
	5	for a number of years, could you not?	
	6	A. You can.	
	7	Q. Another way you could do it is to	
	8	actually go through some sort of analysis to come up	
	9	with actual year-by-year projections on an	
	10	individual year basis of what the expected free	
	11	cash throw-off would be?	
	12	A. You can.	
	13	Q. In 1980 when you were here before the	
	14	Court, you had in fact done a discounted cash flow	
	15	analysis for UOP as of May 1978 utilizing each of	
	16	these three methods of projecting future income?	
	17	A. That's correct.	
	18	Q. And the one in which you used the	
	19	past year's actual cash, and projected that out for	
	20	five years was your Exhibit No. 4?	
· · ·	21	A. That's	
je.	22	Q. Is that right?	
	23	A. I assume the number is right. You are	
	24	good at the numbers. I agree, yes.	

• • • •	K. Bodenstein - Cross 252
1	Q. And the one in which you used the 1978
2	projections and not beyond, but just took 1978 cash
3	projections, and used that on a constant basis out
4	for the next five years was your Exhibit No. 5, was
5	it not?
6	A. That's correct.
7	Q. Your Exhibit No. 7 was one in which you
8	made a projection year by year on an individual
9	year basis for the five years commencing in 1978;
10	is that correct?
11	A. Using the UOP '78 dividend stream in
12	there, the '78 five-year plan, that's correct.
13	Q. Well, we will get to what you used,
14	but right now that was the method that you used,
15	was it not?
16	A. That's correct.
17	Q. And that was your Exhibit No. 7?
18 [.]	A. Yes.
19	Q. With regard to the element of a
20	residual value, is the theory of that that at some
21	point in the future, as long as you are not going out
22	to a long period of time, or to infinity, that you
23	will still have something capable of generating
24	future cash flows, and therefore has a salable value

27-2

	K. Bodenstein - Cross 253	
]	at that point in the future?	
2	A. That's correct.	
3	Q. What you want to do in your discounted	
4	cash flow method is to say that if I am going to	
5	look at that value five years out, you are going to	
6	ascertain it, project it as of five years out, and	
7	discount it back to present value also?	
8	A. That's correct.	
9	Q. So that if you are going to have a	
10	residual value, the total present value of that	
11	which you are evaluating is the sum of the discounted	
12	cash flow plus the discounted residual value of the	
13	asset you are evaluating, or the company in this case?	
14	A. It's the discounted cash flow for the	
15	period of time plus the residual value, you are	
16	correct.	
17	Q. Plus the residual value?	
18	A. Yes, you are correct.	
19	Q. In applying the discounted rate which	1
20	you determined then, you apply that discount rate	
21	both to that projected cash flow and to the residual	
22	value which you have found as of some period out in	
23	the future?	
24	A. That's correct.	

27-3

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27-4		K. Bodenstein - Cross 254	+
	1	Q. And residual value itself can be	
	2	calculated by at least a couple of different methods,	
	3	can it not?	
	4	A. That's correct.	
	5	Q. One of those methods is to in effect	
	6	place yourself in time, let's say, five years out,	
	7	and say to yourself I am now going to have this cash	
	8	producing asset. What will somebody pay for it at	
	9	that time. What would a willing buyer pay for it at	
	10	that time. That's what you are doing in essence,	
	11	aren't you?	
	12	A. That's correct.	
	13	Q. So you can again do a discounted cash	
	14	flow analysis five years out in the future? That's	
	15	one way of finding the residual value, is it not?	
	16	A. That's correct.	
	17	Q. Which then, say, projects another	
	18	five years out, and brings back the residual value	
	19	plus a present value, et cetera; correct?	
	. 20	A. That's correct.	
	21	Q. Now, another way to do it is to assume	
ŝ.	22	that you are going to evaluate that asset out in the	
	23	future on a comparitive analysis basis; what the	
	24	market might be in buying that asset at that time; cor	r

ect

	K. Bodenstein - Cross 255
1	A. That's correct.
2	Q. Is either of those methods better than
3	the other?
4	A. Depending upon the situation you are
5	valuing, it shouldn't be a question of which one is
6	better than the other, no.
7	Q. Is that one of the judgmental factors
8	that a financial analyst must make in using the
9	discounted cash flow method; namely, which of those
10	methods of residual value should I use in this
11	situation?
12	A. I guess it's a judgmental decision,
13	yes.
14	Q I gather by your expression it's sort
15	of a half a dozen of one, six of the other thing.
16	A. Depending on the situation and the
17	ease of looking at that situation five years out,
18	right. It's a judgmental decision. In some cases
19	it's the same, and the other one might be easier to
20	do than the other.
21	Q. I would like to talk for a minute, if I
22	may, about the final factor that we have been talking
23	about in discounted cash flow analysis; namely,
24	that the discount rate to be applied mand I wonder

27-5

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-2-1	· ·	K. Bodenstein - Cross	
]	as we start into that if you would turn to Table G	
C	2	in your 1984 report appendix about which we have	
· · · ·	3	heard a great deal in the last couple of days.	
	4	What you have done here, as I understand	
	5	it, is you have computed what you believe to have been	
	6	an appropriate discount rate to have been used as of	
	7	May 1978 in doing a discounted cash flow analysis	
	8	for the evaluation of UOP.	
	9	A. That's correct.	
	10	Q. This method which is shown here is a	
	11	method known to the financial community and to you	
	12	for a number of years; is that not correct?	
	13	A. That's correct.	
	14	Q. It's not something that you just learned	
	15	in the last year or two?	
:	16	A. That's correct.	
	17	Q. All of the information which is contained	
	18	on Table G was available as of April 1978, was it	
	19	not?	
	20	A. That's correct.	
	-21	Q. So that had someone in fact in May 1978	
	22	been sitting down to determine an appropriate discount	
	23	rate to be used in doing a discounted cash flow	
	24	analysis of UOP, they could have come up with precisely	<i>r</i>
		analysis of oor, ency could have come up with prooffer,	
	11		

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	K. Bodenstein - Cross 257
]	this equation and these numbers and this result;
2	correct?
2	A. If you are talking about maybe of '78,
4	you would be using the same statistic, but it
5	wouldn't be referenced by the Ibbotson, Singerfield
6	study, because that was done in 1982, but it was
7	general knowledge in the financial community based
8	on other studies that the expected excess market
9	return was in the area of six percent.
10	Q. I believe you told us during your
11	recent deposition that that factor of six percent
12	had been known to financial analysts for many, many
13	years.
14	A. That's what I just said.
15	Q. So that to come back to my question,
16	every number onthis sheet could have been used,
17	and could have been utilized in this formulation as of
18	May 1978?
19	A. Yes.
20	Q. In doing a discounted cash flow analysis,
21	is there any particular magic to picking one year or-
22	two years or five years, or some number of years for
23	purposes of making the calculation?
24	A. There is no particular magic, but you try

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27-7

27-8		K. Bodenstein - Cross
	1	to do to get for the individual situation the
	2	best forecast available for a given period of time.
	3	Q. But you can use one year or two years
	4	or three years or five years in doing this type of
•	5	analysis, can you not?
	6	A. You can.
	7	Q. Now, you've told us in terms of the
<i></i>	8	projections one of the ways is to come up with a
άζουνσ ^ι .	9	projection year by year for the number of years in
	10	your formulation of what is estimated to be the
	11	free cash throw-off of that company.
	12	A. Yes. One qualification. What is the
	13	connotation of my formulation? I don't understand
	14	that.
	15	Q. Maybe we can clear that up.
. And the second second	16	I assume that one way it might be done
	17	is for the ifinancial analyst himself to gather
	18	original data, and to make such projections for the
	19	particular entity for the years that he is going to
	20	use in his projection.
Channel	21	A. That's correct.
	22	Q. And another would be for the analyst
	23	to use the company's projections if the company had
	24	indeed done projections?

27-9	K. Bodenstein - Cross 259
	A. The two are usually the same. A
	financial analyst coming in to a company is not as
	conversant with the operations as management is,
	and what we attempt to do is have management create
· · · ·	that forecast, whether that's produced or not. We
	sit down with management, and if there is no
:	five-year forecast, we say well, let's roll up
-	our sleeves, and before we get to work let's get to
Service and Servic	understand your businesses, and what do you think is
10	going to happen in the next five years.
1	So working with them, we indeed
1:	create as best a forecast as we can.
1:	MR. HALKETT: I wonder if the witness
1,	could now please be shown Plaintiff's Exhibit 4.
1.	THE COURT: Plaintiff's Damage Exhibit 4?
10	MR. HALKETT: Yes, from the original
1;	trial. This one is entitled "UOP Cash Flow-1977."
18	THE COURT: I believe he has that.
19	(Brief pause.)
20	BY MR. HALKETT:
2	Q. Do you have that in front of you?
22	A. Number 4, yes:
2:	Q. Let us assume for a moment that having
24	Let me come back:

_27-10		K. Bodenstein - Cross
]	For purposes of this analysis you used
	2	the net free cash from operations of UOP actual for
	3	1977; correct?
	4	A. No. Number 4 is for 1978. Am I right,
	5	or am I
	6	I'm sorry. Okay. I miswrote on here.
	7	Q. For 1977.
	8	
	9	A. Right.
	10	Q. So what you have done in effect is you
		have projected as your part of the formula for the
	11	future cash for UOP 20.8 million dollars a year for
	12	the next five years; is that right?
	13	A. That's correct.
	14	Q. Which you then discounted back at
7	15	7 1/2 percent?
	16	A. And 8.5 percent.
	17	MR. HALKETT: May I hand the witness this
	18	book, which is called "Financial Compound Interest and
	19	Annuity Tables, Sixth Edition."
	20	BY MR. HALKETT:
-	21	Q. Let us assume, Mr. Bodenstein, that
	22	instead of the 7 1/2 percent you used the 12 percent
	23	as you now show us in your Table G.
	24	A. I'll do it for you on the basis that you

27-11		K. Bodenstein - Cross 261
	1	understand that the 12 percent would be incorrect
	2	in using it. I don't want to let the Court think
	3	that the 12 percent rate is used properly in this
	4	context, but I will do the calculation. I could do
	5	it without using this table, if I can, but
	6	Q. You can do it any way you want, because
	7	I think I know what the numbers are.
6	8	A. Okay. 173.3333. Is that correct?
	9	Q. Very close. I have 173,000,000.
	10	A. All right.
	11	Q. That is the present value of the net
	12	free cash; right?
•	13	A. That's correct.
	14	Q. Now, if we were to add to that
	15	MR. PRICKETT: Well, Your Honor, let's
	16	be clear. That is if you are assuming a twelve point X
	17	percent.
	18	THE COURT: I understand it is simply
	19	after applying a 12 percent discount factor to the
	20	figures on Plaintiff's Exhibit 4, whatever that
•	21	may turn out to be.
	22	MR. PRICKETT: That's right. It's a
	23	mathematical computation, and that's all it is.
	24	We are doing it for the benefit of Mr. Halkett, though

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27-12		K. Bodenstein - Cross 262
	1	he has already done it.
	2	MR. HALKETT: We hope it will be for
	3	the benefit of the Court also, Mr. Prickett.
	4	MR. PRICKETT: I hope so too.
	5	BY MR. HALKETT:
	6	Q. Now, to the 173,000,000, just using your
	7	formulation on Exhibit 4, if you add the 37,000,000,
	8	and then you add the 7,000,000 more for extraordinary
	9	items, instead of the 321.3 million you would have
	10	what? 217,000,000?
	11	A. That's correct.
	12	Q. And on a per-share basis what would
	13	that be? Divide that by 14.48 million.
	14	A. You want 14, or 11?
	15	Q. 11.48, I believe.
- Andrew -	16	A. \$18.90.
	17	Q. Now, you have testified at your
	18	deposition that in doing a discounted cash flow
	19	analysis in 1978 it would have been appropriate and
	20	proper to have used a 12 percent rate shown in
	21	Table G.
	22	MR. PRICKETT: Could I have that
	23	question, please?
	24	(The pending question was read by the

	K. Bodenstein - Cross
27-13	
1	
. 2	MR. PRICKETT: Could I have the page
3	number on that, please?
4	MR. HALKETT: If you will give us a
Ę	moment.
e	Given the time, do you want us to
7	adjourn now, and I'll find it, and we'll start with
٤	that in the morning?
Ç	THE COURT: Well, are we going to get
10	into a line of questioning concerning his deposition
11	on this point?
1;	MR. HALKETT: No. I just want to
1	verify the statement that I made for purposes of
14	the record, and rather than fumble here, I'll find it.
15	I notice it's three minutes to 6:00. I'm perfectly
16	happy
1;	THE COURT: Let's take a look. If
18	anybody knows handily where it is, why
19	(Brief pause.)
-24	MR. HALKET: All right. I'm turning to
2	the deposition taken of Mr. Bodenstein on June 14, 1984,
22	at Page 64 commencing with Line 4:
2	"Question: We are now back on the
2-	record following our break for lunch.

27-18		K. Bodenstein - Cross
i	1	Mr. Bodenstein, would you please
	2	turn to Table G of your report on the
	3	fair value of UOP of June 1984 at the
	4	appendix portion of it? Do you have
	5	that before you?
	6	"Answer: I do.
	7	"Question: Thé information
	8	contained on this Table G, is this
í.	· 9	information which you compiled and
	10	composed in the form in which it here
	11	appears?
	12	"Answer: Yes.
	13	"Question: What is it that
	14	generally Generally that is shown
	15	on which chart? Is it the discount
(16	rate to be appropriately applied as
	17	of May 1978 in utilizing the discounted
	18	cash flow method?
	19	"Answer: It's the development of
v	20	that rate. It's entitled We did it
	21	at the time of April, '78, but I'm
	22	sure it wouldn't change dramatically from
	23	May '78 if change at all.
	24	"Question: But is the goal, so to

.

		K. Bodenstein - Cross	265
-27-15		speak, of the calculations made on this	~~
	1		
(2	table to come up with an appropriate	
ι.	3	discount rate to be used in the discounted	
	4	cash flow analysis for development of a	
	5	value of UOP as of April or May 1978?	
	6	"Answer: That's correct."	
	7	I also turn to the same deposition,	
	8	Page 76, Line 9:	
	9	"Question: In arriving at your	
	10	discount rate you have applied a weighted	
	11	factor of 30 percent to the expected cost	
	12	of debt and a weighted factor of 70	
	13	percent to your expected future return	
	14	on equity, have you not?	
	15	"Answer: That's correct.	
C. C	16	"Question: As you understand it,	
	17	having gone through this calculation, the	
	18	ll.78 is the appropriate discount rate	
	19	for someone to have utilized in April	
2010 Y ⁰	20	or May of 1978 in arriving at the market	
	21	value of UOP shares using the discounted	
	22	cash flow method?	
	23	"Answer: That's correct."	
	24	That is the portion of the deposition	to

27-16			K. Bodenstein - Cross 266
(]	which I was making reference.
	28-1	2	BY MR. HALKETT:
		3	Q. Was that your testimony, Mr. Bodenstein?
		4	A. That was my testimony. And I still
		5	agree with it. However, Mr. Halkett, you should
		6	understand that Exhibit 4 is not the appropriate
		7	discounted cash flow method to apply that 12 percent
		8	to. That 12 percent discount rate applies to when
		9	you consider growth. If you went through Exhibit G
		10	and understood the development, that implies future
		11	growth to a company. Here in Exhibit 4 you are
		12	changing the ground rules.
		13	And as we discussed earlier, this was
		14	an abbreviated or a special method of the discounted
		15	cash flow to look at historical performance. Here
•		16	you are treating this historical flow as a bond
		17	annuity. And the proper discount factor to use in
		18	cases as this is to use a long-term bond rate, which
		19	we did in our Footnote 2, which was the 8.5. As an
		20	order of testing of that we also used 7.5, and I
-		21	footnoted "on the high side of discount range found
		22	in samples of '77/'78 acquisitions" and in my
		23	testimony at the trial based on the fact of looking
		24	at those acquisitions from a year historical basis

28-2		K. Bodenstein - Cross 267	
	1	assuming no growth.	
	2	So I agree and I still agree that	
(3	12 percent is the proper discount rate to use when	
	4	you are considering a discount cash flow analysis	
	5	when you are considering growth into the future.	
	6	MR. HALKETT: Is this a good time?	
	7	THE COURT: Is this a good point,	
	8	Mr. Halkett, if that is all right?	
-3-	9	All right. Let's call it a day.	
	10	And I presume that given the circumstances all would	
	11	desire to resume at 9:30 again tomorrow morning.	
	12	MR. HALKETT: Thank you, Your Honor.	
	13	THE COURT: All right. We will recess	
	14	to 9:30.	
	15	MR. PRICKETT: Your Honor, could we	
Ś.	16	get a little bit of a feel as to where we are going	
	17	tomorrow. I know we are going to continue with	
	18	Mr. Bodenstein, and he is now under cross-examination.	
	19	And what else do we have to do tomorrow?	
	20	MR. HALKETT: It depends on the testimony	r
	21	of this witness as to whether we will have any rebutta	. .
	22	If we do, it would be very, very short.	
	23	MR. PRICKETT: Okay.	
	24	MR. HALKETT: It certainly depends on	

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	K, BOUENSLEIN - CLOSS
1	what we get through the cross-examination.
2	THE COURT: All right. Fair enough.
3	MR. PRICKETT: Thank you, Your Honor.
4	THE COURT: We are in recess again.
5	(Court adjourned at 6:05 p.m.)
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INDEX PLAINTIFF'S WITNESS DIRECT CROSS Kenneth A. Bodenstein PLAINTIFF'S EXHIBITS NO. MARKED REC'D Document headed "UOP Supporting Schedule, Public Transactions Involving Dillon Read Opinions" Document entitled "UOP, Inc." -----Copy of the report of Mr. Bodenstein of June 14, 1982 ----DEFENDANT'S EXHIBITS NO. MARKED Handwritten worksheet of Mr. Bodenstein-----